

Australia	Sch. 15	Indonesia	Rp 1800	Philippines	Pes 20
Bahrain	Dh 1550	Italy	L 1100	Portugal	Esc 85
Bulgaria	Lev 75	Japan	Yen 1560	S. Africa	R 6.00
Canada	C\$2.50	Korea	Wons 500	Singapore	S\$ 4.10
Denmark	DKr 7.00	Malaysia	Rm 500	Spain	Pts 95
Egypt	£E 1.00	Netherlands	G 6.00	Sweden	Sk 5.50
Fiji	Tad 3.50	New Zealand	L 1.35	Switzerland	Fr 2
France	Fr 5.00	Malta	Ms 4.25	Tunisia	DM 0.60
Germany	DM 2.00	Mexico	Do 1.00	Turkey	L 1.30
Greece	Dr 1.00	Nicaragua	Nis 7.25	D.J.	Us 6.50
Holland	Gld 1.00	Norway	Nkr 1.00	U.S.A.	\$1.50
Iraq	Dr 15	Peru	Ms 6.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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No. 29,005

NEWS SUMMARY

GENERAL

Labor wins in Western Australia

Australia's Labor Party scored a resounding victory in Western Australia's state election on Saturday, boosting its hopes of winning the general election on March 5. The swing to Labor was about 7.8 per cent, which would give it a majority of up to 11 seats. Last night, with five results to come, Labor had 30 seats, a gain of seven, the Liberal-National Country Party coalition 20, and the National Party 2. Page 16

Boy shot dead

A two-year-old boy was shot dead in his mother's arms when a paramilitary guard fired at their car for not stopping at a checkpoint near Madrid. Page 18

PLO man quits

Issar Sarawi said he resigned from the PLO's parliament-in-exile in Algiers because it refused him time to speak. Page 2

Shops looted

Shops were looted and windows broken when detergent went on sale for the first time in a month in Titograd, Yugoslavia. Elderly people and children fainted in the rush after queues were told there was not enough to go round. Page 19

Sharon voted in

Israel's ousted defence minister Gen Sharon was voted on to the cabinet's defence committee by a large majority. Page 2

Blizzard kills 31

Thirty-one people died in a blizzard in the mountains of central Lebanon and four drowned in high seas off Beirut. Page 20

Nkomo to report

Zimbabwe opposition leader Joshua Nkomo, detained by authorities for eight hours on Saturday, was ordered to report to police again today. Page 2

Front line summit

Leaders of Africa's six "front line" states met in Harare to formulate a common position on Namibian independence for next month's non-aligned summit in Delhi. Page 2

Bomb suspects held

Terrorist suspects Walther Koxel and Ulrich Tilmann, arrested in Dorset, England, will be extradited to West Germany to be questioned about bombings against U.S. servicemen. Page 2

Dutch bus deaths

Four passengers were killed and 16 injured when a bus carrying 24 people on a sports club outing somersaulted off a road near Amersfoort, Holland. Page 2

Horatian find

Archaeologists found marble stones on the bed of the Tiber believed to be from the bridge on which Horatius died defending Rome single-handed against the Etruscans in 508 BC. Page 16

Briefly...

Anaconda Cassata of Romania beat her own women's indoor long jump world record with a leap of 6.94 metres. Page 4

Bomb exploded in the car of Lebanon's housing minister Bahaa Al-Bassat but he was not hurt. Page 4

Gambian President Dawda Jawara will start talks in Paris on Wednesday. Page 4

Soviet Premier Nikolai Tikhonov will arrive in Athens today for a three day visit. Page 4

BUSINESS

Britain to decide on radio phones

BY K. K. SHARMA IN NEW DELHI

MORE THAN 600 Moslem immigrants were killed over the weekend in the north-eastern Indian state of Assam. Some estimates put the death toll as high as 1,000.

The massacre took place just before the final round of voting in Assam's local elections and was in protest against the inclusion of large numbers of immigrants from Bangladesh on the electoral roll.

The Government was forced to bring in troops to try to control tribesmen wielding bows and arrows, guns and spears. The violence, which

lasted eight hours, was so intense that polling could not be held in at least nine constituencies. Bomb explosions also prevented voting in parts of the parliamentary constituency of Gauhati, the state capital.

Attempts will be made to complete the balloting today so that counting can begin on Tuesday for the 126 seats in the state legislature and 12 parliamentary constituencies.

But the violence, which has continued to escalate over the past 18

days and has left a total of well over 1,100 people dead, makes the election a tragic farce, as it is almost certain that the electorate will never accept the outcome.

Mrs Indira Gandhi, the Indian Prime Minister, called the elections after the collapse of talks with militant Assamese political and student groups about deporting illegal immigrants.

Assamese Hindus complained

that the state was being swamped by Moslems, mainly from neighbouring Bangladesh, who were tak-

ing over scarce jobs and land. They called for a boycott of the elections in protest against the inclusion of the large numbers of immigrants on electoral rolls.

As the bloodshed increased, poor tribesmen joined in the fight against the immigrants. Members of the Lalung tribe and local Hindus were responsible for the deaths of at least 500 Bengalese, Assamese and other tribespeople at Nellie, the Nowong district, which was at the centre of the weekend's massacres.

Police said 16 villages were wiped out by the attackers, who set fire to hundreds of thatched huts. One eyewitness counted 150 corpses, some of which had been beaten, lying in open fields amid the debris of charred villages.

When the tribesmen attacked one village, a 20 foot wide stream blocked the immigrants' escape and many women and children were killed as they tried to wade across.

Survivors were yesterday burying the dead in mass graves, while 200 of the most seriously injured

have been taken to a regional centre where special hospitals have been set up. Medicines are being rushed in from New Delhi.

The army, which was at first called in to try to keep order in Nellie was yesterday put on the alert all over Assam.

Mrs Gandhi faces a strong attack in parliament today when the opposition is expected to try to censure the Government for "misbehaving" the Assam situation. Mr P. C. Sethi, the Home Minister, paid a flying visit to Assam yesterday.

CRUZEIRO DEVALUED BY 23%

IMF Brazil loan to proceed despite credit lines delay

BY PETER MONTAGNON IN LONDON AND ANDREW WHITLEY IN RIO DE JANEIRO

The International Monetary Fund is to proceed with its multi-billion dollar debt package for Brazil despite the failure of international banks to meet a key deadline for restoring money market lines in Brazilian banks abroad.

Brazil devalued the cruzeiro by 23 per cent over the weekend, in a bid to restore the credibility of its complex economic rescue programme.

Efforts to restore the money market lines to a level of at least \$7.5bn are a crucial part of the rescue package, which also includes \$4.4bn in new loans from commercial banks, a refinancing of \$4bn in loans falling due this year and the maintenance of short-term trade credits.

Figures compiled by banks in New York over the weekend - after Brazil's surprise devaluation announcement - show that Brazil is still some \$600m short of meeting the target figure for the money market lines, which are inter-bank credits through the money markets. Pressure is to continue this week at chairman level on banks that have not complied with this part of the debt rescue package which entails bringing money market lines to a level equal to 87 per cent of their

U.S. urged to match Moscow on arms ban

By James Buchan in Bonn

HERR Hans-Joachim Vogel, the Social Democratic candidate for chancellor in next month's West German elections, has written to President Reagan demanding that the U.S. match Soviet flexibility with a "full counter-proposal" on nuclear disarmament in the European theatre.

In an interview on Saturday, Herr Vogel also went further than ever before in giving serious consideration to the Soviet contention that its intermediate-range missile arsenal in the European theatre should match the French and British independent nuclear forces.

Responding to remarks by the U.S. President last week that were widely seen as a warning against a Social Democratic victory on March 6, Herr Vogel made clear in a letter delivered to the U.S. ambassador in Bonn at the weekend that the arms-control

package to be negotiated with the Japanese manufacturers observe the import limitations envisaged in the agreement.

Reactions have been muted so far and governments seem to need all the time available to define their positions. West Germany has a difficult choice. The French and British systems, though not sufficient, was a step in the right direction. We think the U.S. should now come out with a proposal that would make it easier to come to an arrangement at the U.S.-Soviet talks on intermediate-range nuclear forces (INF) at Geneva.

Herr Vogel has taken issue with alliance orthodoxy to demand such a "radical reduction" of the Soviet force as to make the stationing of new U.S. missiles in western Europe, envisaged at Geneva.

Bonn will be aware that a central objective is to protect the Dutch Philips group and West Germany's Grundig - the two manufacturers of European-designed VCRs - by giving them a guaranteed market share and sheltering them from price competition.

Both companies have fared poorly in their attempts to compete against Japanese manufacturers, which collectively dominate about 90 per cent of the world VCR market. Grundig is understood to be

losing as much as DM 200 (\$83) on every machine it sells at present.

A Japanese promise to "align" prices with those in Europe has been seen as bad for the consumers. But the Commission claims the price rise is vital in order to persuade Grundig and Philips to withdraw anti-dumping complaints they have levelled against Japan.

Tokyo's major objectives are the withdrawal of the complaints and the lifting of French import restrictions which require all video-cassettes to enter through the customs post at Poitiers.

France has not yet indicated whether it will support the arrangement negotiated by Commissioners M. Etienne Davignon and Herr Wilhelm Haferkamp. M. Michel Jobert, the French Trade Minister, is expected to find the overall package inadequate, but like many of his colleagues, may conclude that this package is better than no package at all.

This appears to be the message filtering out of Whitehall where there is a general satisfaction that the 600,000 videocassette kits that can be assembled in Europe under the agreement will allow adequate growth for British-based video-cassette manufacturing. The overall ceiling on exports of Japanese recorders will be 4.35m units.

But many details must still be worked out before the agreement can be implemented.

Brussels calls for adoption of Japanese deal

BY JOHN WYLES IN BRUSSELS

EUROPEAN COMMISSION Trade Ministers will be urged tomorrow to formally adopt the EEC agreement to curb imports of Japanese video-cassette recorders and nine other key Japanese products.

The Commission has been lobbying hard recently to "sell" the package, negotiated in Tokyo nine days ago, as ushering in a new era in the Community's troubled commercial and political relations with Japan.

The agreement, which was worked out hastily between EEC and Japanese negotiators in Tokyo, is extremely loosely worded and it is unclear exactly how it will be put into effect. But it is expected to lead to an increase in the retail prices of VCRs in Europe.

Decisions have still to be taken on the level of the "floor price" for Japanese VCRs and how it will be enforced. Nor is it certain what arrangements will be made to ensure the Japanese manufacturers observe the import limitations envisaged in the agreement.

Reactions have been muted so far and governments seem to need all the time available to define their positions. West Germany has a difficult choice. The French and British systems, though not sufficient, was a step in the right direction. We think the U.S. should now come out with a proposal that would make it easier to come to an arrangement at the U.S.-Soviet talks on intermediate-range nuclear forces (INF) at Geneva.

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Continued on Page 16
International capital markets
Page 17

Opec price war likely after Nigeria cuts crude by \$5.50

BY ROGER MATTHEWS, MIDDLE EAST EDITOR, IN LONDON

THE PROSPECT of an oil price war increased sharply yesterday with the decision by Nigeria to cut \$3.50 off the price of its top-quality crude. It will now be priced at \$30 a barrel, backdated to February 1.

The Government in Lagos pledged to follow "cent by cent" any further reduction in the price of North Sea oil which on Friday the British National Oil Corporation proposed to cut by \$3 to \$30.50 a barrel.

Nigeria is the first member of the Organisation of Petroleum Exporting Countries to have publicly broken ranks on prices. Its decision appears to have wrecked attempts by Saudi Arabia and other Gulf oil-producing countries to win Opec acceptance for a \$4 reduction in the reference price to \$30 a barrel.

The Gulf states were said to have been shocked by the size of the Nigerian price cut and by what one official described as its wilfully clumsy timing.

At least seven of the 13 Opec members were believed to have accepted the Gulf states' plan for a \$30 reference price for Saudi light and a \$30 differential for Nigeria's highest quality Bonny light, which will have priced it at \$31.50 a barrel. Saudi Arabia had earlier been insisting on a \$3 Nigerian differential.

The Nigerians are said to have been thoroughly informed of the proposals and their apparent close-to-success.

In Washington, Mr George Shultz, the U.S. Secretary of State welcomed the news of oil price reductions as "a good thing for the world in general" if not for some individual countries.

History showed that cartels always ran into difficulties, said World Oil prices had been too high and the market had taken over.

Saudi Arabia and its Gulf allies were holding urgent consultations yesterday on how to react to the Nigerian move. Foreign and Finance Ministers of the Gulf Co-operation Council (Saudi Arabia, Kuwait, United Arab Emirates, Bahrain, Qatar and Oman) were already meeting in Riyadh when the Nigerian announcement was made. No date has yet been fixed for a meeting of oil ministers.

The Nigerians are said to have been thoroughly informed of the proposals and their apparent close-to-success.

The study conducted by Mr Giles Keating is the first major independent analysis based on the Labour Party's proposals published last autumn. The assumptions for the centre's forecasts are a somewhat watered-down version of the Labour Party's programme and represent its best guess about the measures which would actually be taken by an incoming Labour government.

Details, Page 9; Lombard, Page 15

Continued on Page 16
Why the U.S. is worried by Vogel, Page 14

Warning against UK reflation

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A REFLATION of the British economy in the spirit of the Labour Party's proposals

OVERSEAS NEWS

Arafat ally leaves PNC

BY JIM MUIR IN ALGIERS

MR ISSAM SARTAWI, a close associate of PLO Chairman Yasser Arafat, yesterday announced that he had resigned in anger from the Palestine National Council (PNC), which is meeting here.

Mr Sartawi, who has played a leading role in contacts with Israeli liberals in recent years, said he had been denied a platform to put his views before the PNC, accusing it of "violating the principles and rules of democracy". He added that this did not mean that he no longer believed in the PLO as the sole legitimate representative of the Palestinians.

Mr Sartawi is one of few Palestinian figures advocating a PLO declaration recognising Israel's right to exist.

At the last PNC session in 1981

there were similar scenes when Mr Sartawi proffered his resignation, only to withdraw it and retain his membership of the council. At present, most indications are that Mr Arafat will succeed in inducing the hardliners to tone down their outright rejection of the Reagan peace proposals and to back the Arab peace plan endorsed at the Fez summit last year, as well as the idea of an eventual confederation between an independent Palestinian West Bank state and Jordan.

The indications are that he will not emerge with an open mandate to fall in with the Reagan initiative at this stage, but that the door will be left ajar to future American peace efforts, provided Washington were to prove itself serious in promoting a settlement ensuring Palestinian self-determination.

The affair underlined the fact that may compromise consensus which may emerge as a synthesis between the positions of the hardliners and those of the moderates.

Some ministers are believed to have hoped that General Sharon's power had been severely curtailed

Nkomo believed to be seeking exile

By Our Harare Correspondent

MR JOSHUA NKOMO, leader of the opposition Zapu party in Zimbabwe, was prevented from leaving the country to attend a peace conference in Prague at the weekend because the Government believed he might be going into voluntary exile.

While there has been no official statement from the Mugabe administration, one official said: "We think he has certain charges to answer."

During a recent parliamentary debate, Cabinet ministers claimed that the Zapu leadership was planning to establish a secession state in Matabeleland in Western Zimbabwe and set up a government in exile there. Eight hours after Mr Nkomo, 65, was detained at Bulawayo airport on Saturday, he was released. His travel documents and passport have been confiscated and he has been told to report to the police today.

Mr Nkomo claimed that his detention was fresh proof that Mr Robert Mugabe the Prime Minister wanted to "crush all opposition and create a one-party state."

He is the second Zimbabwean opposition politician to have been prevented from leaving the country in recent months.

Mr Ian Smith, former Prime Minister of Rhodesia, had his passport confiscated late last year.

Mr Nkomo's arrest coincided with a Hitler attack against his party by Mr Mugabe. Addressing a political rally in the Eastern Highlands, Mr Mugabe said: "There is no dispute that Zapu is responsible for the dissidents and they are fighting their battle. We will hammer the dissidents until they realise that Zimbabwe can never be ruled on tribal lines."

Mr Nkomo's brief detention came during the important trial in the High Court, in which seven senior Zapu men, including Mr Denise Dabengwa, often tipped as Mr Nkomo's successor and Li-Gem Lookout Masuku, former commander of Mr Nkomo's Zlora guerrilla army, are accused of plotting to overthrow the Government.

Mr Nkomo said yesterday he could not understand why the Government had refused to allow him to leave the country. "Why do something that brings this country again to the top of world headlines?" he asked.

Zimbabwe has banned the South African-based correspondent for the U.S. magazine Newsweek, Mr Holger Jensen was declared persona non grata following a recent report on conditions in Matabeleland.

Michael Holman looks at the effect of oil price cuts on Nigeria's economy

Doubt cast on Lagos budget

IT HAS been an agonising few weeks for the Nigerian Government, dependent on oil for 90-95 per cent of export earnings, but forced to merely look on as production slumped dramatically in response to the uncertain world market.

Now that Nigeria has responded to Brilio's price cut of comparable North Sea oil by dropping its price from \$35.50 to \$30, there is one key question: can production at the new price recover to a level which will meet the expectations on which the 1983 budget was based?

That envisaged production of 1m barrel a day, comfortably under the 1.3m b/d average reached last year, but market conditions now production slipped to 800,000 b/d last month. Buyers and producers continued to hold back in expectation of price cuts and output last week was a mere 400,000 b/d, according to industry officials contacted in Lagos last night.

Nigeria has been on a production switchback—which has made nonsense of revenue forecasts in the 1981-85 N\$2bn (£76bn) development plan—for the past three years.

At one point in 1980 it reached a peak of 2.3m b/d. But in 1981 saw Nigeria lose its battle to sustain \$40 p/b for its oil, causing a slump to around 700,000,000 b/d in July and August of that year before Nigeria gave way and cut the price to \$36.

The recovery, which saw production reach 1.8m b/d at the end of 1981, was comparatively short-lived. In March 1982, Opec members decided to maintain the price structure despite

pressure and Nigeria was catapulted into the forefront of a test of strength between Opec and international oil companies.

Buyers held off and liftings in March and April fell to under 1m. It forced President Shehu Shagari into a series of austerity measures designed to force Nigeria to live within its means.

The most important step involves import curbs with the target of reducing the total foreign exchange outflow—including both visible and trade service payments—to the only N\$600m a month, half the level of a year ago.

It is an ambitious target, made doubly difficult by the fact that the curbs have to be imposed in an election year.

The rough calculation of industry officials is that Nigeria must now reach 1.2m b/d. Traders take longer view, Page 2

Sharon retains key defence role

BY DAVID LENNON IN TEL AVIV

GENERAL ARIEL SHARON, who was ousted as Israel's Defence Minister because of his role in the Beirut massacre, will continue to be involved in shaping the country's foreign and defence policies, the cabinet decided yesterday.

On the recommendations of Mr Menahem Begin, the Prime Minister, the cabinet voted by a large majority to reappoint General Sharon to the cabinet key ministerial de-

partment committee and the ministerial sub committee guiding the negotiations with Lebanon.

Yesterday's move ended a week of speculation that, as a lowly minister without portfolio, General Sharon would have no influence on defence and foreign policy issues.

Some ministers are believed to have hoped that General Sharon's power had been severely curtailed

by the switch of portfolios. But at yesterday's meeting the only person to speak out against his reappointment to the powerful inner committee was Mr Mordechai Zippori, the Communications Minister who is General Sharon's most outspoken critic in government.

Justifying his decision, Mr Begin spoke of the need to utilise General Sharon's vast experience.

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Fresh round of Namibia talks'

THE SOUTH Africans and Angolans are expected to meet in the Cape Verde Islands this week for a second round of talks designed to prepare the ground for a ceasefire in the border war in Namibia, J. D. F. Jones reports from Johannesburg.

However, reports from Washington in the days before the ceasefire was already being introduced have been firmly contradicted by an announcement from Windhoek that 90 infiltrators, all allegedly belonging to the South-West African People's Organisation (Swapo), have been killed in the operational area in the past few days.

Last Friday, Mr P. J. Botha, South Africa's Foreign Minister, said that chances of success in the ceasefire talks were tenuous in view of "certain events" which he did not specify.

• Leaders of the front-line states gathered in Harare yesterday for a one-day conference to discuss negotiations aimed at achieving a settlement in Namibia and to formulate an agreed common position for next month's map-aligned summit in New Delhi.

Black opposition splits widen

THE DIVISIONS within the black opposition movement in South Africa widened at the weekend when the Black Alliance decided to suspend one of its principal members—the (Coloured) Labour Party—for co-operating with the Government's new constitutional proposals, J. D. F. Jones reports from Johannesburg.

It had been expected that the Black Alliance, meeting in Durban, would expel the Labour Party, but instead, the party was suspended from all activities until the Alliance next meets in late May.

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W. German freight decline

BY JOHN DAVIES IN FRANKFURT

THE West German freight transport industry faces a further difficult year, according to a study published by the Munich-based IFO Economic Research Institute yesterday.

But the decline in the volume of traffic is unlikely to be as sharp as in the last two years because of some signs of economic upturn.

The railways, which last year transported 308m tonnes of goods down 8 per cent, are expected to find business down by further 2.4 per cent, while foreign traffic affected more

River and canal shipping, down 4.2 per cent last year, is likely to transport more building materials, but to lose steel and chemical industry trade, with overall volume of 0.5 per cent.

Seagoing shipping, which carried 4.6 per cent less trade last year, is expected to land 1.4 per cent less this year.

Airfreight is likely to be slightly more affected than last year, unlike other transport sectors. Freight volume, which declined 3.4 per cent by 0.3 per cent, is expected to be down a further 0.5 per cent.

Short-haul road transport is expected to gain from an improvement in the German building trade, with overall volume down only 0.3 per cent this year, compared with a 5.2 per cent drop to 1.9bn tonnes last year.

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The other is to obtain a commitment from the Algerians that they will be prepared to renegotiate the whole price formula to take account of possible changes in the energy scene after three years, although the agreement in principle runs for 25. Algeria has shown little willingness to accept these demands.

A large part of the Christian-Democratic faction of the party is expected to join other former UCD members in the Partido Democrata Popular, which is allied to the main conservative opposition party, Alianza Popular.

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WORLD TRADE NEWS

Exporters are preparing for more lean times in Lagos, Our World Trade Staff reports
Nigeria's trading partners take a longer view

SWEEPING CHANGES in Nigeria's import policy in response to falling oil revenue is forcing trading partners to take a longer perspective of Europe's largest market in Africa.

Measures to curb imports were first introduced last April in response to a drop in oil production from more than 2m barrels a day (b/d) in 1981 to a daily average of 1.3m last year.

At the end of January, Nigeria published an extensive list of goods requiring import licences in an effort to reduce total foreign exchange outflows (trade and service payments) to N600m (£600m) a month, half the level of a year ago.

Despite the curbs, arrears in trade payments have been mounting. Bankers put the figure at between \$3bn and \$5bn, stretching back 18 months in some cases. Oil production dropped to 800,000 b/d last month and has since fallen to 700,000 b/d or less as buyers hold back in expectation of price cuts.

British exports fell to an estimated £1.2bn last year, down 20 per cent on the 1981 level. The Nigerian measures, however, are expected to take a further toll this year.

Earlier this month, the British Export Houses' Association warned that payment arrears were placing many of its members under financial strain and called on Mr Peter Rees, British Trade Minister, to bring "pressure to bear on the Nigerian authorities to meet their financial obligations."

A package of measures to reduce the payment backlog is being put together by the Central Bank, including negotiations for a Eurocredit of about \$1bn according to banking sources, a substantial loan from Saudi Arabia, as well as the import restrictions already in force.

But the view of most bankers and businessmen is that it will

be months rather than weeks before the package will be implemented and the uncertain oil market could mean further delays.

"It may be that the worst is yet to come," said one banker. "Companies must be prepared for a lean time."

The concern of British exporters is echoed in other European countries and in Japan.

• West German companies have reported a sharp fall in exports to Nigeria in the final quarter of 1982, after a period of modest decline in the first nine months of 1982, exports to Nigeria, the most important market for West German industry in black Africa, fell by 11.2 per cent to DM 2.9bn (£780m). That is, however, less than 1 per cent of West Germany's total annual exports of DM 314bn.

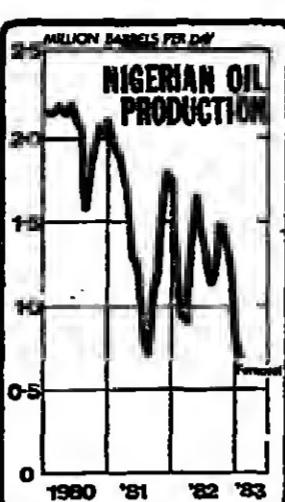
Imports to Nigeria rose significantly, up 7.3 per cent to DM 3.1bn, reflecting the growing importance of Nigeria's oil. It is now the fourth largest West German oil supplier.

West German exporters are reporting payment delays of between four and eight months. Orders are being cancelled, but not for prestige and major infrastructure projects.

Companies affected cover a wide range of West German industry. Nigeria is an important market for construction firms, industrial plant exports, electronic equipment from companies such as Siemens, and for automobile manufacturers such as VW and Mercedes.

• In France companies in the construction and engineering sectors are likely to be among the hardest hit by any permanent economic problems in Nigeria. The country was France's biggest customer for new capital goods ordered placed last year, valued at FFr 13.5bn (£1.3bn).

French officials say that some Nigerian contracts and projects are being slowed down, and



there is a clear risk of more delays in the future.

But the message from leading French companies with business in Nigeria is that Lagos is still giving priority to infrastructure projects with foreign participation.

Peugeot, the number-two French vehicle manufacturer, which has been operating a large car assembly plant in Kaduna since 1975, has had some problems since the oil price started to drop last summer in bringing parts into Nigeria.

But production last year was still around 60,000 units, just short of the plant's capacity of 65,000. A Peugeot spokesman said bearing in mind the importance of the assembly plant to the Nigerian economy, the Government is giving priority to bringing in components and motors from France (tyres and other lighter parts are made locally). Production for the whole of 1983 is scheduled to be close to full capacity.

The biggest contract signed last year was the \$1bn Lagos metro project, clinched by the Interintra consortium, which involves a number of leading electrical and construction com-

panies like SGE, Spie Batignolles, and Alsthom Atlantique.

Interintra said that the preliminary engineering work was going ahead on schedule, although the first breaking of soil would not take place for another two months or so. The Lagos state government has just made the first down-payment covering 10 per cent of Nigerian costs of the deal, with another 5 per cent due later.

Financing of the scheme has already caused long drawn out problems, and the federal government has so far given approval for only half the foreign loans needed to back the project, with permission for the rest, it is hoped, coming next year.

• In Japan, companies doing substantial trade with Nigeria were unanimous in pointing out that it was more important to consider Nigeria's long-term economic prospects than to be swayed by the immediate consequences of declining oil revenues.

Officials from C. Itoh and Marubeni, the diversified Japanese trading companies most heavily involved with Nigeria, noted that last April's import controls and subsequent measures had adversely affected business and that the current situation was clearly "difficult" although Nigeria's economic potential was "still enormous".

Most seriously affected are Japanese vehicle exports to Nigeria, which had risen from about 40,000 units in 1979 to 83,000 in 1980 and 143,000 in 1981, but plummeted following last April's import control restricted to 36,000 vehicles for the April-December period.

Only 36,000 vehicles were exported, a good percentage of which were minibuses, which were exempt from either bans or sharply higher tariffs in the April measure.

Komatsu, Japan's leading producer of construction machinery reported that its share of the

Nigerian imports of such goods had risen from 15 per cent in 1981 to 25 per cent last year, but sales of construction machinery from all over the world to Nigeria had declined from between 1,500-2,000 units in 1981 to 600 units last year.

Komatsu cautiously commented that it does not expect much improvement this year.

Mr H. Tanaka, Marubeni's general manager for Europe, Africa and the Middle East, is "not so pessimistic" about the longer term because of Nigeria's wealth of human and natural resources.

He thinks that business with Nigeria involving infrastructure development — power generators, telecommunications, railway equipment, agricultural supplies and technology, and construction materials — will remain viable.

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Komatsu, Japan's leading producer of construction machinery reported that its share of the

market in Nigeria has not changed.

There have been times when we have suffered delayed payments, but we have been able to withstand them and did not give up," he said.

Even with the current difficulties "we don't see any major basic problem for the future."

Interflug loses out in Greek price war

By LESLIE COLITT IN BERLIN

INTERFLUG, the East German airline, has abruptly cancelled a lucrative contract with a West Berlin tour operator in a move which illustrates the strenuous attempts East European airlines have made to undercut their Western competitors.

It is almost certain that Interflug was forced to withdraw charter flights to Greece from April because Bonn — under pressure from western carriers — persuaded the Greek Government to refuse further landing rights to the East German airline.

Thousands of West Berlin tourists are left with cancelled bookings and the tour operator, March-Reisen, is said to be

more than DM10m (£268,000) in debt to Interflug.

Interflug's problems in Greece have given heart to the Western carriers at Tegel airport, who are hoping to regain the business which used to be theirs.

Turkish Airlines, which carry Gasterfieber from West Berlin to Ankara and Istanbul, has also discovered the East Germans are no slouch when it comes to cutting prices.

The resulting loss of charter business to Western carriers at Tegel airport — Dahn Air Pan Asia and Air Berlin — was beginning to hurt. The city government of West Berlin asked the West German Government to intervene.

Interflug carried most of the West Berlin charter passengers

to Athens on scheduled flights, a practice which is forbidden to Western airlines.

Although Interflug is regarded as one of the best of the Comecon airlines, East Germany's lack of a convertible currency and instructions from the authorities to boost hard currency earnings meant it was offering seats at a price which Western airlines said would barely cover their fuel costs.

However, even Interflug was having its prices undercut on the Berlin-Athens route by Bulgaria's Balkanair. But Balkanair landed West Berlin passengers in Sofia where they sometimes waited for up to 12 days before being forwarded to Athens.

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Interflug carried most of the

Bids open for Siberian gas turbines

By Paul Cheshire
World Trade Editor

THE Soviet Union is considering tenders from major Western equipment manufacturers and contractors for the construction of a booster station for the Urengoy gas pipeline. Such a station would cost up to \$20m.

The pipeline was constructed in the 1970s using Western equipment which included turbines designed by GE of the U.S. Up to 24 turbines, with a value of around \$16m will be needed for the new station.

The bidding denotes a return to normal commercial relations in the gas pipeline business following the disputes in the West last year over the provision of equipment for the export-led Urengoy pipeline.

The Greenbay pipeline runs from Siberia to the Czechoslovak border and the booster station is thought by Western industrialists to be needed for an increase in supplies to Comecon countries.

The turbines needed are GE Frame III machines, a smaller type than those to be used on the Urengoy pipeline. This means that Alsthom-Alstalp of France, which does not make such turbines, will be excluded from the bidding.

The Soviet authorities have invited other manufacturing associates of GE to bid. These include John Brown Engineering of Clydebank, Nauma Pignone of Italy, AEG-Rank of West Germany, Hitachi of Japan and Siemens of the Netherlands, all of which are previous suppliers to the Soviet Union.

Construction of the station is likely to be supervised by a project management company, although the equipment contracts will be let separately. Creusot-Loire of France and Mannheim of West Germany are understood to be bidding for the project management.

Westland wins £2.5m U.S. order

By Michael Donnan
Aerospace Correspondent

WESTLAND HELICOPTERS of Yeovil has won an order worth more than £2.5m from Aviation Consultants and Services of the U.S. for two Westland W-30 helicopters for delivery this summer.

The aim is to use the helicopters for an "on demand" VIP charter service. Mr Roy Secrest, president of Aviation Consultants, said the choice of the W-30 followed six months of extensive study of other available types.

• National Airways Corporation (NAC), a subsidiary of Lourdes, has placed an order with Edgley Aircraft of Old Sarum, Wiltshire, for four of the small slow-flying Optica observation aircraft, worth about £1.5m, with production positions reserved for another 21 aircraft.

NAC has been appointed the distributor for the Optica for countries in Southern Africa. Edgley Aircraft is currently negotiating distribution partnerships in several other countries, which it is hoped will lead to further sales success overseas.

W. Germans in Iranian sewing machine deal

PEAFF, the West German sewing machine manufacturer, has signed a contract to help Iran build a factory to make sewing machines under license. John Davies reports from Frankfurt.

The German company will give technical advice on construction of the plant about 120 km from Tehran and will initially supply parts for assembly by DM 40m (£10.75m). It will also receive undisclosed licence fees.

Herr Joseph Keter, who negotiated final details of the contract — Peaff's first investment in the country — in Iran earlier this month, said in Karlsruhe that the factory would have eventual capacity of 100,000 sewing machines a year.

Paper machinery contract for Beloit

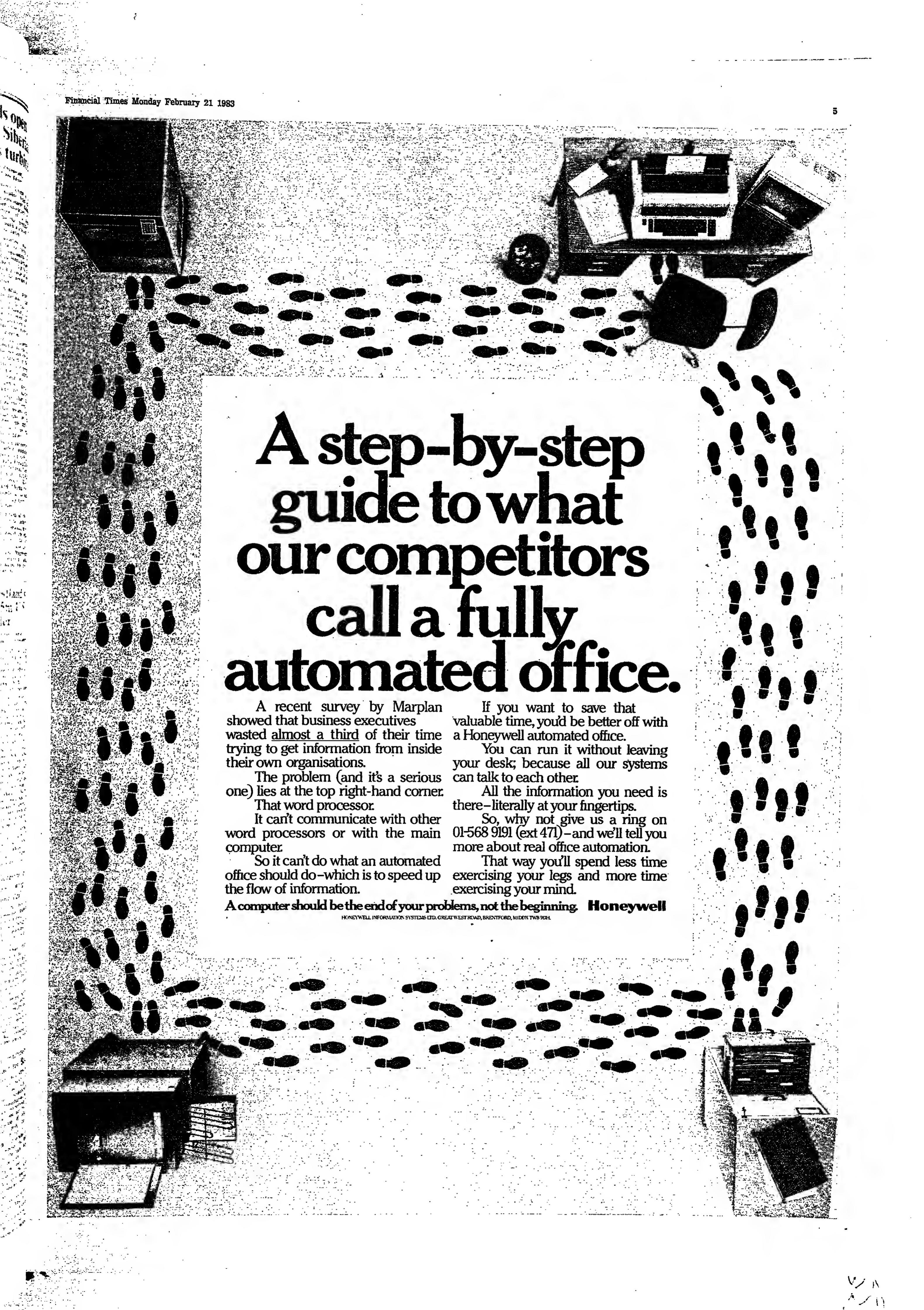
BELIOT, WALMSLEY, the Burn, Lancashire unit of Beloit, the U.S. paper machinery manufacturer, has foiled Scandinavian and West German competition to win a £2.75m contract for the rehabilitation of a plant at a Swedish mill, our World Trade Staff reports.

A. E. Iggesund, the company owning the mill at the town of the same name, has placed an order for the rebuilding of one of its two machines for the production of high quality board, and for surface coating equipment for the other.

Beloit had an initial advantage in the chase for the contract as it provided the original machine in 1963 and 1973. Most of the company's production is exported.

World Economic Indicators

	TRADE BALANCES			
	Dec '82	Nov '82	Oct '82	Dec '81
UK £bn				
Exports	5,081	4,924	4,703	4,502
Imports	4,409	4,444	4,446	4,371
Balance	+0.592	+0.470	+0.233	+0.331
U.S. \$bn				
Exports	16,335	15,493	14,498	14,246
Imports	18,845	18,937	21,096	18,244
Balance	-2,530	-3,244	-4,398	-3,861
W. Germany DMbn				
Exports	38,01	34,60	35,37	35,95
Imports	31,62	31,80	31,88	30,81
Balance	+6,40	+4,80	+4,00	+5,14
France FFrbn				
Exports	55.6	57.6	56.3	51.22
Imports	61.6	64.5	62.6	59.16
Balance	-6.0	-6.9	-6.3	-7.89
Japan Yen				
Exports	2,899	3,021	2,928	2,908
Imports	2,830	2,859	2,768	2,792
Balance	+69	+162	-721	-116
Belgium BFrbn				
Exports	202.50	237.20	234.13	178.20
Imports	222.60	209.40	216.17	195.20



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Airlines begin talks to settle landing fee row

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

ATTEMPTS are being made to settle the High Court action in London in which 20 international airlines allege they are being required to pay an unlawfully high price for operating into Heathrow Airport.

The action, against the British Airports Authority and the Secretary of State for Trade, which was due to start tomorrow and last three months, has been adjourned until February 28.

The airlines, headed by Pan American, Trans World, Air Canada and Air France, complained about a 35 per cent increase in landing and other charges, imposed in April.

A lengthy preliminary legal skirmish, beginning in the Commercial Court and ending in the House of Lords, took place over the airlines' demand to see ministerial working papers and other documents, relating to the formulation of policy on the BAA.

Another factor could be that the airport charges have been frozen by the BAA since April 1981, which must have taken some of the sting out of the increase as far as the airlines are concerned.

Also, their minds may very well have been turned towards negotiation by the prospect of the massive legal costs involved in fighting such a long and complex action.

In addition there is reason to believe that some of the smaller airlines have become rather unhappy about their involvement since the writ was first issued.

Higher fares sought for UK air routes

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE MAJOR airlines flying UK domestic air routes will today begin to seek Civil Aviation Authority approval to raise fares by amounts averaging between 8 and 10 per cent from April 1, in a bid to reduce losses on those routes of up to £50m a year.

The airlines seeking rises include British Airways, British Caledonian, British Midland, Brymon, Air Ecosse, Genair and Guernsey Airlines.

The proposed rises are being op-

posed by a number of regional consumer and other bodies.

The hearing, believed to be the longest yet planned for any domestic air fares rises, is set to last five days.

The hearing will be in two parts, the first dealing with the immediate fares rises sought, and the second dealing with plans for the Civil Aviation Authority to handle any emergency requests for further rises that may occur before the early part of next year.

Company pension changes considered

By Eric Short

THE GOVERNMENT is considering freezing employees from the airline to be members of their employers' pension schemes under proposals contained in a Treasury document and revealed over the weekend by the BBC.

These would give employees the right to choose between joining a company pension scheme and making their own pension arrangements. At present, the vast majority of employers with pension schemes make it a condition of employment that employees join the scheme.

The Government puts forward three reasons for this change. Firstly, it will encourage job mobility. The loss of pension rights is held to be a bar to many employees changing jobs.

Secondly, it is felt that employees will take more interest in their investment, if they have a direct personal stake.

Finally, it is felt that individuals will be more adventurous in investing their money than fund managers.

The scheme envisages that the employee who elects to make his own arrangements would either take out a pension contract with a life company, akin to the present system for the self-employed, or he could invest directly into securities approved by the Government.

Under this latter scheme it appears that at least 50 per cent would have to be in trustee securities, but there would be wide freedom over the remainder, including venture capital investment.

Power chief denies boardroom battle over design centre

BY DAVID FISHLOCK, SCIENCE EDITOR

REPORTS of a boardroom row over plans to dismantle Barnwood, the Central Electricity Generating Board's design and engineering centre near Gloucester, have been denied by the CEBG chairman, Sir Walter Marshall.

Sir Walter explained that a nuclear demarcation dispute, rumbling for several years between Barnwood and the National Nuclear Corporation, had come into the open.

The dispute is about work-sharing between the engineers designing Sizewell B, the CEBG's new nuclear project. There is a long history of acrimonious relations between the CEBG and the NNC's Whetstone division, where the Sizewell B project work is centred.

"We are trying to build up on the

good spirit created by the task force," Sir Walter said yesterday.

The key appointment for the post of Barnwood director-general is expected to come before the CEBG board next week. Sir Walter wants to see Barnwood taking a bigger role in the joint NNC-CEBG project team, headed by Mr Ted Pugh, a former CEBG project chief. An alternative CEBG view is that Whetstone should have much tighter supervision from Barnwood.

Sir Walter's approach has led to conflicts with Whetstone, which provides most of the joint project team, and within the CEBG, where there is resentment at the idea of transferring key engineers into what is seen as the weaker Whetstone establishment.

Nuclear electricity reaches record level

BY OUR SCIENCE EDITOR

A RECORD for British nuclear electricity production is expected to be announced by the Government this week.

Last year nuclear energy accounted for about 16 per cent of the electricity Britain's power stations sent out. Nuclear generation by the electricity generating boards fell just short of 16 per cent, but this figure is exceeded when power sold by British Nuclear Fuels from its Calder Hall and Chapelcross reactors is added.

The corresponding figure published by the Energy Department last month, for the period January

November 1982, was less than 14 per cent.

Production is up because all but one of the 22 reactors commissioned by the electricity boards have been returned to power, following a major refurbishing programme for the Magnox reactors.

The nuclear accident at Windscale, Cumbria, in 1957 was about seven times as serious in its effects on human health as the accident at Three Mile Island in the U.S. in 1979, according to a newly published study by the National Radiological Protection Board. The Government's watchdog on radiation hazards.

High level of imports cause UK glovemakers to suffer

By ANTHONY MORETON

WHEN the 20th Glove Fair opened in London last week only four of the 20 or so exhibitors were manufacturers. The rest were wholesalers-retailers, and there is little love lost between the two sides of the industry.

In the past 30 years the British industry has been badly hit by the influx of cheap gloves from the Far East. Among the manufacturers there is a strong feeling that the wholesalers have done little to protect or even help the British industry.

Yeovil, in the south-west England, the traditional centre of the industry, where gloves have been made for more than 700 years, is a perfect example of what has happened. "There are 44 companies making gloves in and around Yeovil just after the war," according to Mr Norman Burfield, chairman of Burfield (Gloves). "Now there are just seven."

"There used to be a workforce of between 25,000 and 30,000. Now there are 5,000 in gloves and allied leather trades together," he said. "There will always be a glove trade here, but imports are making our life extremely difficult."

Imports account for more than 90 per cent of industrial gloves, with knitted and sports gloves not far behind. Only dress gloves, largely based on leather, have not succumbed to quite the same degree.

Imports of these, largely from Italy, Portugal and Romania, have about half the market.

Although the growing influence of foreign supplies first became evi-

dent in the 1950s, the big surge has been since the start of the 1970s. In 1970 10m pairs were made in Britain and 4m were imported. By 1979 Britain was making 4m and importing 45m, according to Mr George Gee of James North & Sons, a Manchester manufacturer which specialises in industrial gloves.

Last year imports reached 48.2m pairs by the end of September. It is difficult to compare this with 1981 because the trade figures are still affected by the civil servants' dispute that year. But it appears that about 46m pairs, worth £1.3m, ended in 1981.

In the early years many of the gloves came from Hong Kong, some of them originating in China. Chinese gloves could be hand-sewn cheaper than they could be produced on machinery in this country, it is claimed in the industry.

When costs rose in Hong Kong, production switched to Taiwan and South Korea, especially for industrial gloves, and then to countries such as the Philippines.

Mr Burfield says American money has been behind the setting up of

plants in both the Philippines and South Korea. "Their labour costs are about an eighth of ours, and this takes some competing with."

Sports gloves, which have been a buoyant area in the last decade, come much more from India and Pakistan with their tradition of working in leather.

There has been something of a revival in buying dress and fashion gloves in the past year or two. "Glove sales," according to one manufacturer, "go with the weather. If it's cold then there is a rush for them. Last year's very cold winter undoubtedly helped us."

The industry believes changes in the Multi-Fibre Arrangement, which came into effect in January and draw a clearer distinction between industrial and other gloves, will help the British industry. Protective action is now possible much more quickly if supplies from a particular source build up rapidly.

New machinery is helping British manufacturers fight back more efficiently, especially in knitted production, and imports of industrial gloves have been affected to some extent by the recession. Fewer people at work means fewer gloves being bought by the big purchasers, such as British Steel and British Shipbuilding.

"This has always been a difficult trade," according to Mr Burfield. "But the answer to cheap imports is not necessarily to ban them. It is to make ourselves more efficient and beat the importers at their own game."

Miners agree to job losses at Kent pit

By IVO DAWNEY

THE LONG-RUNNING battle to save jobs at the Snowdown colliery in Kent ended yesterday when a mass meeting of miners voted by a substantial majority to accept the National Coal Board's plans for the pit.

Under the deal, up to 250 miners will be offered voluntary redundancy and a further 130 a further 130 strong workforce will be transferred to the remaining two Kent collieries. The remainder will be kept on at Snowdown while deeper seams of coal are developed.

Agreement was reached after a meeting of more than 500 miners from all three Kent pits voted to accept a resolution from the National

Savings up

NATIONAL Savings receipts were buoyant in January, rising by £50m on the month to £507m.

This brought the contribution by National Savings in the financial year 1982-83 to £2.53bn. There should be no problems in National Savings meeting the Treasury target of £3bn.

The 25th issue of National Savings certificates continues to be a best seller with £113m being bought in January.

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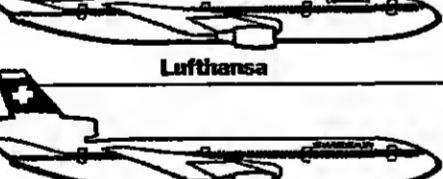
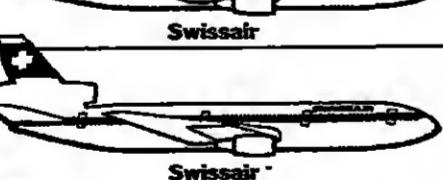
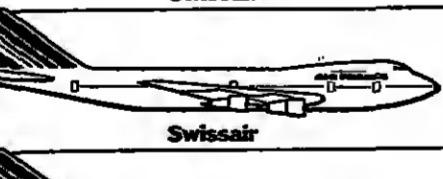
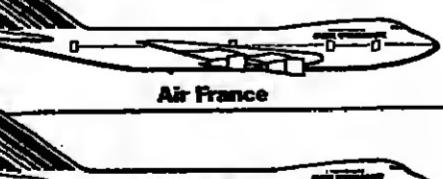
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 British Airways	1	1	1320	0945	0605
 British Airways	2	1	1550	1600	1450
 British Airways	2	1	1615	1600	1515
 Thai International	1	1	1335	1000	0635
 Thai International	2	1	1445	1000	0745
 Thai International	2	1	1515	1030	0845
 Philippine Airlines	2	2	1500	1345	1145
 Lufthansa	2	5	1510	1400	1210
 Swissair	2	2	1525	0830	0655
 Swissair	3	1	1700	0830	0830
 Swissair	2	1	1555	0935	0830
 Air France	3	2	1645	0930	0915
 Air France	2	2	1555	0930	0825
 KLM	2	2	1615	1000	0915

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for 1,770,000 Ordinary Shares at the price of 35p per share of
WESTMINSTER PROPERTY GROUP PLC

Definitions

"Westminster"
"Saint Piran"Westminster Property Group plc
Saint Piran Limited

CASH OFFER BY WAY OF TENDER

Background
 It was announced by Saint Piran on the 18th February 1983 that it had purchased 6,550,000 Ordinary Shares of 20p each Westminster representing approximately 23.61% of the issued Ordinary Share Capital of Westminster.
 It was further announced by Saint Piran on the 18th February 1983 that it intended to seek to acquire by Tender a further 1,770,000 Ordinary Shares in Westminster to bring Saint Piran's holding to 8,320,000 Ordinary Shares equal to 29.99%.
 Mr. W. D. Allen, a director of Saint Piran, is the holder of 10 Ordinary Shares of 20p each in Westminster.

Tender Offer

Saint Piran offers to purchase by tender a maximum of 1,770,000 Ordinary Shares of 20p each of Westminster on the following terms:
 For each Ordinary Share of 20p in Westminster 35p in cash

Tender Terms

The Tender Offer is conditional upon acceptances amounting to at least 277,377 shares (being not less than one percent of the voting rights in Westminster) being received, failing which the Tender Offer will be void.

The Tender Offer is subject to the terms relating to Tender and settlement set out below:

Capital Gains Tax

Acceptance of a Tender by Saint Piran will constitute a disposal of the accepted shares in Westminster for the purposes of United Kingdom taxation of capital gains and may give rise to a liability to tax. Shareholders who are in any doubt as to their position regarding taxation should consult their professional advisers.

Procedure for Tendering

- Subject to the Tender terms all Tenders will be irrevocable.
- To Tender you should complete and sign a Share Transfer Form or instruct your Broker on your behalf to complete a Tender. You should deliver your Share Certificate(s) and/or other document(s) of title to Saint Piran at 13 Hill Street, London W1X 8DS not later than 3.00 p.m. on Tuesday 1st March 1983.
- The Tender Offer will close at 3.00 p.m. on Tuesday 1st March 1983.
- Payment in respect of a successful Tender (being one that is accepted and results in a sale) will be by means of a cheque for the purchase price being posted by first-class post at the Tenderer's risk within 21 days of the Tender Offer closing.
- If the number of shares tendered for sale at the fixed price exceeds the Tender Offer number then Tenders made will be scaled down pro rata or binned.
- The shares are to be acquired free from all liens, charges and encumbrances and with all rights attached thereto, including the right to receive all dividends and other distributions declared, made or paid hereafter.
- If the Tender Offer fails or a Tender is accepted in part only non-accepted Share Certificate(s) and/or other title document(s) will be returned within 14 days of the Tender closing date by first-class post at the Tenderer's risk.

Foundries join forces in fight for survival

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BRITAIN'S leading foundry companies are joining forces to sound the alarm to both customers and the Government about the rapid and continuing decline of their industry.

They will warn in a statement, being issued today, that on present trends the "highly competent foundry industry" - vital for Britain to retain its engineering base - could be swept away.

The fact that "the big boys" have not linked up as a separate association could pave the way for a new industry aid scheme.

Even without government support, however, the new grouping will provide the major companies with the opportunity to discuss planned closures.

The emphasis likely to be stressed by the association today will be on the need to be allowed to compete on equal terms with foreign companies.

There is concern that, while UK foundries have achieved export success, Common Market competitors enjoy "the benefit of more stable demand, less demanding environmental requirements and certain countries direct or indirect government support."

The formation of the casting association is yet another reflection of the growing concern within the West Midlands that its needs as "the industry heartland" are being ignored by the present Government.

Companies which have shut plants and shed labour in a series of shake-outs throughout the present recession now believe that to go further will make the UK increasingly vulnerable to overseas supplies.

Secret rationalisation proposals, put forward by Lazard Brothers, the merchant bank which successfully promoted a Government-backed scheme for the steel-casting industry, have so far failed to gain support.

Average weekly pay in the industry is about £98.

Analysts critical on Lloyd's disclosure

BY ANDREW TAYLOR

THE GOVERNMENT's system of financing public expenditure is a major cause of massive underspending on construction projects, according to a report published today by stockbrokers Phillips & Drew.

The report, published in the brokers' latest Market Review, says that government spending on construction is out of control.

The main criticism in the latest study was directed at the inadequacy of the disclosure arrangements in the agency companies and the generally unfair treatment of the large dormant membership of Lloyd's - the 16,000 individuals who pledge their capital to allow the Lloyd's market to function.

The report observed that investment management of the premiums passing through Lloyd's syndicates, represents collectively one of the largest investment management responsibilities in the City of London.

The study urged that the new Lloyd's regulations, now being considered, should include the disclosure of any connection between underwriter or agent at Lloyd's and the investment manager, and fees and commissions paid.

It also suggested that the agency management agreement for expenditure in 1983-84 had been reduced from those published in the March 1982 White Paper.

"There is therefore as much justification for saying that the Government is continuing to reduce expenditure on construction as for the claim that it is boosting spending."

The intended gross out-turn may well be 10 per cent above the estimated out-turn for 1982-83, but that

Government blamed over spending on construction work

BY ANDREW TAYLOR

is about as much as can reasonably be said in putting the increased expenditure case. In cash terms, the amount of money which the Government intends to spend on construction work - the nationalised industries aside - is actually down by 4 per cent on what the Government had planned to spend during 1982-83," says Phillips & Drew.

The report also remarks on the inconsistency of criticising local authorities for failing to control current expenditure and the exhorting councils to spend more on capital investments. Most capital investment is financed through borrowings, the repayment of which has a heavy impact on current expenditure.

"There is no reason why the factors which have prompted local authorities to under-borrow should not persist," says Phillips & Drew. "Local authorities are being penalised on current account and all capital spending incurs a current-account obligation at some stage."

The report says speculation that construction spending might rise by 10 per cent was unfounded on several accounts. Firstly, the White Paper in measuring actual expenditure in financial year against projected expenditure in the following financial year was not comparing like with like. Also, projections for expenditure in 1983-84 had been reduced from those published in the March 1982 White Paper.

"There is therefore as much justification for saying that the Government is continuing to reduce expenditure on construction as for the claim that it is boosting spending."

The intended gross out-turn may well be 10 per cent above the estimated out-turn for 1982-83, but that

FRAUD, SCUTTLING AND PIRACY FLOURISH

Crime wave on the high seas

BY ANDREW FISHER, SHIPPING CORRESPONDENT



Mr Olof Palme: Protest at attack by pirates

WHEN shipping markets are down, crime on the high seas flourishes. Fraud, piracy, scuttling - all have taken on a new lease of life and been given some modern twists.

With honest profits at sea harder to come by, more and more unscrupulous operators are prepared to divert cargoes, sink ships, or forge documents to defraud traders, shipowners or insurers.

"It's absolutely amazing the ingenuity that goes into thinking up new frauds," says Mr Eric Ellen, who runs the International Maritime Bureau (IMB) near London. "I honestly believed the extent of fraud had been reached."

The collapse in seaborne trade and the rise in dishonesty or financial selfishness has not just affected businessmen. Crew members, too, have simply been abandoned to their fate as shipowners have run out of money.

It is impossible to assess how much fraud goes on. Mr Ellen, former chief constable of the Port of London police, considers that the IMB saved clients some \$100m in its first 18 months of operation to mid-1982.

Set up in January 1981 by the International Chamber of Commerce in Paris, the IMB has found itself at full stretch in fighting fraud and advising clients on how to prevent it.

"People are less cautious in a recession," comments Mr Ellen. Last year, the IMB dealt with 78 cases and inquiries, of which 21 dealt with documentary fraud, 19 with charter fraud and disputes, four with scuttling, nine with vessel deviation and cargo theft.

Few of the frauds make the headlines. But some cases run into tens of millions of dollars, Mr Ellen says - "If these were bank robberies, they'd get a lot more publicity."

One affair not short of headlines was that of the Salem, scuttled three years ago in the biggest sea fraud of all time after secretly unloading oil in South Africa. Shell last week lost its fight to recover \$56m from the tanker's insurers.

There are numerous cases of ships or cargoes simply disappear-

ing, with money siphoned off by the swindlers along the way. Many of these complicated frauds take place in the Mediterranean, Middle East, Africa or the Far East.

The favourites areas for piracy, which carries on the skull and crossbones tradition with knife or pistol rather than cutlass, are Nigeria and Singapore.

Authorities in both areas have strengthened their patrols after widespread complaints in recent years, but the theft goes on.

Mr Olof Palme, the Swedish Prime Minister, complained about piracy on Swedish ships when he visited Nigeria last month. This was after the Tarn roll-on/roll-off container ship, owned by Brostroms, had been attacked by pirates when anchored off Lagos.

They took over the bridge, shot the second officer in the leg, and broke into 18 containers.

Another Brostroms ship, the Crown Aland oil product tanker,

was attacked by pirates in the Suez Canal.

In this incident, the ship was travelling fast. Armed with knives and iron pipes, the robbers rifled cabins but caused no injury. The attack was two weeks ago.

Shipowners now tell crews to light ships at night, double watches, and batton down cargo and accommodation hatches. A U.S. ship, Farrell Lines' Export Challenger, was recently boarded near Lagos, but pirates looted only a few bags of powdered milk from a container.

While crews rarely suffer in pirate attacks, many have been left stranded by their own employers in recent months.

Mr Alek Selander, assistant general secretary of the International Transport Workers Federation (ITF), believes that this trend shows no signs of abating. Last year, he noted 12 such cases.

"It was mainly Greek flags, but recently there have been a number of Spanish and Indian flag vessels," he says. The ITF and the International Shipping Federation, which represents employers - both are London based - are keen to update international regulations on repatriation of abandoned crews.

Last Friday, Mr Selander said he had just had a cable from the crews of two Panamanian flag ships abandoned near Bahrain after the owner had run short of funds.

In Greece, the crew of the Nicoletta Ch. have claimed in court that Williams and Glyn's, the UK bank, should be responsible for unpaid wages of £155,000 after the owner, Mr Ioannis Christopoulos, ran into difficulties.

Two ships owned by Utterwyk Lines, a U.S. company, which has filed for Chapter 11 bankruptcy, are stranded in Monrovia, the capital of Liberia. The crews of the Victoria U and the Johanna U, both under the Liberian flag, will have to wait until the vessels or their cargoes are sold. Utterwyk is meanwhile trying to sort out its financial affairs with bankers and creditors.

Conoco well encouraging

CONOCO has claimed "encouraging" initial results from an onshore exploration well drilled in Surrey, south of London.

The well, at Godley Bridge, is one of several oil exploration sites in the Wealden Basin, covering most of Surrey, Sussex and parts of Kent and Hampshire.

Conoco is operating there on behalf of Tricentrol and Charterhouse Oil and Gas. Tricentrol recently described the area as one of the most promising on shore in the UK.

Conoco said the Godley Bridge well was drilled to a depth of 8,413 feet. Its commercial significance would now be evaluated.

Egyptian National Service Projects Organisation

(N.S.P.O.)

Invitation for pre-qualification of international contractors for the construction of a light engineering factory to be built on the outskirts of Cairo.

The works include a factory building and ancillary building of approximately 8,000 square metres together with site works. Separate pre-qualification is required for the following:

(A) Building and Civil Engineering Contractors.

(B) Steelwork Contractors.

(C) Mechanical and Electrical Engineering Contractors.

The factory will be of steel framed construction with profiled metal cladding mechanical and electrical building and process services including air conditioning, roads and drainage.

Contractors are asked to send full information about their companies in the English language including the extent of their current workload and details of work carried out in Egypt.

Replies are to be sent to either of the following addresses by Monday 28th February 1983 marked Ref. 1220.

NATIONAL SERVICE PROJECTS ORGANIZATION N.S.P.O.,

10, Mahmoudtala Street, From El Tayyara Street,

Nasr City, Cairo, Egypt.

or to

OSCAR FABER AND PARTNERS,

Upper Marlborough Road, St Albans, Herts, AL13 8EU, U.K.



Leukaemia Research Fund

Dept. FT, 13 Grosvenor Gardens, London SW1W 3RH, Tel. 01-493 8196

Leukaemia Research Fund

UK NEWS

NEW HOPES FOR WORLD ECONOMIC RECOVERY

Sterling fall 'may help industry'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE RECENT fall in the value of sterling should halt the decline of UK manufacturing industry and help to generate a modest recovery in output, the London Business School says in its latest forecast, published today.

The school's Centre for Economic Forecasting says that the fall in world interest rates and the easing of U.S. monetary policies will promote a recovery of the world economy.

It says: "It could be as much as six months before we see a reaction to these changes in the real economy, but the prospects for world recovery in 1983, especially in the second half of the year, now seem assured."

The centre expects world output to rise by 2.3 per cent in the course of this year, and UK output to be 1.8 per cent above the level for 1982.

It says: "Although the latest industrial news in the UK is bad, with stocks being run down and output falling, conditions for revival are in place."

The recovery of profits, already evident in the last three months of 1982, is expected to be sustained this year by the recent fall in the exchange rate. The running down of stocks during the last part of last year has also improved the financial position of companies.

The forecast assumes that the increase in demand this year, resulting from a slowing down of the pace at which stocks are run down, will be sustained by a moderately expansionary budget. This in turn should encourage businesses not to go on running down stocks at the recent rate.

Although the recovery is expected to be led by a turnaround in stocks, the LBS says it will be underpinned by a growth in private consumption.

It expects consumers' spending to be held at the buoyant level of the

end of last year, which was 3 per cent above the level last summer. It then expects further growth in the second half of this year, following a mildly expansionary budget.

Although a high proportion of this extra demand is expected to be met from increased imports, which are forecast to rise by 6 per cent, the centre forecasts the current account of the balance of payments to remain in surplus.

The centre expects the recovery of output this year will be accompanied by falling inflation.

In spite of the effect which the depreciation of the pound will have in raising import costs, it has revised its inflating forecast downwards

LONDON BUSINESS SCHOOL'S LATEST FORECAST FOR THE UK ECONOMY

since the last prediction in November.

Last year, it says, the inflation rate was almost three percentage points below the Treasury's budget forecast. Partly as a result, wage settlements at the start of the current wage round had been moderate. This, with the continued shedding of labour, would tend to depress price rises in the first half of the year.

However, in later years, the centre is expecting inflation to accelerate as the recovery gathers pace and as the effects of the depreciation feed into the economy. It foresees a gradual increase in the annual inflation rate from 7 per cent in 1982 to 7.8 per cent in 1983.

Unlike the forecasts of the National Institute of Social and Economic Research, which assume unchanged policies, the business school assumed a number of mildly expansionary measures within the general context of the present Government's economic strategy.

The business school is expecting

Specifically, it assumed that the standard rate of income tax would be cut by 1p in March, that personal income tax allowances would be raised by 12 per cent and that indirect taxes would be raised by half the amount required to keep pace with inflation.

This would amount to a total tax give-away of £1.5bn in the March budget and would result in a public borrowing requirement of £1.5bn.

By comparison, the Treasury forecast last November implied that there would be room for tax cuts of about £2.5bn if the borrowing requirement was to be £9bn.

In future years, the business school assumed that a re-elected

Conservative Government would adopt a rather more relaxed fiscal policy, which would result in a progressive reduction of the standard rate of income tax from the present 30p in the pound, to 25p by 1986-87.

It was also assumed that the employers' National Insurance surcharge would be abolished in 1985-86.

As a result of these measures, the Public Sector Borrowing Requirement is forecast to decline gradually from £3bn in 1983-84 to £5.4bn in 1986-87. In the absence of these tax cuts, the borrowing requirement would have fallen to only £1bn by 1986-87, the business school believes.

The relaxation of fiscal policy, together with the expected recovery of business activity, is expected to increase rates in 1984, and short-term rates are expected to remain in the range of 9 per cent to 11 per cent for the four-year period of the forecast.

The business school is expecting

The two futures under Labour

THE London Business School makes two other forecasts, one "successful," one "unsuccessful," based on the Labour Party's programme for a planned economy.

It is assumed that exchange controls would have only a short-term effect on the financial markets as movements of foreign capital have become "almost uncontrollable."

In the "successful" case, inflationary pressures generated by more relaxed fiscal and monetary policies would not cause a wages explosion thanks to pay agreements with unions.

Although inflation would reach 12 per cent by 1986, financial markets would be influenced by the relatively moderate wage settlements. Sterling would, therefore, depreciate little.

Output: The business school says that the rise in output forecast for 1983 is small, compared with those in other recoveries, and this reflects our view that a substantial proportion of the fall in manufacturing output, relative to GDP, that has taken place since 1979 is permanent.

Jobs: After an estimated fall of 3 per cent in 1982, employment is forecast to stabilise, even though the average employment in manufacturing this year will be 3½ per cent below the average for 1982.

Since the working-age population is increasing, unemployment is forecast to rise further this year and next, but to stabilise at about 3.1m (excluding school leavers) by 1985.

Company finances: The sharp increase in profits in the second quarter of last year is expected to have continued in the fourth quarter, though at a slower rate.

From Casablanca To Cape Town.



Johnnie Walker Red Label

THE CLASSIC SCOTCH WHISKY ANYWHERE.

Conran adopts Habitat design to greet customers at Heal's

BY DAVID CHURCHILL AND LUCIA VAN DER POST

SIR TERENCE CONRAN'S agreed £4.5m takeover of the Heal and Son up-market furniture stores is further clear evidence that he has become one of the key pace-setters for retail change in the early 1980s.

Only 18 months ago Sir Terence brought his Habitat chain to the London Stock Market at an offer price of 110p. The shares are now more than double that figure.

Moreover, within weeks of his flotation, Sir Terence had put together an ambitious takeover deal for the much larger Mothercare chain. Sir Terence, as chairman of the Hepworth group, also found time to develop a successful women's wear chain called Next.

Now Heal's has fallen prey to the seemingly magic touch that has marked Sir Terence's recent retail ventures - a move of which the City generally approves.

For its £4.5m, Habitat is getting Heal's flagship store in Tottenham Court Road, London and a smaller store in Guildford, Surrey. More importantly, Habitat is gaining access to the up-market end of the furnishings business that the Habitat chain of stores cannot reach.

Moreover, Mr John Richards, a senior retail analyst with stockbrokers Capel-Cure Myers, points out there is a "lucrative market in the over-30s age group which many retailers want to tap if they can find the right retailing formula." A chain of up-market furnishing stores in major cities could reach that market, he concludes.

Habitat's inexpensive, simple sensible products, go next?

Where do they go when they become more established, move to a house and want a look that is modern, expressive of a certain middle-class meritocratic lifestyle, more sophisticated and more expensive?

At the moment there is almost nowhere. Heal's in recent years has largely priced itself out of that particular marketplace.

Sir Terence says: "Many of the pieces of furniture on offer there can only be destined for the sales, so expensive are they."

Sir Terence sees Heal's as a perfect complement to Habitat, certainly no rival. He has long been an admirer of Heal's and its historical role on the British design scene - "many of Arne's Heal's original designs still look wonderful today" - and has watched with sadness its recent struggles to regenerate itself.

The design philosophy behind Habitat will dictate development at Heal's. One of Sir Terence's great regrets is that the press persistently refers to him as "arrogant" when his own stated aims are infinitely modest.

Somewhat plaintively, he reiterates that all he has ever wanted to do is "to sell well-designed furniture that was also well made, comfortable and at a price most people could afford." He always hoped to become the Marks & Spencer of the furnishing world, not the Miss Selfridge.

THE WHOLE WORLD. CONCISE AND COMPLETE. SIX MORNINGS A WEEK.

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Printed simultaneously each day in Paris, Zurich, Hong Kong, Singapore and London.

This is how we chose our First Class 747 seats.

12 hours on this seat felt like a lifetime.

When it came to choosing seats, we were very particular. We tested many. Which is why we rejected this one. It's too narrow and too shallow with not enough padding. Definitely not right for First Class. And surely not on our new 747s.



Half an hour on this seat felt like 12.

We rejected this one too. It's nice to look at. Even seems comfortable. But that's about all. Not the kind we want you to sit on for a long journey. In fact, after this we tested many more. None came up to the mark. Not until we tried the one we picked.

12 hours on this 'Easy Sleeper' was really a good night's sleep.



When you sink into our luxurious First Class 'Easy Sleeper' it'll be hard for you not to succumb to its body-hugging comforts. Our 'Easy Sleepers' are wide and roomy with thickly padded footrests. All done in brush velvet. In fact, once you are comfortably settled in you'll find tremendous leg-stretching room. Not forgetting all the first class benefits.

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BUILDING AND CIVIL ENGINEERING

Glimmers of hope in workload survey

GLIMMERS of hope in the beleaguered UK construction industry are reinforced today, if somewhat tentatively, by news of higher order books and inquiries in the latest workload survey from the Federation of Civil Engineering Contractors.

Carried out prior to the publication of the recent Public Expenditure White Paper—which, according to industry observers, served merely to confuse the issue—the FCEC survey chooses its words carefully.

"Generally," says the FCEC, "it indicates less pessimism compared with the last survey," a sentiment matched by the state of trade inquiry published by the National Federation of Building Employers Trades of the end of January.

However, the civil engineers say that, in overall terms, order books have improved on their position in the October 1982 survey, both as compared with six and 12 months ago.

The trend is not consistent across the industry. The situation among larger and small-to-medium-sized firms (100 to 500 operatives) appears to have improved and small firms are generally holding their own, says the FCEC. However, medium-to-large firms (500 to 1,000 operatives) have not fared as well and "appear to be relatively worse off."

Ahead of the Budget, the industry seems unwilling to accept any signs of improvement without heavy qualification—perhaps remembering that there were similar hopes last year which were subsequently dashed.

For example, although invitations to tender have continued to increase, the FCEC notes that this rise has been offset "to some extent" by an increase in the number of tenders.

Employment, it says, reflects

Defective homes aid

"RIGHT-TO-BUY" home owners who found structural defects in their Airey homes after purchase are to be offered a choice of financial compensation under a government package which came into operation last week.

Mr John Stanley, the Housing Minister, said in a House of Commons written reply that those who bought their properties before September 7 last year would get a choice of cash or

Another confidence indicator, capital investment—or investment—is also in balance. In general terms, the survey says, there has been some stabilisation.

Export success

FIGURES FROM the Association of Consulting Engineers indicate that once again export earnings of members have increased.

About 25,000 Airey houses were built between 1946 and 1959 as part of industrialised house-building programmes. Two years ago they were found to have defects in their supporting columns. About 3,000 are owned privately.

Owners will have until September 7 1983 to exercise their option.

South east tops road spending

POLY LIVING in East Anglia and South East England get the biggest share of cash for road building in England. The East Midlands fall at the bottom of the spending league per head of population, according to a report from the British Road Federation.

In cash terms, the densely populated South East gets more than three times as much cash as any other region, although London fares best well. In 1981-82 the spending on new roads in the capital amounted to only £8.70 per head of population compared with £17.40 for the rest of England.

Scotland received £40 per head and Wales £30.70.

Rural East Anglia comes top on a per capita basis with road spending totalling £28.29 for every person—although the area is near the bottom of the regional league in terms of total cash.

Road spending in 1979-80, in the North was £35.8m, Yorkshire and Humberside £54.4m, East Midlands £27.3m, East Anglia £37.2m, South East £23.7m, South-West £34.5m, West Midlands £33.4m, and North-West £76.7m.

• Substantial opportunities exist in Saudi Arabia for selling construction products, medical equipment and services to oil-rich new hospital projects, according to a market research report by CUNNINGTON AND ASSOCIATES. The report forecasts that the number of beds will double by 1990 from 62,000 available in 1983. It also gives full details of the parties involved and their contact data.

Copies of the report are available at a cost of £450 from Cunningham and Associates, 150, Regent Street, London W1R 5PA.

• SUN ALLIANCE INSURANCE GROUP has published a contract guide to safe working practices and loss prevention. Called "Construction at Risk," the booklet covers site safety and security, knowledge of the law and fire on construction sites.

Building still labour intensive

\$1.251bn. Of this massive figure, expenditure on construction equipment accounted for only 4.7 per cent of total construction budgets.

Large slice

Housebuilding accounted for the largest slice of construction turnover £31.5bn (or 25 per cent) but for the lowest use of construction equipment which accounted for only 2.6 per cent of housing budgets in 1981.

Plantecon, which claims to be the only market research body exclusively for the construction equipment industries, has just completed an exhaustive study of construction output and use of construction machinery in more than 100 countries.

Research

The study, which included research on the ground in more than 60 developing countries, estimates world value of construction output (excluding Comecon countries) of

mining.

Plantecon estimates that by 1986 world construction output could have risen by 23 per cent to \$1.550bn (at 1981 prices). To arrive at this figure the study group took account of published development plans but in the case of some OPEC countries they have reduced forecast figures by up to 25 per cent in recognition of financial pressures resulting from subdued energy prices.

Low level

Mr W. J. Richler, managing director of Plantecon, says that a 23 per cent increase in annual world construction output between 1981 and 1986 would still be the lowest level of growth over any five year period since the Second World War.

Plantecon, however, foresees that use of construction

equipment expressed as a proportion of total output will rise only nominally from 4.7 per cent to 4.9 per cent. Expressed more simply the study estimates that in 1981 6.8 machines were deployed for every \$1m worth of output; by 1986 this might rise to only 7.2 machines.

It says that growth will be impeded by the fact that in recent times job closures and cuts have led to many pieces of equipment standing idle.

The study expects Western Europe to see the greatest growth in construction output—reflecting repair, maintenance and replacement work. Between 1981 and 1986 construction output in Western Europe could rise by as much as 30 per cent, forecasts Plantecon. On the same basis output in Japan and the Middle East could rise by 25.4 per cent and USA/Canada by 24.9 per cent.

ANDREW TAYLOR

next September. The centre is being built on a 10-acre site, formerly occupied by a Ministry of Defence warehouse. It comprises a 30,000 sq ft super-store, with parking for 400 cars, and an adjoining 78,000 sq ft warehouse.

Six shops for leasing to local businessmen are part of the scheme. Ford and Weston is also building a 20,000 sq ft multi-store for W. H. Smith Do-It-All in Rawdykes Road, Leicester.

In the London area MOWLEM has won two civil engineering contracts together worth £3.6m. In Islington Mowlem is to build the sub-structure for William and Glynn's Bank, Denmark Street.

The project, valued at just under £2.5m, is being undertaken for Trollope and Colls Management. Work has started for completion in September.

At Heathrow Airport Mowlem has won a £1.1m contract for part of the British Airport's new Terminal 4. The contract package, the first phase of 45 contracts, will include concrete paving and services around the building, forming an airside road and aircraft equipment areas.

Other contracts include a single-storey workshop for SMT Services and Service Co, Edinburgh, worth £57,000.

Derby construction firm FORD AND WESTON is to build a 5m

district shopping centre and warehouse for the Greater Nottingham Cooperative Society, in Nottingham Way, Chilwell, near Nottingham. Work, which is due for completion

in April 1984 and is being carried out for Taylor Wimpey Construction under a management contract for the British Airports Authority.

Work is also on behalf of engineers Peirson and Co, Nigel Moor and Associates have sold the riverside site Felsted Wharf to Waters Built Homes. Waters has obtained planning permission to build 28 flats and houses and construction starts soon.

The units are suspended high over the area to be heated, spaced according to the building's insulation and number of air changes. Radiant heat from the Sierra 13 is absorbed by the floor, work surfaces, machines, etc, and this produces convection heat to maintain a warm environment. The heaters are stated to be particularly useful in environments subject to high air extraction rates or frequent air changes.

The Sierra 13 does not use a pilot burner, but is electronically ignited, and is said to have been well received by insurance companies because of its safety features.

The heaters are suspended on the gas pipe. Each provides approximately 1000 watts and is about 1,000 sq ft when at the optimum operating height of 14 feet above floor level. Maintenance is stated to be minimal and easy.

Average running cost per heater is 14p/hour, assuming natural gas at 31p a therm.

Details on 0473 625151.

Breyant
construction
Quality
refurbishment
and
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SOLIHULL READING

More efficient space heaters developed

AN OVERHEAD industrial gas heater, intended for factories, warehouses, schools, churches, and similar large open premises, has been introduced by EMC Engineering Company, Ipswich.

Called the Sierra 13, it uses infrared radiant heating, and is claimed to be the most cost effective in the market.

The unit, which throws a "canopy" of radiant heat into the working area from a canister perforated stainless steel emitter and aerated burner. Fuel is either natural or propane gas.

The system has two controls. Each heater has a thermostat which maintains the pre-set air temperature in its area.

An electronic timer can be set to control all the heaters in a building to respond to humidity, high or low temperature changes, and variables such as the length of the working day.

Cost savings associated with this system can be dramatic, says the maker. Where the system replaces unplanned heating methods—typically involving the use of several fuel bills can be cut by around 80 per cent, it is claimed.

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Average running cost per heater is 14p/hour, assuming natural gas at 31p a therm.

Details on 0473 625151.

CONTRACTS

£12m work for Tarmac

Contracts together worth about £12m have been awarded to TARMAC CONSTRUCTION. Tarmac National Construction has a £4.2m contract to extend a factory at Bridgend, Mid-Glamorgan, for sweet manufacturers Sweet Kenyon. Work on the single-storey building, two-storey offices and car park has started and is scheduled for completion in November.

Tarmac points out that the total UK road construction and maintenance budget for 1982/83 is in the order of £21.5bn. It also reckons that the government's recent Public Expenditure White Paper, was "a little optimistic" in expecting local authorities to spend 60 per cent more in the sector in the current year.

Tarmac also dismissed as a red herring—and an optimistic one, at that—Department of Transport figures which might be taken to suggest that levels of road construction and repair are markedly up.

In 1981/82, according to the Department, £446m was spent on new roads, including the purchase of new land. For 1982/83 the estimated figure is £533m, "an increase of 10 per cent in real terms." Similarly, road repairs accounted for £179m in 1981/82 while estimated expenditure for 1982/83 is 1983 is quoted as £209m—an increase of 8 per cent in real terms.

Tarmac points out that the total UK road construction and maintenance budget for 1982/83 is in the order of £21.5bn. It also reckons that the government's recent Public Expenditure White Paper, was "a little optimistic" in expecting local authorities to spend 60 per cent more in the sector in the current year.

Derby construction firm FORD AND WESTON is to build a 5m district shopping centre and warehouse for the Greater Nottingham Cooperative Society, in Nottingham Way, Chilwell, near Nottingham. Work, which is due for completion

in April 1984 and is being carried out for Taylor Wimpey Construction under a management contract for the British Airports Authority.

Work is also on behalf of engineers Peirson and Co, Nigel Moor and Associates have sold the riverside site Felsted Wharf to Waters Built Homes. Waters has obtained planning permission to build 28 flats and houses and construction starts soon.

COMPANY NOTICES

GENERAL MOTORS CORPORATION

NOTICE IS HEREBY GIVEN that resulting from the Corporation's Declaration of a Dividend of \$0.60 (gross) per share of the Common Stock of the Corporation, payable on the 10th March, 1983, there will become due in respect of Bearer Depository Receipts a gross distribution of 3 cents per unit.

The Depository will give further notice of the Sterling Equivalent of the net distribution per unit payable on and after the 13th March, 1983.

All claims must be accompanied by a completed Claim Form and USA Tax Declaration obtainable from the Depository. Claimants other than UK Banks and Members of the Stock Exchange must lodge their Bearer Depository Receipts for marking. Postal claims cannot be accepted.

The Corporation's Final Report for 1982 will be available upon application to the Depository named below.

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CLUBS

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SWING, 99 Wigmore Street, W. 1. Tel: 01-580 2000.

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TECHNOLOGY

ANTON WEBER OF BASF TALKS ABOUT NEW PLASTICS

Pioneering gives way to materials systems

BY ALAN CANE

THE REVOLUTION in new materials—the development of sophisticated plastics which can be used to augment or replace other materials—has been taking place against a background of instability in oil prices which has served to obscure much significant progress.

Window frames made from plastic rather than wood or metal are now commonplace (50 per cent of new West German frames installed are of plastic material), automobile engine blocks made of plastics composite and able to withstand high temperatures are a more dramatic example of the chemist's art.

"Yet all this we can now do," says Dr Anton Weber, market development manager, plastics, for BASF, the massive West German chemicals-to-computers industrial group.

An unashamed prophet of the new plastics, Dr Weber told a conference last year: "The extremely rapid penetration of plastics into all fields of technology can be explained in the light of the interplay of three deciding factors: properties, processing and price."

Versatile

The property which makes plastics so versatile—an extremely high performance to weight ratio—is well established and indeed Dr Weber says he expects little new in terms of materials. "The pioneering days in plastics development are over and the invention of fundamentally new plastics is likely to be the exception rather than the rule."

"We will make these plastics tougher and stronger by a variety of techniques—by using new varieties of well known plastics, by blending existing plastics and by filling plastics with other materials."

Composite materials produced by these techniques have made it possible to use plastics in the automobile industry for many components from wheel trims to entire body panels.

Dr Weber gave other examples: "There are photopolymers for printing plates and electronic circuits and conductive polyethylene which have given further impetus and opened up new vistas in electro-

micro extremely strong fibres such as carbon fibres have been developed which can be embedded in plastics to yield structures which are strong but light."

The thrust of Dr Weber's argument is that the demands of economic production today means the engineer has to think in terms of materials systems:

"A classical example of this was given by high-impact polystyrene which was the first of a series of elastomer-modified plastics. As a consequence of the deeper knowledge that has been gained on the behaviour of rubber and polystyrene, other products have been developed with higher and higher impact strength."

"Today, properties such as high resistance to environmental stress cracking and a clarity approaching that of crystal can be obtained by molecular engineering."

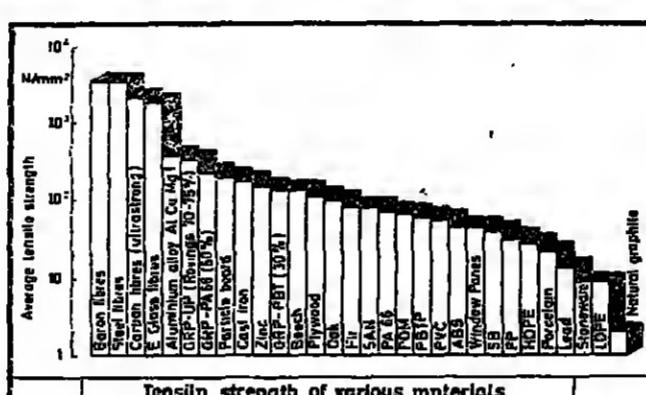
In view of this interplay, the raw materials industry considers that its main task is to make available for industrial applications new and further developed products in an effort to exhaust the innovation potential inherent in macromolecules.

Dr Weber distinguished a number of basic changes in the structure of the plastics industry. "The big, standard plastics—low density polyethylene and polystyrene and so on—are necessary for our way of life and for our technology, but after the oil crisis the rate of consumption of these plastics has declined and the producers have had to re-think their strategies."

BASF quickly corrected its course, eliminating some of the capacity for the manufacture of

plastics as well as its own, and is already throwing light on future distribution of tasks. Many of our customers and the final consumers are themselves large and fairly large concerns with their own efficient development departments. Consequently, a subsidiary task for any effective applications services department would be to give assistance in solving problems for the converter, final consumer or machinery manufacturer does not have sufficient means to solve him self."

What are the important plastics for the future? Dr Weber pointed to thermoplastics reinforced with long glass fibres, carbon and aramid, which close the gap between injection and compression moulding techniques, thermoplastics reinforced with sawdust which are suitable for car interior trim and plastics with



Dr Anton Weber of BASF, above; a spectrum of the tensile strengths of various materials, below. Carbon fibre is third in the list

high resistance to heat, such as polysulphones, and polyether-sulphones.

In the future, greater significance will be attached to flame retardance, higher resistance to ageing, greater resistance to high temperatures and less sweating."

Dr Weber warned that manufacturers would be tested by environmental protection and industrial health regulations.

There is no doubt that in the next few years, extremely great importance will be attached to determining the physico-chemical fine structure of plastics, a field for which special analytical methods will be required."

Dr Weber went on: "Raw materials manufacturers con-

sider themselves to be active partners in promoting developments in the plastics industry and in branches of industry in which plastics are used. They can draw on specialist experience and specialist knowledge on the tremendous scope offered by plastics and they have the necessary know-how and the equipment."

It means, Dr Weber argued, that users of the new materials should to some extent dispense with costly research and development facilities, instead the expertise and resources of the raw materials manufacturers: "The raw materials manufacturers thus have the opportunity of reliably guiding their plastics into fields of application with good prospects."

AUTOMATED MANUFACTURE

How Stewart-Warner saved £0.5m in 1 year

BY GEOFFREY CHARLISH

BURROUGHS MACHINES has

revealed the first installation of its integrated manufacturing computer system called TMS, at the Tynemouth plant of Stewart-Warner, the U.S.-based pneumatic tool and pump manufacturer.

The acronym is somewhat assertive—it stands for "The Manufacturing System"—because the company claims to have embraced "all the elements of financial and production control on a single data base."

Be that as it may, the system, which is running on a Burroughs 81900 machine, has already saved Stewart-Warner £0.5m in the first year—at a time when the recession, particularly in the building, civil engineering and automotive industries, has reduced output to a fraction of the available capacity.

The machine shop must be one of the largest in this high unemployment area.

The company makes several hundred variants of its product which at first sight might lend themselves in high technology approaches such as robotics and flexible manufacturing systems.

But John Holmes, manufacturing director, makes a clear cut, if somewhat unexpected statement on the matter.

He maintains: "The economics of automating the entire

plant were simply not viable. Besides, although some of our machine tools may be old, one or two even pre-war, when operated by skilled technicians they are still reliable and can do quite as good a job as the modern systems. Certainly they are labour intensive, but there is no shortage of willing and able workers in this area."

So the company has restricted itself to rather more immediate problems such as keeping the machines fully occupied by making sure all the parts are in the right place at the right time.

In fact, TMS is able to integrate the planning and control of customer orders, production planning, work in progress, purchase orders, stock and product information, forecasting, product tracing, shop floor data capture, terminals, plant maintenance, financial systems and distribution.

Not all of these modules are installed yet, but the system has already had marked benefits in a situation in which 13,000 different parts, 70 product lines and 700 models, with over 20,000 product structures, have to be organised efficiently.

As managing director, F. J. Bradbury put it: "We are now aware of our costs and margins at all times."

MATERIALS SCIENCE

Converts heat to current

A NEW kind of material easy to form into complex shapes and so sensitive that it will provide a signal from the infra red heat emitted by the body is now becoming available for a broad range of applications from telephones and underwater transducers to ultrasonic imaging.

Looking like the "silver" paper that used to encase cigarettes it is a metallised plastic film that converts one sort of energy into another, like heat into electric current and electric signals into sound waves. The film has high piezoelectric and pyroelectric activity.

In other words, if it is squeezed (the plexo part) or put under pressure it stimulates an electric charge which can be used to activate a circuit over which signals, or messages can be sent. Although it also has a

high pyroelectric activity, it remains stable in ordinary temperature conditions. It will only be stimulated if the temperature is deliberately rapidly varied.

It is already proving of great value in ultrasonic imaging for medical applications, and other applications are for microphones, loudspeakers, intrusion detectors, position sensors, impact detectors and push-button switches.

Metal Box is a leader in the UK, if not in Europe, in offering the film for commercial and industrial purposes. It is being made in small quantities at its Wantage (Berks) research and development division.

Those who think they have an application for PVDF should write to: Mr R. King, section manager of new products, business development department, at Wantage (235 7329).

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Machining

Gauging system for shop floor

THOMAS MERCER of St Albans has designed a new gauging system designed for machining shop use to measure eccentricity and run-out to assist the location of workpieces before metal cutting operations.

The magnetic base of the gauge is V-shaped so that it can be mounted on either a cylindrical or flat surface. The magnetic clamp can be switched on or off by a simple switch.

The angle arm attached to the base can simulate the action of a human arm with its ball and socket joint at the base, a hinge joint in the centre and a second ball and socket joint between the upper arm and the gauge unit.

Mercer claims that the system has considerable flexibility with all the joints linked hydraulically with a single knob for fast accurate setting.

The company offers two base sizes, one for small lever gauges and the larger for up to 2½ inch "S" Series dial gauges, but any combination may be specified.

A typical application for the new instrument would be for the truing of cylindrical workpieces in four chuck jaws prior to machining. In such a case the magnetic base would be clamped to the saddle and the gauge made to contact the part while it is still rotating.

The probe would then be moved along the length of the part by traversing the saddle. In this way the degree of eccentricity can be checked at every point, as well as the run-out along the length of the component.

Another application could be in the case of the setting up of a component on the table of a milling and boring machine to ensure that the eccentricity is parallel to the guideways.

More information is available from Thomas Mercer at Eywood Park, St Albans, Herts. (0727 55313.)

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PASSCARD

JOHN DOUGLAS LTD

Legal & General

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

WHEN A new national computer network with the cheapest access so far to Prestel, British Telecom's viewdata system, is launched today, it will open the latest chapter in the remarkable corporate emergence of the provincial newspaper group, East Midlands Allied Press (Emap).

Richard Winfrey, group managing director of Emap, says that the network, Micronet 800—which is operated by the group's viewdata subsidiary, Telemap—is a high-risk gamble that will be terminated merrily if it does not show progress in only its first year. Few associated with the project, however, can see any real prospect of failure, though with Winfrey's track record of axing corporate mistakes no one is taking his threat lightly.

Why Emap can afford to risk £0.5m on Micronet is a reflection of past successful gambling on non-newspaper fields. The group—formed in 1947 by the merger of four East Midlands companies—now has two daily newspapers and 13 weeklies, but these are no longer its main profit-makers. Indeed, like all provincial papers, they are being squeezed between stagnant or falling revenue and unremitting pressure on costs. The group had had to rely on the latter for growth; it would be looking pretty stunted by now.

The last full year's results, for 1981-82, tell the tale. Newspapers contributed only 31.5 per cent of the £47.7m turnover and, worse, made only 28.7 per cent of the group's £3.3m profits. Nearly 35 per cent of the turnover, but 60 per cent of the profits, came from a stable of magazines which Emap publishes nationally.

Yet only eight years ago Emap was returning £6.7m profit on only £9.7m of turnover, made all from newspapers. Winfrey himself, then 42, was desperately trying to awaken everyone to the need for change. He even started personally briefing all employees on the company's declining prospects. Just how novel this was at the time was illustrated when he explained his methods to an Industrial Society conference in 1975 on disclosure of information: he was criticised from the floor for telling the workers more than the shareholders and warned to expect Stock Exchange retribution.

His politely snorted retort—that disclosure was in the shareholders' interests and they would have to trust him to do his job—stunned many managers present into opening the books to the unions for the first time as an aid to realistic negotiation.

Emap's growth since then has been spectacular, with turnover up nearly fivefold and peak



Richard Winfrey: finding salvation in carefully researched markets

A high-risk gamble on new technology

A provincial publishing group is putting a lot of faith in a computerised information network. Ian Hamilton Fazey reports

profits—in 1980-81—sexupled. Behind the results a fundamental marketing stance is quite apparent: Emap's business is gathering and publishing information. The basic corporate skills and habits may well have been acquired by publishing newspapers, but in the 1970s and 1980s it is other types of information, each aimed at carefully researched, growing markets, that have proved the company's salvation.

Here, the titles of some of the magazines tell the story: Motor Cycle News, Angling Times, Garden News, Smash Hits (pop music), Classic Bike, Practical Fishing, Trout Fisherman, Sporting Gun, Which Computer?, Which Word Processor?, Fleet News, Fleet Operators Handbook, Educational Computing, IBM User.

The first three were established or acquired more than 20 years ago to mop up spare production capacity and gave Emap the bedrock of its magazine publishing skills. Winfrey professionalised the group's magazine management in the 1970s with IPC-trained talent and the stable has been increasingly more successful since.

While Micronet is pointing the way to future profits, Winfrey will be wrestling with rather more pressing problems back at Emap's Peterborough HQ. These revolve round trying to make contract printing (again, used to mop up spare capacity) more profitable, dragging newspapers into new technology, shoring up their markets for survival and trying to increase efficiency wherever possible.

At some meetings involving journalists, advertising sales-

people, process workers and printers, "the fur flew". Visits to see new technology at the Wolverhampton Express and Star and in the Netherlands helped to allay many fears, though Winfrey believes that things may have to get worse before some people will be convinced that change is inevitable.

Staff reduction is now under way via non-recruitment and natural wastage. 10 printers' jobs have just been lost, six through early retirement or voluntary redundancy.

At the same time, current investment includes £4.5m of new newspaper press and handling equipment to exploit better what colour advertising markets there are and to speed up printing and despatch.

Contract printing remains tough, with competitive pricing keeping prices down. Indeed, some of the most difficult decisions are whether to print particular Emap titles outside or in-house.

Where Emap has failed badly in the past eight years is in the travel business. This went well for a while but started making losses as recession deepened. Moreover, the company was acutely hurt by a venture in Canada in incentive marketing. "It was the carrot end of sales management," Winfrey says. "You don't need carrots when the recession comes along and gives everyone a big stick."

Winfrey decided that Emap's subsidiary, Abbeygate Travel, had to go because it was neither big nor small enough to survive, falling between two stools and unable to attract good general management. Shareholders sighed with relief when the sale of Abbeygate to Hogg Robinson was announced in last year's interim statement. It had lost more than £200,000 in 1981-82.

They also had cause to smile, because that statement revealed half-term profits up slightly to £1.8m, despite a fall in interest receivable—the money is being used to finance new magazine launches, the costs of which are taken above the line in the year concerned—of £223,000.

Winfrey, however, remains cautious about matching last year's final profits, especially with the fall of sterling's adverse effect on investment projects, though he says his company is nevertheless on budget.

Perhaps the best news for investors though is Winfrey's own continuous dissatisfaction with Emap's performance. As he says: "We may be among the more successful publishers in Britain but that doesn't mean that we have necessarily got it right. I think we can do better. We have to."

A launch into a third main market—business users—will be made in the summer.

Micronet—a domestic data base by phone

THE move by East Midlands Allied Press into business and computer publications has taken place in the last three years and the Micronet venture will, in effect, recycle information gathered by the division's computer magazines, which now number 11.

The key in the system—which members pay £1 a week membership fee—is a cheap acoustic modem which they will buy for £49. The modem will connect by phone to Prestel at a quarter of the cost of current TV set converters. Prestel will provide the channel to run hundreds of programs through the subscriber's home computer, using ordinary household TV sets for display.

Not surprisingly, the venture is also being backed by British Telecom, which sees it as a means of getting Prestel into more homes, and the Department of Industry, whose undisclosed aid, says divisional managing director, David Arculus, runs into six figures.

Each subscriber will get 100 free programs and access to others which will have to be paid for via a debit on the phone bill. Arculus says that many of the programs are already published in Emap's computer magazines. Special software is being written to make them compatible with Acorn, Apple, Tandy and Pet home computers initially, and with RML, Sinclair Spectrum, Sinclair ZX 81 and Dragon models by mid-March.

"Home use" programs will help in the management of freezer stocks or mortgage repayments. There will be a host of video games available—the user just has to be able to afford the phone bill.

The other main market will be schools, every one of which in Britain will have a computer by the end of this year. Micronet will not just give them access to Prestel and an educational data base, particularly helpful in mathematics teaching, but enable schools to interact with each other.

A launch into a third main market—business users—will be made in the summer.

How tortoises can overtake hares

IF AMERICAN manufacturers are to get back on to an equal footing with their Japanese and German competitors they should stop trying to behave like hares and become more tortoise-like.

Typically inscrutable advice from the Japanese themselves? Or a gem of true Irish wisdom, shouted from the industrial sidelines?

Neither. It stems from a man who over the past three years has become one of the sternest home-grown scourges of American business practice, Professor Robert Hayes, of the Harvard Business School.

In a speech to the European Management Forum's Annual Davies Symposium earlier this month, Hayes claimed that American manufacturing companies have tended to think of improving their competitive position through what he calls intermittent "strategic leaps" in technology products and processes, rather than the step-by-step "incremental improvement" at which Japanese and German companies excel. Hence, the "hare" and the "tortoise".

A bare-like approach is no longer always effective, Hayes suggested. Apart from all the constraints imposed today by high investment costs, low economic growth and the rest of industry's catalogue of problems, the great risk is that a new breakthrough may not always be available precisely when it is needed. The result is already too evident in U.S. business today, as it struggles to catch up with all those Japanese tortoises.

Step by step

For companies even to turn partly tortoise is no easy matter, Hayes warned. On a whole series of counts the two approaches reflect and require very different corporate structures and managerial attitudes.

In a warning which somewhat undermined his analogy—a hare presumably finds it easier to move tortoise-like than a tortoise does to run like a hare.

Hayes warned that it was far less easy for a "strategic leaper" to turn "incrementalist" than for a step-by-step practitioner to adapt itself to a competitor's leap in new technology.

The "strategic leap" approach demands great expertise at the upper levels of the organisation,

according to Hayes, through strategic planners, financial analysts and the whole canopy of staff functions. It creates "high personal visibility and vulnerability". You're either a hare or a tortoise," Hayes observes. He obviously likes animals.

As a result, the people who get to the top tend either to be gamblers or executives who stand on the sidelines avoiding risk wherever possible. The approach also encourages rapid managerial turnover.

The "incremental" approach on the other hand tends to be far less top-down. It assumes that projects "will bubble up from the bottom" and therefore requires considerable expertise at low levels in the organisation, and participation at all levels, by committed, experienced managers. It may require either more investment or large staff organisations.

Flexible

One way for companies to shift themselves along the spectrum towards "incrementalism" is for them to change the way they handle strategic planning. Hayes suggested. Instead of the usual rigid approach of setting goals first, then working out strategies, and only afterwards thinking about resources, companies should adopt a more flexible line of focusing first on the capabilities of the organisation and then on setting strategy with the help of an "underlying vision" of where the company should go. Given the hostility and uncertainty of the current business environment, there was no point trying to navigate with the help of a detailed road map, said Hayes. That was only of use when the highway system was clearly marked.

In today's circumstances a more appropriate and basic device to help gain a sense of direction was a compass, Hayes concluded. "When you've lost in a wilderness that's what you need."

As part of a special report on "people and productivity" on article, by Robert Hayes on "Tortoise and hare approaches to industrial competition" is contained in the latest issue (No 6) of *Outlook*, a magazine published by Booz Allen and Hamilton, the New York-based management and technology consultancy.

Christopher Lorenz

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Then there's European Asian Bank (Eurasbank). Headquartered in Hamburg, it has branches in Bangkok, Bombay, Colombo, Hong Kong, Jakarta, Karachi, Kuala Lumpur, Manila, Seoul, Singapore and Taipei.

Ebic banks also have important participations in European Arab Bank in Brussels, Cairo, Frankfurt, London and Manama (Bahrain), and in Euro-Pacific Finance Corporation in Brisbane, Melbourne and Sydney.

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THE ARTS

The Two Ronnies/Palladium

Michael Coveney

The pairing of large Ronnie Barker and small Ronnie Corbett has been one of BBC TV Light Entertainment's more inspired ideas. They are an unusual comic double act in that they are not really comics in the old variety sense of the word. They are two of the most accomplished comic actors whose chemistry works best through an established rivalry or even physical exploitation of their manners and appearance, but through their material which is often of a very high quality indeed.

At the London Palladium we have a big, blowzy full-blown variety show that brings them together in some of their best-loved TV sketches: as village idiots; as Wrens in drag in the mould of a large battleship; as fops with flags and leggy chorus girls; as Queen Victoria and John Brown, chewing the fat over a glass of Scotch.

Each sketch is given full design weight, even if the backdrops are not all that well painted. No design is needed for the *Mastermind* item, in which answers are delivered out of sync with the questions resulting in both immediately hilarious incongruity and a chaotic knock-on effect. A rich seam of verbal surrealism runs through the evening, in fact, whether it be in the sketch of a short-sighted optician fumbling to accommodate a near-blind customer who ends up, literally, reading the furniture;

Else Pääske/Wigmore Hall

David Murray

Miss Pääske, a Danish mezzo-soprano whose recital on Friday was accompanied by Geoffrey Parsons, has won many awards: among many others in the 1960s, the Kathleen Ferrier Prize at St Hertogenbosch, and more recently the Aksel Schiotz Prize. The voice is pleasant, cultivated and evenly produced (though the timbre pales quickly at the upper and lower limits of her register), she uses it with rigorous good taste, and she has sensible notions of what her songs are about. Why, then, was this such a profoundly boring recital?

Perhaps it wouldn't have been to Dances. One hears that Lieder are treated very soberly in Scandinavia with any hint of personal expression—or worse still of theatre—considered an embarrassing gaffe. It does not follow that Scandinavians find Lieder thus sung interesting; quite possibly that is not a quality they admire. It was clear that Miss Pääske respected all her chosen songs too much to presume to do anything with them, and wished only to present them for our edification. Here and there Mr Parsons showed unruly signs of

interpretative life, but the sheer steady mildness of his singer always prevailed.

Schumann's *Liederkreis* on Eichendorff poems, op 39, can rarely have sounded so temperate and unvaried. The words of all but the first two songs were omitted inadvertently from the programme, which denied us the feast of "line by line" translation for which the English "intermezzo" had whetted the appetite: "Your image wonderfully happy have I in the heart's bottom/that looks so lively and gaily/me at every hour." (I am not making this up.)

The Debussy *Chansons de Bilitis* were all chaste innocence, though piano parts betrayed an alien sensuousness, and Miss Pääske's phrasing was musically. There was a harmless Danish cycle, by P.E. Lange-Müller, *Sulamith und Salomon*, which conveyed tame romantic melancholy in measured tones. Miss Pääske found a little more energy for the Brahms *Gypsy Songs* (spurred on by Parsons)—no insouciant passion, of course, but a real sense of healthy outdoor games.

Arts news in brief

Former Sheffield Wednesday footballer James McKenna is among the cast in a Just a Kick in the Grass, a play about a fight to save a soccer pitch threatened by development, which opens at the Churchill Theatre, Bromley, on March 3.

The latest play by young writer Tony Merchant, 23, opens at the Royal Court Theatre Upstairs on March 16. Welcome Home tells the story of five soldiers on their way to be pallbearers at the re-burial of a comrade killed in the Falklands.

Howard Barker's Victory, a comic play set in the Restoration period, opens on March 23 at the Royal Court Theatre. The production is being presented by

Rudolf Noetzel has withdrawn as producer of the Welsh National Opera's production of Parsifal, which opens on March 1. The production will now be staged by Peter Mumford, and designed by Peter Mumford.

The cast will include Donald McIntyre, Linda Ester Gray and Phillip Joll, Reginald Goodall will conduct.

Howard Barker's Victory, a comic play set in the Restoration period, opens on March 23 at the Royal Court Theatre. The production is being presented by

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Arts Guide

MUSIC

PARIS

Orchestre National de France conducted by Sylvain Cambreling. Philippe Entremont, piano. Cherubini, Bartok, Schubert (Wed). Théâtre des Champs Élysées (7254777).

Orchestre de Paris conducted by Charles Dutoit, with Elizabeth Lennox-Price. Dutilleux, Almobaile, Ligeti, Stravinsky, 2nd Stenka, Shostakovich, 1st version (Mon).

Bernard Hendriks, recital (Mon).

Théâtre de l'Athénée (7257727).

Naomi Yoon, guitar (Mon).

Salle Pleyel (5635873).

Claudia Kühn, Beethoven, Chopin, Debussy, Liszt (Thur). Salle Gaveau (5621200).

Christiane Faillié, piano. Haydn, Schubert, Berg (Mon). Salle Gaveau (5632030).

Katia Ricciarelli, at the Royal Festival Hall, London

Ricciarelli, soprano. Beethoven and Wagner. Royal Festival Hall (Tue).

Angela of St Martin-in-the-Fields, Leon Brown as conductor and violin soloist. Handel, Grieg, Vivaldi, Tchaikovsky (Mon). T.M.P.-Chatelet (2811983).

Ensemble Orchestral de Paris conducted by Jacques Houllier, Gabriel Tacchino, piano. Guy Touvron, trumpet. Haydn, Cassanova, Saint-Saëns (Tue). Salle Gaveau (5632030).

LONDON

English Chamber Orchestra conducted by George Malcolm with Graham Sheen, bassoon. Handel, Vivaldi and Gemini. Queen Elizabeth Hall (Mon). (2283151).

London Symphony Orchestra conducted by Riccardo Chailly with Christian Zimerman, piano and Katia

Brillante, Rawsthorne and Dvorák. Wigmore Hall (Wed). (8302232).

Philharmonia Orchestra and Chorus conducted by Kurt Sanderling with soloists including Heather Harper and Mark Hill. British Music Society, Royal Festival Hall (Thur).

Leipzig Gewandhaus Bach Orchestra and London Bach Society conducted by Paul Steinfort. Bach, Queen Elizabeth Hall (Thur).

NEW YORK

New York Philharmonic: (Avery Fisher Hall, Lincoln Center); Zubin Mehta conducting, Hildegard Behrens soprano, Schobert, Schoenberg (Tue); Christoph von Dohnányi conducting, Davidovitch piano. Beethoven, Schumann, Trojahn. First Sea Pictures (premiere).

Carlo Maria Giulini, Philadelphia Orchestra, Andre Previn conducting. Vladimir Ashkenazy piano. Haydn, Brahms, Debussy (Mon). American Symphony Orchestra conducted by Christopher Hogwood with Christopher Cole, cello. Haydn, Queen Elizabeth Hall (Tue).

Royal Philharmonic Orchestra conducted by Johannes Somary with Shura Cherkassky, piano. Glinka, Rachmaninov and Dvorák. Barbican Hall (Tue). (838889).

Royal Philharmonic Orchestra conducted by Yuri Temirkanov with John Lill, piano. Mozart, Rachmaninov and Tchaikovsky. Royal Festival Hall (Wed).

London Mozart Players conducted by Mark Elder with Howard Shelley, piano. Mozart, Stravinsky and Haydn. Queen Elizabeth Hall (Wed). (8385718).

Chicago Symphony (Orchestra Hall); Claudio Abbado conducting. Shlomo

Ricciarelli, soprano. Beethoven and Wagner. Royal Festival Hall (Tue).

Angela of St Martin-in-the-Fields, Leon Brown as conductor and violin soloist. Handel, Grieg, Vivaldi, Tchaikovsky (Mon). T.M.P.-Chatelet (2811983).

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ENGLISH CHAMBER ORCHESTRA conducted by George Malcolm with Graham Sheen, bassoon. Handel, Vivaldi and Gemini. Queen Elizabeth Hall (Mon). (2283151).

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Architecture

Colin Amery

Enlightened patronage



IBM shows the way with its dazzling new HQ at Portsmouth

about the use of glass and steel and the abandonment of the straight line. The principle has been established of a long glazed link—a "street" which has an arched roof. This runs at a first-floor level separating people and services and, when linking separate buildings, is a single storey structure.

The four distinct office blocks

about the effect of the break-up of the country estate and the sale of masses of small buildings to individual owners.

It is the small things that count. Glazing bars, chimneys, porches, porticos and dormers are too often replaced by unsuitable modern ones or destroyed altogether. It is a process of steady decline and mutation.

IBM's patronage does not stop at the selection of the right architect. At North Harbour the company commissioned two bold and effective works of art.

Richard Smith's huge trailing kite-like mobile called *Loops and Bounds* is a triumph for this light and sun-filled space.

Robyn Denny has designed a

large enamel panel for the reception area which is effective but much less exciting than the Richard Smith.

The achievement of Arup Associates and IBM at North Harbour is a considerable one.

They have by the completion of this large site humanised the working environment for a large number of employees.

* * *

I think it would be fair to say that the development of the approach to the whole nature of the offices required for this site has opened and relaxed as the client and the architects have become friends. I suspect that Arup Associates have gradually learned that, despite the demand for tight security, the complex nature of much of the work of the company there is a way that the aesthetic principles and the commercial ones can be allied in a totally convincing way.

Because the last phase of this project incorporates all the social and circulation areas there is an almost festive air

each attached to this passing street. They are very different in their architectural treatment. Each block is three storeys with a stepped section which produces terraces at first and second-floor level. Arup Associates are good at these terraced buildings—indeed they have become almost their trademark. Each terrace is planted and sheltered by a lowered overhang—acting at the same time as fire escapes.

The emblematic main entrance to the whole complex is a distinctive pavilion highly glazed and containing the main reception hall, an assembly room and exhibition rooms. Two escalators carry the visitor and staff to the first-floor street.

RECEPTION

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The achievement of Arup Associates and IBM at North Harbour is a considerable one.

They have by the completion of this large site humanised the working environment for a large number of employees.

* * *

That admirable, stalwart and powerful lobby SAVE Britain's Heritage, has just published one of its regular series of reports on threatened species.

Right now it represents the decline and fall of the estate.

This is not just another

conservationist pamphlet. It is a study of the glories of the industrial revolution.

Estate Villages Who Cares? is available from SAVE Britain's Heritage, 3 Park Square, West, London NW1, price £3.50 (UK only).

CONTINUATION

Linda Gardner looks young, both in manner and looks, con-

sidering we are told she has

been married 20 years to the

Judge, a kindly old chap in Mr

Hart Dyke's performance, but

free from any touch of vulgarity.

Cosway's despair at having

caught the elopement during the Capes of Good Hope is prettily caught by Gregory Doran.

Romanie novel material in-

deed, and the dialogue has a

literary flavour, too. But it

would be a passably good novel,

and the dialogue, under Andrew McMillan's direction, is spontane-

aneously natural. Certainly Mr

Harrison has used some evident

plot mechanisms. The Captain

keeps his private diary in the

ship's log, and what's more,

allows Lucy to read it, even

allows the others to know she

reads it. And I found it

altogether too convenient that

Lucy denied the privilege of

sharing her husband's cabin,

she was accommodated in a

recess off the roundhouse

(though I dare say this is one

of the author's borrowings from

William Hickey, the resi-

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Monday February 21 1983

Future of the welfare state

MRS MARGARET THATCHER, the Prime Minister, said in the House of Commons last week that the Government had no intention of dismantling the welfare state. Yet a series of leaked documents over the last few months shows that the Tories are at least exploring the possibility of shifting some of the services now provided by the State into the private sector.

Last September a document produced by the Central Policy Review Staff (CPRS) suggested among other things possible changes in the funding of the education system and the national health service. Last week yet another set of leaked papers revealed that Cabinet Ministers were toying with a variety of ideas for encouraging individuals and families to rely more on themselves and less on the State; the suggestion is that in health, pensions, caring for the elderly and other fields there should be more private provision of social needs.

The most pressing reason for a thorough review of the machinery of the welfare state is a financial one. Quite apart from the effects of recession and low economic growth, demographic factors will place severe strains on the social security system; a critical scrutiny of the level of benefits and how they are financed is unavoidable. For the same reason new ways have to be found of cutting costs in state bureaucracies like the health service; the Government's plan to contract out certain ancillary activities like laundry and catering to the private sector is one promising approach. The internal pressures for cost control in these organisations are inadequate. Large bureaucracies can create vested interests which are more concerned with building their own empires than with giving the customer what he wants at the lowest possible cost—though this is not a problem unique to the public sector.

Attitude

There is, however, more than cost-consciousness in the Government's attitude to these matters; it contains a strong element of ideology. Some Ministers regard the nationalised industries as almost by definition parasitic and inefficient. In the same way they appear to attach a moral as well as an economic superiority to privately-financed health care—and perhaps even to private education—as opposed to the state-funded versions.

But Professor James Meade has pointed out, there are some areas in which the requirements of efficiency, freedom and equity cannot be met simply by reliance on private initiative

Monopoly, mergers and disclosure

WHEN a hotly-contested merger finally wins the approval of the Monopolies and Mergers Commission, the Director General of Fair Trading and the Secretary of State for Trade, not to mention the shareholders in the bid victim, there is a strong temptation for all concerned to leave the victim to digress. Its acquisition by peace. Yet the question of whether the merger operates in the public interest remains relevant after the event—the more so where a monopoly is involved.

Answers, however, are harder to come by in the present state of disclosure and accounting practice. And rarely has this been more piquantly demonstrated than in the case of S. and W. Berisford's recent takeover of British Sugar Corporation, which also raises a host of wider issues.

When it reported on the proposed merger in 1981 the Monopolies Commission was right to be concerned about the potential loss of information that might result. British Sugar is the only purchaser of sugar beet in Britain, as well as the dominant sugar producer. Hence the Commission's suggestion that the merger would operate against the public interest unless British Sugar were maintained as a separate subsidiary producing enough information on its financial position and productivity for beet purchasers and others to assess its record in operating the monopoly.

Hence, too, its suggestion that the potential adverse effects could be remedied if Berisford gave undertakings under Section 88 of the Fair Trading Act 1973. The proposed undertaking was that Berisford should maintain British Sugar as a separate subsidiary without major changes in its activities or purposes; and that it should publish annual reports and accounts containing much the same information as that contained in British Sugar's 1979-80 report.

Berisford has chosen to interpret its obligations fairly loosely. Last week's accounts from British Sugar were largely expressed in current costs, with

and free markets. In health care, for example, the provision of services by the State at low or zero cost may be the best way of satisfying those requirements.

A free health service financed largely out of general taxation redistributes from the rich to the poor and from the habitually well to the habitually sick. The administration of the health service poses many difficult organisational and financial problems, but a system which relies wholly or mainly on private health insurance would almost certainly impose substantial burden on the poor and the elderly.

No doubt it is irritating for Ministers when internal papers relating to informal discussions are leaked to the press. But the effect of the disclosures has been to raise questions about the kind of society Mrs Thatcher and her colleagues wish to move towards; there is even a hint in the documents of social engineering, as though the Prime Minister and her colleagues are seeking to impose their own values and life-styles on everyone else.

Efforts

For our part we are in general sympathetic to the Government's economic objectives, and in particular to its efforts to allow markets to work. It is fair to point out that the Government's record is patchy. In industrial and trade policy there is a marked reluctance to allow markets to work, while in housing the desire not to offend special-interest groups has allowed serious distortions in the tax system to persist.

Much of what the Government has done to remove obstacles to the operation of the market, notably its attack on monopoly, has won wide public support—or at least would do so if it was accompanied by a social policy which was seen to be fair. The danger is that progress towards a better public understanding of markets—and of the connection between costs, profits and jobs—will be thrown away by an apparently doctrinaire approach to social issues.

To clear up the confusion the Government needs, first, to publish an objective analysis of the present and future costs of the social services, so that informed public debate can take place without cutbacks if necessary on economic grounds. Then, if the Government has coherent proposals on specific issues such as private health insurance or education vouchers, these should be explained in the form of Green Papers.

Monopoly, mergers and disclosure

only sparse accompanying historic cost information. The group comments on Berisford, meantime, contained historic cost figures with no current cost accounts.

The farmers who buy the beet and those like the OFT who have a mandate to look after the public interest will thus not find it easy to satisfy themselves as to what is going on.

In fairness it should be said that some confusion is inevitable while the debate on inflation accounting rumbles on. And there are other accounting obstacles to an adequate measure of post-merger financial performance. If the assets of the victim are taken into the acquiring company's books at their fair value, subsequent depreciation and cost of sales figures may not be comparable with what appeared before.

At the same time the 1987 Companies Act 1987 lets open a gaping loophole in disclosure. Having sensibly suggested that the directors' report should show company results broken down between different types of activity, it left it entirely to the directors' discretion to decide whether they were carrying on more than one class of business.

At the same time the loophole still exists, despite the 1987 Companies Act's more detailed requirements for disaggregation.

When performance cannot adequately be measured, management has a powerful incentive to embark on conglomerate takeovers, not least because corporate enlargement provides an excuse for raising salaries and perks. This is hardly the way to foster efficiency and competition. Perfect comparability in accountancy is, however, a chimera. And if a recent academic survey is to be believed, institutional investors cannot uniformly be relied on to understand basic accounting information. But that is an argument for educating professional investors, not for putting up with poor disclosure.

Berisford should be more forthcoming. And the Companies Acts should be stiffened on disaggregation.

IF ANY further evidence had been needed to prove that the West German election campaign has become the main political battleground between East and West, President Ronald Reagan has provided it.

Answering questions at his press conference last week, Mr Reagan said it would be "a terrible setback to the cause of peace and disarmament" if a Bonn government reengaged on NATO's nuclear missiles, stand after the March 6 poll.

The President was careful to stress that he did not mean to interfere in West Germany's internal affairs. He also said that Dr Hans-Jochen Vogel, the opposition Social Democratic Party (SPD) candidate to become Chancellor, had indicated support for the U.S. proposals in the missiles negotiations with Moscow. But his deep concern about the election outcome was unmistakable. It is the same concern expressed privately by Western diplomats in Bonn—above all the British and French—and it centres on Dr Vogel and his SPD.

Go to any of Dr Vogel's election meetings and at first you may wonder what all the fuss is about. The SPD candidate looks so serious, indeed so conservative, figure that he could easily pass as a distinguished medical consultant addressing trainees in a lecture theatre. Pressed in a neat, dark suit, occasionally adjusting his spectacles, his bushy nose, Dr Vogel—who was 57 this month—diagnoses that the country is suffering from an overdose of conservatism. For which he has the necessary lefthand antidote. His tone is moderate, his opponents are criticised more in sorrow than anger—heads of sweat rarely break out on his brow, even after an hour or two on a rostrum under arc lamps.

But if that were all there was to Dr Vogel, it would be hard to explain how he has brought off something like a political miracle—namely unseating the SPD and stepping easily into the shoes of ex-Chancellor Helmut Schmidt (who is remaining very much in the background during this campaign).

In the months before the collapse last September of Herr Schmidt's centre-left coalition in Bonn, the depressed and divided SPD was given about 30 per cent of the national vote. Now it is buoyant, on the offensive and opinion polls give it more than 40 per cent. That is still well behind Chancellor Helmut Kohl's Christian Democrats (CDU) and their Bavarian allies the Christian Social Union (CSU) which together have somewhat less than 50 per cent. But at least the SPD has come close enough to worry the Government's supporters—and leaders—in several Western capitals, too. How has the transformation in Social

The U.S. feels statements by

Dr Vogel lump both superpowers together,

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... The fear

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By Jonathan Carr in Bonn



Democrat fortunes been achieved."

Part of the reason is that the SPD has been freed from its 13-year alliance with the liberal Free Democrat Party (FDP)—and thus from the constant need to reach compromises in the name of government unity. But the SPD's sense of release might quickly have evaporated, and the party's internal struggles might soon have re-emerged, had it not been for the dexterity of Hans-Jochen Vogel.

Hans-Jochen joined the SPD and at 34 became the youngest Lord Mayor that the Bavarian capital city of Munich ever had. In 1966 he won 78 per cent of the vote and later pushed through a big planning and building programme for the Munich Olympics in 1972.

It looked like an unbroken success story—but even then Dr Vogel had his doubters and critics. There were the Munich traditionalists who looked sceptically at the intellectual lawyer-mayor rolled up his sleeves to quaff a beer with

apparent relish at city festivities and there were the left-wingers in the Munich SPD for whom Dr Vogel was much too conservative and inflexible.

Called to Bonn as Federal Building Minister in 1973, Dr Vogel seemed lost in the national political struggle—always working hard, but constantly disappointed. His big chance came when Herr Schmidt appointed him Justice Minister. The speed of Dr Vogel's decision-taking and his tough upholding of state interests at the height of the terrorist threats in the late 1970s were impressive. By bit, he became known as "Schmidt's Crown Prince"—a reputation which, however, suffered when he fought the Berlin election in 1981.

It was not that Dr Vogel lost what was probably a hopeless cause from the first in Berlin which affected his standing in Herr Schmidt's chancellorcy. It was rather that he showed what was felt to be excessive flexibility towards the squatters, pacifists and other members of the Berlin "alternative scene"

—roughly the equivalent of the Greens movement in West Germany. There were many in the SPD who supported—and supported—such a strategy. But Herr Schmidt believed that flirting with these elements would cost the SPD traditional support above all in the trade union movement.

How was it that the tough Dr Vogel who had been on the Right of his party apparently moved to somewhere on the Left of it? His supporters say that over the years he gained a new dimension which made him more receptive to the problems of the young. His opponents suggest that he altered his position, calculating that he would pick up votes.

Whatever the answer, Dr Vogel was unanimously accepted as Chancellor candidate by the SPD and is constantly bringing off what amounts to rhetorical conjuring tricks. He says what many people on the Left of the party want to hear, without—in most cases—pragmatic policies previously espoused by Herr Schmidt.

The British and French are irritated, too, because of Dr Vogel's insistence that the nuclear weapons of both countries will have to be taken into account in some way during the superpower talks in Geneva.

Behind the scenes, the British have tried in desperation to the SPD that their nuclear weapons were already taken into account in the Soviet-U.S. strategic arms talks—Sal 1. President François Mitterrand made a similar point about French weaponry in a speech last month in Bonn—the text of which hardened at the last moment to try to ensure that there was no doubt about what he meant. But the messages do not seem to have got through—or if they have there is no sign that the SPD has accepted them.

The present Government parties—Christian Democrats, Christian Social Union and Free Democrats—have sought to exploit the situation to their advantage by stressing that they are firmly behind the stars of the Western Alliance. But there have been, at least, public differences of emphasis between them, for example, on how far the "zero option" is a realistic aim.

Further, there are signs that Dr Vogel may have made headway with his argument that "Chancellor Kohl wants a mandate from the electorate to deploy missiles, while I want a mandate to do everything possible to make deployment superfluous."

The fear of the Western allies is not simply one of military imbalance—though that is strong enough. If an SPD government were to withhold permission to deploy U.S. missiles in West Germany from the end of this year, then few if any other continental countries would go ahead with deployment. More important, it is felt that Moscow would have gained a major political victory if Dr Vogel himself, lump both superpowers together—almost as though one were not Bonn's ally.

The U.S. complains that it is being urged to show "flexibility" in its position to match

Men & Matters

Met "pops"

The British weather terrifies visitors but is a source of endless fascination and not a little perverse pride to the locals.

Which is why Aubrey Singer, managing director of BBC television, and Sir John Mason, director-general of the Meteorological Office, are optimistic that together they can elevate the traditional weather forecast to new status as a television prime-time super show.

Something like—Jack Scott in Isobut on Ice? Well, not quite...

Mason's sales package, which is proving attractive to the BBC, is that for comparatively small extra cost on top of the present arrangements for supplying Met Office forecasts the computers can be harnessed to produce a moving picture of the weather over the British Isles for two or three days ahead, with a high degree of accuracy.

The computers already churn out a pictorial forecast every 15 minutes. The idea is to photograph the frequent fore-

casts to make one fast-moving film of the coming weather. That would be preceded by a film of weather developments in the previous 24 hours as seen by the satellites and ground radars.

By using these tricks a comprehensive "before and after" weather film could be televised nightly.

Experimental films have impressed both the Met Office and the BBC.

Mason and Singer believe new weather show on television by next January if the money is available and extra television screen time can be provided.

Interest has been spurred at the BBC because a new survey by National Opinion Polls shows that people like lots of weather information. Also, this is surprising—they believe the Met Office forecasts to be accurate most of the time.

by National Opinion Polls

Eye for assets

Charles Bluhdorn who died at the weekend, aged 56, must rank as one of the great asset spotters of all time.

Starting with a modest auto parts business in the 1950s he built Gulf and Western Industries into a \$5bn conglomerate with interests ranging from Paramount Pictures, Madison Square Gardens, and Simon and Schuster Publishing, through to vast Dominican sugar estates.

An Austrian by birth, he arrived in the U.S. in 1942. By the end of the decade he had made a fortune as a commodity trader.

In the 1960s takeover boom he appeared to be buying businesses practically every week and his efforts were satirised in the Mel Brooks film Silent Movie which featured a company called Engulf and Devour.

Gulf and Western avoided many of the problems which hit

other big conglomerates in the 1970s. But Bluhdorn was seldom given a star rating on Wall Street. This was partly the result of a titanic clash with the Securities and Exchange Commission which ended in a draw when the federal agency dropped all of its charges of misconduct against Bluhdorn.

In recent years, instead of going for outright control of businesses Bluhdorn took to buying significant minority positions in what he perceived to be undervalued companies.

Under his eye the group built an investment portfolio which is now worth something like \$1bn.

What happens to this portfolio—and to the group which was so closely identified with its founder—will be a matter of intense speculation in coming weeks.

Dangerous waters

Now for the reckoning. David Moreau, a director of the Dewey group, specialist in water treatment, says that all factories in areas where the authorities have told people to boil water should have a good look at the quality and the flow of their process treatment plants after the fury of the water works has abated.

Without wishing to be a prophet of doom he forecasts that if plants for boiler feed, for example, are clogged or partly inoperative because of polluted water Britain may resound with the noise of bursting tubes.

Meanwhile, such sensitive industries as food, drink, medical products, and electronics, may be obliged to put their quality control laboratories on overtime.

Moreau explains that the human digestion has bad a million years or so of practice in dealing with such water contamination as minerals, gases, bacteria, and rotting vegetation. The trouble is that industry has

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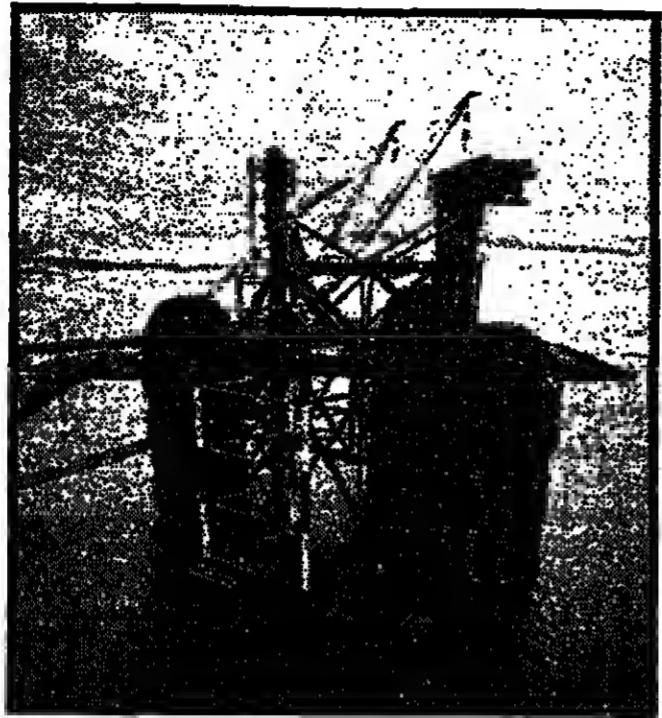
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Birmingham

UK NORTH SEA SUPPLY INDUSTRY

The orders that aren't there

By Ray Dafter, Energy Editor

Roger Taylor
The 40,000-tonne base for Phillips Petroleum's Maureen Field platform completed at Hunterston last November

There are very few, if any, fields left which justify such multi-billion-dollar monsters

left without its own in-house

offshore industry."

It is not only the platform

fabricators which are threatened.

The 15 or so yards

which assemble prefabricated

production drilling and accom-

modation units—modules weigh-

ing up to 2,500 tonnes and cost-

ing as much as £8m apiece

—are also seeing their orders

dry up. According to the UK

Module Constructors Association

the workload of yards, now

at about two-thirds of capacity,

could fall to about 35 per cent

of capacity by the end of the

year unless something unexpected comes along.

"We will have to sharpen our

pegs and spread our net

widely," said John Bolt, the

Association's chairman. "We

reason that ministers included

will have to look elsewhere for

work—overseas and in other

sectors. But we have proved in

the past we are a great bunch

of survivors."

All told there are probably

well over 10,000 involved,

directly and indirectly, in pro-

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday February 21 1983



INTERNATIONAL CREDITS

French hybrid shows growing role of Ecu

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT IN LONDON

EVIDENCE that the Eurocredit market's capacity for creative thinking has not been wholly channelled into the construction of rescue schemes for financially beleaguered countries, has come with a new package launched last week for France's state credit agency, Credit National.

The package is denominated in Ecu, the currency basket of the EEC. Its large size of Ecu 200m testifies to the growing role of this composite currency as a capital market vehicle. Not only is it increasingly being used in banking transactions but there is also a growing demand for Ecu assets among investors on the continent.

The problem is that Ecu 200m is still a very large amount for a single bond issue. To get round this lead managers Credit Lyonnais have devised an altogether novel hybrid between the Eurocredit and bond markets, a floating rate Eurocredit that converts into bonds.

In its initial form the package contains two elements, an Ecu 50m, 10-year Eurobond which of course has yet to be fixed, and an Ecu 150m, five year Eurocredit with a margin of 1/4 per cent for the first three years, rising to 1/2 per cent for the remaining two.

The Eurocredit will be convertible into bonds with a fixed coupon no higher than 12% per cent and a life no greater than 10 years from the original date of signature. Conversion can take place at three-monthly intervals, but must be for a minimum amount of Ecu 25m. Conditions of each tranche of bonds will be set by a technical committee, comprising the lead managers of the credit, and market makers of Ecu bond issues.

Under the terms of the package the bonds must be issued at a price of at least 100% with the premium over par accruing to the participants in the credit. This will boost their overall return from the credit part of the deal, which is also structured this year.

INTERNATIONAL BONDS

New issue window re-opens to greet the thaw

BY ALAN FRIEDMAN IN LONDON

THE EURODOLLAR bond market pushed open one of its proverbial new issue "windows" last week and appears to have decided that it was time for a thaw in the weather.

Gone from the Euromarket capitals of London, Frankfurt and Zurich was talk of depressed markets, unsold bonds and stiffening interest rates.

In its place was a new spirit of cautious optimism, based partly on the testimony of Mr Paul Volcker of the Federal Reserve Board and partly on the decision to take advantage of strong equity markets by issuing equity-linked Eurobonds.

Interpreting Mr Volcker's statements correctly, the market seems to have decided that the short-term rally in equities is not worthy of the term "bull market". But a combination of optimism over interest rates and a number of switching purchases (where lower yielding paper is sold in order to buy higher-yielding bonds) made for a much healthier market tone.

By any yardstick, the most successful deal in the market at present

is the new \$250m bond-plus-warrants issue for Siemens, the German electrical group. The seven-year bond, which carries a 7% per cent coupon, provides two warrants which go with each bond (this price equates to 24 to 25, the difference between the 106 to 107 package price and the stripped bond 82).

The Eurobond market was encouraged and so pushed out \$700m worth of new dollar bonds.

The new issues came during a week which saw dollar bond prices marked more than one point higher.

The rise in prices did not come about because of any particular renewed enthusiasm from the all-imported Swiss investor, but rather

because other European and Middle Eastern investors managed to buy enough high-yielding seasoned bonds (some at premium prices) to drag new issue prices up as well.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Volcker testimony brings a new guarded optimism

A NEW PHASE of guarded optimism is apparent in the U.S. credit markets in the wake of testimony by Mr Paul Volcker before the Senate Banking Committee last week in which he said nothing particularly new but seemed to offer something for almost everyone.

The key message was that the Fed will remain "flexible," eager to foster the recovery unstructured by a tight monetary stance but also determined not to stoke up renewed inflationary fears.

It was what the credit markets expected and wanted. But Mr Volcker seems to be attempting to "talk down"

U.S. INTEREST RATES	
	Week to Feb 18
Fed Funds weekly av.	8.62 8.50
3-month Trea. bill ..	8.62 8.50
3-month CD	8.50 8.50
3-month Eurodollar bond ..	11.10 11.00
AAA Utility bond	12.25 12.25
AA Industrial	12.00 12.00

Source: Salomon Bros. (estimated). In the week to February 3 M1 rose by \$2.8bn to \$49.8bn.

Interest rates without promising further Fed intervention to that end.

As expected the Fed has all but abandoned targeting M1 to concentrate on the broader M2 and M3 measures—for which it has given a wide leeway—and has introduced a new total non-financial credit measure which, while not a formal target, will be closely monitored.

It is however clear that the Fed intends to rely more upon its own judgment than any single set of numbers. This could be the major weakness in the Fed's message. As Aubrey G. Langston pointed out in his latest comments on the credit markets, "the danger could be that greater Fed discretion, unless used wisely, can increase market uncertainty over Fed actions and diminish the Fed's anti-inflationary credibility to a point that becomes harmful for the financial markets."

Nevertheless, the credit markets, as a whole, liked Mr Volcker's package. By again stressing his concern about in-

DUTCH BONDS

Queue for KLM equity-linked issue

THERE was considerable excitement generated in the Dutch capital market last week by the announcement of a Fl 100m (\$37.7m) 7 per cent bond issue lead-managed by ABN and Pierson Heldring and Pierson for KLM. The issue, which is equity-linked, is priced at 100 but by last Thursday was already trading at 110.

No further equity-linked bonds are expected on the Dutch market this year, and investors, at home and abroad, are apparently queuing up for a piece of the action. The issue is 40 per cent underwritten by foreign banks. Of the remaining 60 per cent a high proportion is likely to fall into the hands of foreign clients.

The Dutch capital market scene has, generally, been remarkably active recently. Turnover on the Amsterdam bond options exchange, for example, practically doubled last week, with the 7.5 per cent Netherlands 1983 issue the leading class. The volume of trading on the options exchange

overall was up 25 per cent, while on the Amsterdam Bourse, even more importantly, Wednesday saw the index reach an all-time high, at 112.6.

As elsewhere, a revival of interest in shares has been the main feature of recent trading on the Bourse, with bonds taking second place for the first time in years. It is, in fact, the share-link of the KLM bond which pushed it up so high within a mere two days of its announcement.

Subscriptions to the KLM issue open on February 25, with a payment date of March 23. Attached to each Fl 1,000 bond is an "A" warrant entitling the holder to four KLM ordinary Fl 100 shares in May 1983, at a price to be fixed. Use of the "A" warrant option will moreover, entitle the holder to a second, "B" warrant, on which a further four KLM shares will be obtainable between June 1 1983 and March 15 1988. The maturity of the loan is 10 years, with redemption in five equal annual installments, starting on

March 15 1983 and continuing to 1993. Early redemption is excluded.

With share prices rising generally and with falling oil prices fuelling a particular interest in airline holdings, the KLM issue was almost bound to be a success. A breakdown of who has been buying will not be available until next Friday, but early indications are that interest is spread across the investment spectrum. By the end of last week there was talk of a price of Fl 1180-120 on warrant "A," with the price for "B" warrants depending on the availability of bonds. The exercise price of both warrants will be announced on February 24 before the opening next day of the Amsterdam Bourse, and it is thought the price for "A" will be 6 per cent under and that for "B" 6 per cent over.

Also in the Netherlands last week, Philips announced a private 7.25 per cent Euro-guilder note placement to a maximum of Fl 1100m at 100 per cent, managed by Amsterdam-Rotterdam Bank (AMRO). Subscriptions open on February 21 and sole redemption will be on March 15, 1988.

AMRO was syndicate leader in a 10-year, 8.5 per cent bond for Fl 150m announced last Monday for the Government of Sweden. The issue price here will be announced on February 21 at the latest, and subscriptions are on February 22 for payment on March 30. The loan will be redeemed in five nearly-equal instalments, starting on April 1, 1989.

Dutch state loans, meanwhile,

which have made much of the running in recent years as successive administrations have failed to contain budget deficits, are expected to pick up in March. The Government, flushed with success after the record Ft 4bn attracted by its January 7.5 per cent note issue, has not entered the market so far this month but is believed ready for a fresh foray in a few weeks' time. First indications are that the interest rate next time could fall below 7 per cent.

Walter Ellis

Davy McKee senior post in Germany



Mr Klaus D. Comper, chief executive of Davy McKee, West Germany

• Mr Klaus D. Comper has been appointed chief executive for the DAVY MCKEE operations in Germany. Mr Comper will also be responsible for McKee Petroleum Engineers to Brussels. He succeeds Mr John H. Maude who is returning to Davy in the UK.

An increase in retail buying

interest towards the end of the week helped clear more of the dealer backlog.

Paul Taylor

• Mr Karl Janhunen has been appointed branch manager of NORDIC BANK Singapore branch. He succeeds Mr Bo Jagd who takes up an appointment with Copenhagen Handelsbank.

• The following have been appointed directors of GENERAL MINING UNION CORPORATION de Beaufort: Mr J. C. Fritz—chairman; Mr E. Landau—executive director; Mr H. A. Smith—investments and administration.

• Mr Vincent J. Murray has been appointed vice-president, operations of the St Louis division of McDONNELL DOUGLAS ASTRONAUTICS COMPANY, succeeding Mr Harold C. Yost, who was recently promoted to corporate vice-president—productivity. Mr Murray will manage the manufacturing, procurement, and operations of the company, part of McDonnell Douglas Corp.

• Mr Lee J. Topp has been appointed president of COMPAIR INC., responsible for the CompAir Group's operations in North America. He joins the company from Pennsylvania Engineering where he was group vice-president.

• Mr Gianfrancesco Antognoli has been appointed the first chairman of BANCA DELLA SVIZZERA ITALIANA of Lugano. The former chairman, Mr Ettore Teardo, remains

a board member. Following the acquisition of a stake in the Swiss bank by Irving Trust Co. Mr Gordon T. Waller, Mr Charles and Mr Jean D. Lemoine have joined the board as representatives of the New York shareholder, Mr Giuseppe Berola and Mr Antonio d'Aroma have left the BSI board.

• NORDFINANZBANK, of Zurich, is to set up an executive board on March 31, following the move of general manager Mr Rudolf Allemann to Swiss Vakuum. The executive board will consist of Mr. Bruno Ueda (speaker), Mr Kurt Kym, Mr Werner Grubing and Mr Paul Luterbacher, all with the rank of manager.

• BANQUE ROMANDE, a member of the BSI Group, with head office in Geneva has appointed Mr Claude Bassat, managing director from April. Mr Bassat, until now a senior vice-president and international officer in Geneva of one of Switzerland's "Big Three" banks, will succeed Mr Henry Huguenin, who joined the group and became general manager upon the acquisition of a controlling interest in Banque Remande by Banca Svizzera Italiana in 1975. Mr Huguenin will become chairman of Banque Romande and a member of its executive

committee on March 30. As chairman he will succeed Mr Gianfrancesco Antognoli, who will be vice-chairman of Banque Romande and remain a member of its executive committee.



Mr Waldemar Vexie, promoted to Bendix Air Transport

• Mr Waldemar Vexie, formerly director of contracts and programmes at BENDIX AIR TRANSPORTS avionics division, has been named director of marketing at the aircraft brake and tire division, Indiana.

• Dr Ole Jarlebie has been named vice-president sales, western hemisphere for AMAX

Rumasa chief denies break with auditors

BY OUR MADRID STAFF

SEÑOR JOSE MARIA RUIZ-MATEOS, chairman and chief shareholder of Rumasa, Spain's largest private holding group, has rejected reports that his group had broken with its auditors and has charged that Mr Miguel Boyer, the Economy and Finance Minister, could have caused untold damage to the group by indicating on Friday that Bank of Spain inspectors could be called in to review the group's financial status.

The request to Rumasa is understood to have been made as early as January last year, with the choice of auditor left to the company. Rumasa recently indicated it wanted to take on a different company.

The Bank of Spain itself, which has responsibility for supervising banks, is able to monitor banks' own accounts but has limited access to information about the companies they hold share in.

The Rumasa group, employing 60,000 people, has been built up since 1961 by Sr Ruiz-Mateos, starting from a small sherry-growing business.

newly-created position. Mr Fabrebach will oversee capital purchases with responsibility for engineering and world-wide equipment maintenance and repair activities. For the past three years Mr Fabrebach served as vice-president of specialised equipment for Flexi-Van, a position he will continue to hold.

• Mr Henry C. Page, Jr., has been named vice-president of employee relations at ETHICON INC. Mr Page, who has been vice-president of personnel of the Charter Company in Jacksonville, Fla., for the past two years, succeeds Mr Stephen B. Redi, who retires in July.

• Mr David L. Brewin has been named director compensation in HERSHHEY FOODS CORP'S human resources department. Before joining Hershey, Mr Brewin was corporate exempt compensation manager at Thiolek Corporation, Newtown, Pa., where he served as corporate compensation manager for nine divisions and three subsidiaries relative to corporate compensation issues.

• Mr Anthony J. DiBenedetto has been named vice-president and general counsel of COLT INDUSTRIES. Mr William D. Ford, general counsel since 1963, will continue as senior vice-president—legal secretary, and a director.

INTERNATIONAL APPOINTMENTS

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Closing prices in New York, February 18

NEW YORK STOCK EXCHANGE CLOSING PRICES

23° Ski Meeting Interbancario Europeo

Organised by the Banca di Trento e Bolzano, the 23rd European Interbank ski meeting was this year held at Madonna di Campiglio, 29th January to 5th February 1983. 2297 participants, representing eight European countries entered the competition.

The Financial Times presented an award to the best overall visiting bank's team, which this year was Cassa di Risparmio della Provincia di Bolzano

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Continued on Page 21

AMERICAN STOCK EXCHANGE CLOSING PRICES

Closing prices in New York, February 18

Continued on Page 2

NEW YORK STOCK EXCHANGE CLOSING PRICES

+11½
+ 5
+ 1
- 1½
- 1½
- 1½
- 1½
+ 1½
+ 1½

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

WORLD STOCK MARKETS

Indices

NEW YORK

DOW JONES

1982 23 Since Cmpn't'n

Feb.	High	Low	High	Low											
12	17	16	15	14	11	10	9	8	7	6	5	71.42	68.91	71.11	67.51
13	18	17	16	15	14	13	12	11	10	9	8	72.85	68.45	71.25	67.85
14	19	18	17	16	15	14	13	12	11	10	9	73.90	69.50	71.70	68.30
15	20	19	18	17	16	15	14	13	12	11	10	71.11	67.71	71.02	67.32
16	21	20	19	18	17	16	15	14	13	12	11	71.42	68.91	71.11	67.51
17	22	21	20	19	18	17	16	15	14	13	12	71.11	67.71	71.02	67.32
18	23	22	21	20	19	18	17	16	15	14	13	71.42	68.91	71.11	67.51
19	24	23	22	21	20	19	18	17	16	15	14	71.11	67.71	71.02	67.32
20	25	24	23	22	21	20	19	18	17	16	15	71.42	68.91	71.11	67.51
21	26	25	24	23	22	21	20	19	18	17	16	71.11	67.71	71.02	67.32
22	27	26	25	24	23	22	21	20	19	18	17	71.42	68.91	71.11	67.51
23	28	27	26	25	24	23	22	21	20	19	18	71.11	67.71	71.02	67.32
24	29	28	27	26	25	24	23	22	21	20	19	71.42	68.91	71.11	67.51
25	30	29	28	27	26	25	24	23	22	21	20	71.11	67.71	71.02	67.32
26	31	30	29	28	27	26	25	24	23	22	21	71.42	68.91	71.11	67.51
27	32	31	30	29	28	27	26	25	24	23	22	71.11	67.71	71.02	67.32
28	33	32	31	30	29	28	27	26	25	24	23	71.42	68.91	71.11	67.51
29	34	33	32	31	30	29	28	27	26	25	24	71.11	67.71	71.02	67.32
30	35	34	33	32	31	30	29	28	27	26	25	71.42	68.91	71.11	67.51
31	36	35	34	33	32	31	30	29	28	27	26	71.11	67.71	71.02	67.32
32	37	36	35	34	33	32	31	30	29	28	27	71.42	68.91	71.11	67.51
33	38	37	36	35	34	33	32	31	30	29	28	71.11	67.71	71.02	67.32
34	39	38	37	36	35	34	33	32	31	30	29	71.42	68.91	71.11	67.51
35	40	39	38	37	36	35	34	33	32	31	30	71.11	67.71	71.02	67.32
36	41	40	39	38	37	36	35	34	33	32	31	71.42	68.91	71.11	67.51
37	42	41	40	39	38	37	36	35	34	33	32	71.11	67.71	71.02	67.32
38	43	42	41	40	39	38	37	36	35	34	33	71.42	68.91	71.11	67.51
39	44	43	42	41	40	39	38	37	36	35	34	71.11	67.71	71.02	67.32
40	45	44	43	42	41	40	39	38	37	36	35	71.42	68.91	71.11	67.51
41	46	45	44	43	42	41	40	39	38	37	36	71.11	67.71	71.02	67.32
42	47	46	45	44	43	42	41	40	39	38	37	71.42	68.91	71.11	67.51
43	48	47	46	45	44	43	42	41	40	39	38	71.11	67.71	71.02	67.32
44	49	48	47	46	45	44	43	42	41	40	39	71.42	68.91	71.11	67.51
45	50	49	48	47	46	45	44	43	42	41	40	71.11	67.71	71.02	67.32
46	51	50	49	48	47	46	45	44	43	42	41	71.42	68.91	71.11	67.51
47	52	51	50	49	48	47	46	45	44	43	42	71.11	67.71	71.02	67.32
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51	56	55	54	53	52	51	50	49	48	47	46	71.11	67.71	71.02	67.32
52	57	56	55	54	53	52	51	50	49	48	47	71.42	68.91	71.11	67.51
53	58	57	56	55	54	53	52	51	50	49	48	71.11	67.71	71.02	67.32
54	59	58	57	56	55	54	53	52	51	50	49	71.42	68.91	71.11	67.51
55	60	59	58	57	56	55	54	53	52	51	50	71.11	67.71	71.02	67.32
56	61	60	59	58	57	56	55	54	53	52	51	71.42	68.91	71.11	67.51
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65	70	69	68	67	66	65	64	63	62	61	60	71.11	67.71	71.02	67.32
66	71	70	69	68	67	66	65	64	63	62	61	71.42	68.91	71.11	67.51
67	72	71	70	69	68	67	66	65	64	63	62	71.11</			

FINANCIAL TIMES SURVEY

Monday February 21, 1983

Alberta

Hoping to be first to show an upturn

BY NICHOLAS HIRST

FOR THE BEST part of a decade oil rich Alberta was the fastest growing economy in Canada. It was known as the land of the blue-eyed Sheikhs.

Ontario, accustomed to being regarded as the richest province in the country, looked on with envy.

Alberta was a get-rich-quick land. A place with low taxes where entrepreneurs were welcomed and prospered. Like a new gold rush, workers flocked to the province to take advantage of the highest wages in Canada. Between 1976 and 1981 the population grew by 21.7 per cent, faster than anywhere else in the country.

Calgary became the oil capital of the North. The big chartered banks put their world energy divisions there. It became a centre of energy expertise rivaling Houston. Cranes swinging over ever taller buildings as the rectangular glass palaces of the new wealth rose to more than double the city's office space in five years.

Mistake

In 1975 with the world in recession, Canada's economic growth in real terms was 1.2 per cent. Alberta grew by 7.4 per cent. In 1980 the country as a whole stagnated. Alberta's gross domestic product rose 7.2 per cent.

"People thought for a while we had repealed the business cycle," said Lou Hyndman, the provincial treasurer.

In 1982 Albertans discovered their mistake. The glass palaces failed to fill up with tenants. Once it was impossible to find an apartment. Now there is a choice. House prices have fallen.

Lou Hyndman put much of the blame on the Federal Government's National Energy

Programme, which he says, "caused a massive dislocation in what was then the strongest industry in the country."

In October 1980 the Federal Government moved to increase its share of oil revenues and increase Canadian ownership of a foreign dominated sector. The NEP sharply changed the economy of the industry.

It discriminated against foreign oil companies, encouraging takeovers by Canadian businesses.

After a fight between Alberta and the Federal Government, an agreement was concluded in September 1981 on pricing and revenue sharing which sharply increased royalties and taxes.

It was ill-timed. Interest rates were soaring, there was a change in expectations of the future course of world oil prices. Canadian companies which went on a buying spree of foreign-owned oil groups were saddled with too much debt and left looking for ways to curtail expenditures. Foreign

companies, faced with a double blow of a glut of oil on world markets and a discriminatory NEP, became disillusioned.

Oil company taxes in 1981 rose by 34 per cent taking C\$3bn out of the industry. In 1982 oil and gas companies stopped spending. They could no longer afford to expand. Rigs stopped drilling. Cranes stopped swinging.

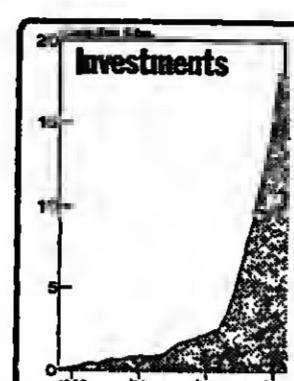
Mega-projects

Two mega-projects, the Alsands synthetic crude plant and the Cold Lake heavy oil plant, worth a combined C\$30bn, which had been expected to fuel the province's growth, were cancelled. The effects rippled through the economy.

Realising they had hit the industry too hard, the Alberta and Federal Government cut their royalty and tax rates. The Alberta Government gave back C\$5.4bn and the Federal Government C\$2bn.

Without trying to spend its

The Province's economy, increasingly dependent on the oil industry, has been hit no harder than the rest of Canada but the shock has been greater. It believes, however, that the worst is over.



Between 1976 and 1981, investments in Alberta increased by an annual average of 20.5 per cent, more than double the rate in the rest of Canada.

Canada, an independent respected forecasting body, has estimated that the province will lead Canada out of recession with 4.7 per cent growth this year.

Lou Hyndman and his economists are not so optimistic. The growth potential in Alberta has been overestimated. The economy had become hadly overheated. Labour was difficult to obtain and costs were soaring.

To an extent the slowdown has been quietly welcomed as a necessary correction to more rapid growth rates.

"The last thing we want," explained Lou Hyndman, "is to

come rocketing out of this situation at such a rate we will be right back up to very high interest rates and inflation. When Peter Lougheed, the provincial prime minister, in his end of year Press conference, predicted an end to the 'credit card society' there is little doubt he was relieved to see it go.

The overheating will take

some time to dissipate, however.

There are hopes that the new petrochemical industry will prove competitive. But, at the moment, the recovery is more evident in the hopes of the politicians, than it is in the economic statistics.



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Interview with Alberta's Premier, Peter Lougheed

Tension between Federal and Provincial Governments V

Editorial production: Arthur Dawson

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- many kinds of manufacturing
- petrochemicals
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ALBERTA II

How the energy sector is coping with Ottawa policy and the recession. A two-page review by Richard Johns

Oil industry fights constraints

FOR ALBERTA and its oil producers there is a somewhat bleak irony in the fact that a significant proportion of the province's capacity is not being used while crude is being imported into eastern Canada.

The situation in itself may not be at variance with the National Energy Programme's objective of achieving self-sufficiency by 1980. The oil will, after all, be there for future use, but from the point of view of both the economy and the industry in Alberta, still complicating things, it is highly suspect by the NEP introduced in 1980 despite its revisions and modifications, the denial of the production is inexplicable.

In the course of 1982 the amount of "locked-in" crude varied from 50,000 b/d to a peak of 250,000 b/d last April. The cost to the national balance of payments was not as high as \$350m by Gulf Canada in a recent advertisement in the Edmonton Journal criticising

the NEP for holding back development of oil and gas resources.

"That money has left the country forever," the company laments. At the same time the negative effect on the industry's cash flow has reduced the means needed for exploration and development.

The Government of Alberta, facing a revenue shortfall and rising unemployment as well as the continuing financial squeeze on its producers, is equally aggravated.

"It's ridiculous . . . like kicking yourself on the shin," Mr Peter Lougheed, the Premier, said. "Because you can only produce at a certain rate, that oil and money has gone out of the economic stream for 10 to 15 years."

Albertans see the situation as a prime example of what to them is the Federal Government's purblind obtuseness on energy policy. It arose because a throughput of about 100,000 b/d is needed to keep in opera-

tion the pipeline from Portland, Maine to Montreal—though the actual rate has fallen to 75,000 b/d recently. It provides an alternative source of supply and is regarded as strategically important.

The more expensive imports are subsidised by the Petroleum Compensation Charge which is levied to bring the price into line with that for domestic oil. The flow of Canadian oil westwards through the inter-provincial pipeline, with a capacity of more than 2m b/d, is running at 1.1m b/d while Albertan oil lies "locked in".

For Alberta, the problem has been compounded by the system of nominations used. Refiners make their crude available in advance, but when the time comes are under no obligation to lift the amounts previously indicated—"tantamount to a one-way contract." In the words of Mr John Zaccirini, Alberta's Minister of Energy and Natural Resources.

Restoration of oil output to full potential, together with increasing gas sales, is the Provincial Government's main priority. Contacts on the issue have taken place with the Federal Government and the National Energy Board under whose jurisdiction it falls.

Alberta is taking two proposals to alleviate the problems. Firstly, it wants the system of nominations changed so that there is some penalty for purchasers who do not honour nominations. Secondly, it is seeking an arrangement permitting its producers to export its light and medium crudes (its heavy varieties are negligible), equivalent in value to the imports via the Maine-Montreal pipeline.

The industry acknowledges the incentive constituted by the New Oil Reference Price—known as NORP—which gives the international rate for discoveries made from the beginning of 1981 (though not extra oil recovered from older fields by enhanced recovery schemes), as well as synthetic oil and output from the Frontier.

At \$342 per barrel "new oil"

gives a net-back to producers of \$25 per barrel compared with

NEP of exploration so that the provincial economy can be regenerated and new reserves found. Once again in 1982 additions to them did not compensate for extraction at the rate of rather more than 1.1m b/d (85 per cent of Canadian output).

Reserves decline

The Alberta Energy and Resources Conservation Board calculated a decline in reserves of conventional oil from 4.4bn barrels to 4.1bn last year but they still constituted over two-thirds of Canada's total despite the build up of search in the Frontiers where the long-term growth lies. Government incentives are heavily orientated to them.

There have been no big discoveries since 1977. The exploration project is one of a number of small structures containing perhaps half as much oil again as proven reserves. A similar amount might eventually be extracted by enhanced recovery methods.

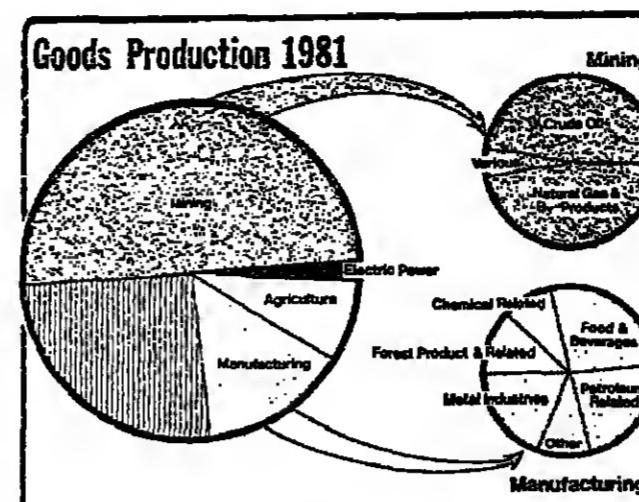
Mr R. H. Carlyle, senior vice-president of Gulf, says that a dollar invested in the Frontiers should be matched with one in Alberta reflecting the view of the multinationals despite the NEP's rules which discriminate heavily against them in the Province.

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At \$342 per barrel "new oil"

gives a net-back to producers of \$25 per barrel compared with



the slender margin for "old oil." But the tax pressure on cash-flow is unanimously said to be too great.

Establishing the differential for "new oil" was one of the gains from the agreement between Alberta and the Federal Government, which revised the NEP in its original form, finally reached in September 1981 only after Edmonton had started progressively cutting back conventional crude production while holding in abeyance oil sands and heavy crude projects.

The NEP is still anathema to Alberta and the industry especially, not the least because of its discriminatory provisions against foreign companies. The belief in Edmonton and Calgary is that the Federal Government knows it made a mistake but now cannot retreat for political reasons.

Mr Lougheed is reasonably optimistic about the prospects for the industry but hanging over them are doubts about the world oil price. Even modest reduction would throw out of balance the economy and affect the fiscal structure on which the fortunes of the industry and the revenues of the province depend. A collapse would have dire implications for both.

Oil sands plans suffer setback

NEWS OF THE final collapse of the Alands synthetic crude project last April was received with sadness rather than shock by Alberta. Two months before Shell Oil of Canada's withdrawal, five out of the eight original partners in the venture, collectively holding a half share, had dropped out.

Over the previous year the fate of the scheme designed to produce 137,000 barrels day had looked increasingly problematical as the oil market sagged and interest rates soared.

The bitter irony was that the project would probably have gone ahead if the Federal Government had put terms eventually offered three years before at the onset—and at a very much cheaper cost than \$31bn finally estimated.

Previously, in 1981, Esso Resources had shelved its 140,000 b/d heavy oil project at Cold Lake. Thus the projection made by the National Energy Council of oil output from non-conventional sources rising from 326,000 b/d in 1985 to 723,000 b/d in 1990 looked optimistic then, anyway. It is partly to blame for the fact that only marginal progress is likely to be made towards those goals.

In the process further commercial exploitation of what might be regarded as Canada's biggest single economic resource has been deferred. Bitumen and heavy crude in the oil sands of Alberta are reckoned to have a full potential of 1,000bn barrels. Nothing like that could, conceivably be recovered.

According to present thinking, anything from 25-50bn barrels can be mined, according to the techniques now in limited use. A proportion of the remainder "in situ" at depths of over 200 feet which cannot be mined, might be extracted by techniques currently being researched and evolved.

In addition it is thought that the Devonian carbonate—or limestone—geological formation of northern Alberta could contain an equivalent oil potential. Neither the Cold Lake or Alands projects, as originally conceived, should necessarily be regarded as dead. Sooner or later, they will re-emerge as a general view that the time is right for a 15-year period, which could be increased to 20.

Financing the deal apparently

points to indications that the Federal Government is prepared to contemplate some flexibility over the U.S. border price.

Linked to the world price of crude, it has inevitably suffered from much cheaper heavy oil. There is general recognition for the need for a reduction in the \$3.94 set for Canadian gas at the border if exports are to be maintained and increased over the next couple of years.

One does not have to look hard for a reason. American demand has fallen not only because of economic recession, and competition from fuel oil. The U.S. still has a surplus of its own.

Canadian gas, meanwhile, is priced at \$3.44-\$3.54 per thousand cubic feet at the border—fixed by treaty and at Canada's insistence—compared with an American clearing price of US\$3.50.

Canadian gas is competitive in contiguous areas of the U.S. and as a supplement to the American domestic distribution system.

Alberta is justifiably confident that the situation in the U.S. will turn in its favour by the middle of the decade as a consequence of the decoupling of American prices and the prospect of demand for gas exceeding supply across the border.

In the meantime, the Alberta Government is trying to increase sales across the border regardless. Referring to the NEP recommendation, Mr Peter Lougheed, the Premier, said: "That's one hurdle out of the way—if we had markets to export to. What we are working very aggressively at, both with the industry and the Federal Government, is to find ways of marketing our gas in the present confused market situation in the U.S."

In this connection, Mr John Zaccirini, Alberta Minister of Energy and Natural Resources,

has done much to boost domestic sales of gas, but it has meant—because all prices have not gone up—a drop in the federal tax of 25 per cent at the beginning of this month.

No less than 20 per cent of the total increased availability of gas under the NEP's recommendations is accounted for by its conditional approval of Dome Petroleum's venture to sell 4.65 cu m, a year in the form of liquefied natural gas (about 2.9m tonnes) to Japanese utilities, over a 15-year period, which could be increased to 20.

Currently, producers receive a gross revenue of \$2.25 per million cu ft plus \$31.20 for exports. Proceeds from them, after deduction of transmission costs, are shared out on a pro rata basis to all of them.

After payment of royalties and tax, operating costs and the payment to the pipeline companies distributing the gas the producer is left with something like \$31.40 at present. Under the Canada-Alberta agreement, which also did away with the proposed gas export tax, scheduled increments of 50 cents annually were set in respect of gas sold in Canada. That is in line with the NEP's erroneous assumptions about the increase in world oil prices—which are still being observed.

Alberta also secured a pledge in 1981 that the price of gas should be no more than 65 per cent of that of oil in thermal equivalence. The provision bas

not been given to projects of Esso Resources and Canadian Hunter, both of which are weighing the economics but a policy decision has been delayed until summer.

Nova, whose interests constitute the basis of Alberta's petrochemical industry, still takes an optimistic view of its medium-term prospects, looking to a recovery in demand and a restoration of a feedstock price advantage by the mid-1980s.

In the first nine months of 1982 its Novator Chemicals subsidiary, in contrast to other companies, made an operating profit of 12.6 per cent on sales of \$383.8m, a result which did not include proceeds from its half share in Alberta Gas Chemicals.

The group laid the basis for an ethylene-based industry with its first \$350m plant, completed at Joffre in 1979, with a capacity of 544,000 tonnes per annum. All of the output is contracted for sale to Dow with a proportion devoted to production in Canada of derivative products. Its second (\$357.5m) unit, with a capacity of 680,000 tonnes a year, is scheduled to come on stream next year.

Two years ago prospective

producers of intermediates were

grappling with each other to secure a share of its output. By 1982, the feared shortage had been replaced by apprehensions of a surplus. Now its capacity has been accounted for, partly by Dow and partly by plants designed to manufacture intermediates in Canada. But Nova, having obtained approval for a third plant at Joffre, also with a 680,000 tonnes capacity, has postponed implementation until final purchasing commitments are arranged.

Deferred

Similarly, the joint venture project planned by Esso Chemicals Canada, the Alberta Energy Company and Hudson's Bay Oil and Gas to produce 700,000 tonnes per annum at Redwater from 1985 has now been deferred indefinitely.

Nova also pioneered Alberta's methanol-based industry by getting its first plant at Medicine Hat into operation in 1974. A third was completed in 1981 giving a combined capacity of 720,000 tonnes a year. Celanese's methanol plant at Edmonton, said to be the largest facility of its kind in the world with a capacity of 750,000 tonnes a year, went into production recently.

Briegow of West Germany intends to build one twice the

size with a capacity of 1.5m tonnes a year at a cost of \$365m, based at Waskatenau with operations starting up in 1985.

Last autumn approval was given, subject to a proviso that a sales contract guaranteeing disposal of the output is submitted to the Alberta Government. The Government has still not been satisfied on that score.

Projects to be completed this year include the fertilizer plant being built by Imperial Oil, Exxon's majority-owned affiliate at Red Deer and Sherit Gordon at Fort Saskatchewan. Planned to come on stream next year is Shell Canada's benzene and styrene monomer plants associated with its synthetic rubber plant at Scotford.

In 1984, Nova should complete a facility for making low density polyethylene and Union Carbide its ethylene glycol plant.

Uncertainty surrounds when construction work will start on several other large projects. Beyond that, there is a long list of others which have been deferred or abandoned.

Sooner or later most of them will probably be resurrected. But that could depend on the Federal Government, as well as



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THE BOUNCING optimism—even euphoria—which centred on the development of Alberta's petrochemical industry until just over a year ago has now completely evaporated to be replaced by a sombre realism.

In 1981, investments worth about \$30bn were in prospect. Now the value of projects under construction are worth less than \$25.5bn. Last year saw the postponement and cancellation of plans to spend nearly \$35bn.

In retrospect, it is surprising that such an enormous expansion should have been seriously contemplated after a decade of rapid growth and the emergence of the industry as a net exporter in 1980. Inevitably, plans have been put back or cancelled as the recession led to overcapacity elsewhere, especially in the U.S., the main export market of Canada's only export market at present. It has been providing for about 45 per cent of

the burgeoning industry's output since 1980. For the same reason the sorely-pressed naphtha-based plants receive ethane from a number of "straddling" plants, which extract gas before the stream is pumped onwards by pipeline, at no more than the cost of

ethylene. For some reason the interests of the petrochemical industry were overlooked in the negotiations leading to the September

agreement between Alberta and the Federal Government which led to the revision of the NEP. The cost of ethane has risen in line with increments laid down for oil prices while the world rate has been static.

The Canadian Ownership Tax on oil and gas to provide funds for extending national control over the industry has also borne directly on petrochemical manufacturers. Taxes on users now account for about half of the variable cost of ethane.

As a result, Alberta has lost its advantage. The newsletter Chemical Insight recently concluded that Alberta's price of ethane was now 10 per cent higher than ethane-based material produced on the U.S. Gulf Coast. The price of Canadian ethane rose from U.S. 17.8 cents per lb in 1980 to 25 cents last November while U.S. prices declined from 22.2 cents to an average of 20 cents respectively.

Looking ahead the industry is worried about the supply arrangement with the operators of the units at Empress, Cochrane and Edmonton—a system predominantly controlled by Dome Petroleum and Nova, Alberta Corp.

Gas producers are pressing to

install their own facilities upstream thus breaking this

system. Provisional approval

has been given to projects of Esso Resources and Canadian Hunter, both of which are weighing the economics but a policy decision has been delayed until summer.

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ALBERTA III

Heritage Fund eases hardship

AT A time when the decline in the province's consumption of beef is attributed to higher interest rates, it is not surprising that the growth of the Alberta Heritage Savings Trust should have been slowed by economic recession and stagnation demand for electricity.

Financial resources which previously would have gone to swell its balance sheet, are being diverted to meet budgetary requirements and ease hardship among citizens.

AHSTF was established as an investment instrument in 1978 to save some of the revenues generated by Alberta's wasting hydrocarbon resources for future generations, to strengthen the provincial economy, and to improve the quality of life in Alberta.

At the end of last September it had accumulated assets of nearly C\$12.7bn, up from the C\$11bn recorded at the close of fiscal 1981-82, but subsequently its prospects for expansion have been limited.

Its value had been growing at a rate of C\$2.5bn annually but because of fiscal measures taken last summer and in the absence of others the increase over each of the next two years will be limited to C\$600-800m.

By the autumn of 1984, it is assumed, economic recovery will be under way—a 'bope' depending on Washington and Ottawa.

In the last fiscal year (ended March 31) the trust fund's total assets grew by 27 per cent from C\$8.47bn to just over C\$11bn. The total includes a number of capital projects not earning income and held on the books at their original cost value of C\$1.3bn—such as hospital foundations, parks and research foundations.

At the beginning of 1982-83 the Government projected a budget deficit of C\$700m. This was subsequently added another C\$1.7bn covering the bulk of the gas concessions for the oil and gas industry announced in May. AHSTF suffered.

First, it was decided that for the two year period from last September the trust fund's income, projected for 1982-83 at C\$1.4bn, would be devoted to boosting the Government's general reserve. Second, to make good the rest of the shortfall and as part of the "Economic Resources Plan"—most specifically the protection of

home-owners, small businesses and farmers from the ravages of high interest rates—a cut in the proportion of royalties devoted to AHSTF to 15 per cent was approved by the Legislature.

In practice and to a large extent, the switch of revenue and the trust fund's income means that the Government will be undertaking directly financing operations which previously AHSTF had facilitated indirectly—but on a larger and broader scale.

Four divisions

At the end of 1981-82, 57 per cent of AHSTF's assets were in the Alberta investment division, the remainder of which its activities are divided. All but a small portion of the total was made on behalf of Crown Corporations.

Included among them are the Home Mortgage Corporation (\$1.9bn outstanding at end 1981-82), the Agricultural Development Corporation (C\$548.2m) and the Opportunity Company (C\$123.5m)—entities providing loans at concessionary rates of interest for home buyers, farmers and small businesses respectively.

Loans to them and all other organisations, apart from the capital projects not yielding income, have been made at commercial rates of interest, however.

Assistance provided to homeowners, farmers and small businesses has been considerably extended. In the past, for instance, the Home Mortgage Corporation has borrowed from the AHSTF at 12 per cent and lent at 10 per cent. Now the Government is covering up to six per cent of interest rates over and above 12½ per cent.

Covered also by the Alberta division is the Housing Corporation which is involved in accommodation of retired people and low-income families. By end 1981-82 it also had outstanding debentures on behalf of the Telephones Commission amounting to C\$1.7bn and also substantially funded the Municipal Financing Corporation. An umbrella organisation, it has for many years provided the townships of Alberta with all their borrowing requirements.

Over 95 per cent of new funds in 1981-82 went to the Alberta division. Now it is an even bigger priority.

Bleak outlook for coal output

ALBERTA POSSESSES 75 to tonnes. To compound further the problems of existing producers who are losing money and paying off workers, the new Gregg River mine in Alberta itself is being commissioned. In April when it is reported, it will start deliveries to Japan at a rate of \$50,000 tonnes a year and should be able to reach full capacity.

The significant fact, which has not been lost on other operators, is that it is 40 per cent owned by Japanese steel interests and appears to have an assured market.

Transportation bottlenecks have increasingly become a constraint. Alberta's high quality, low-sulphur coal may be generally more easily accessible by strip-mining techniques than British Columbia's but it will always suffer from the inherent disadvantage of being distant from the coast.

In contrast to the somewhat gloomy outlook for mines geared to the export market, TransAlta, the largest privately-owned utility in Canada, which generates 50 per cent of the province's electricity is engaged in developing deposits of thermal coal on a large scale to satisfy Alberta's voracious demand for electricity.

Exports of its coking coal are so far limited almost exclusively to Japan where Alberta's mines face stiff and growing competition from neighbouring British Columbia on the Pacific coast quite apart from the U.S. and Australia at a time when lower oil prices are reducing the need to switch from heavy oil for power generation. The steel industry is also at a low ebb.

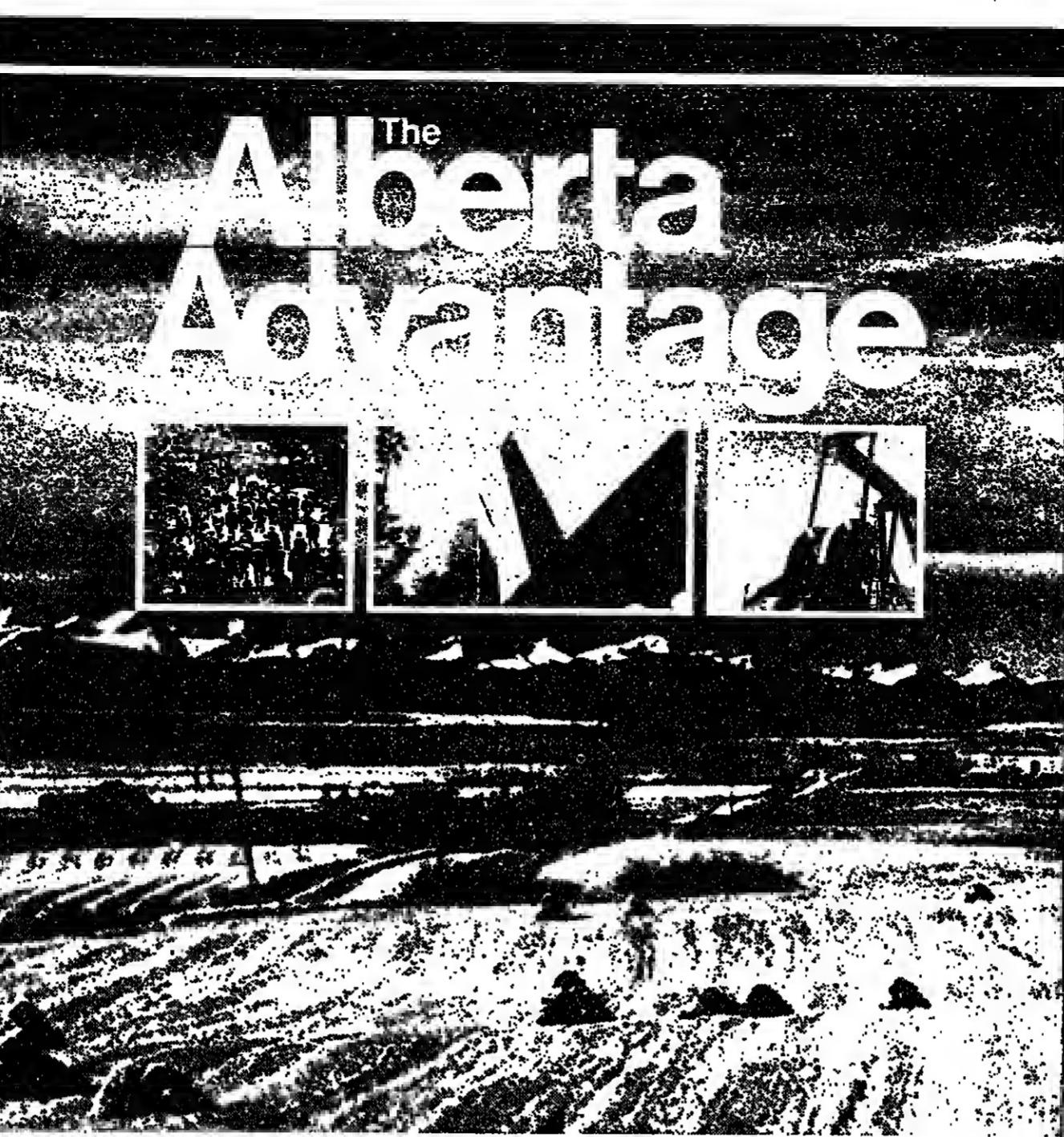
In 1982, at least, output held up well. In the year to the end of November it amounted to 17.95m tonnes compared with 16.58m tonnes in the same period of 1981.

Japanese interest

Nearly all the increase was accounted for by sub-bituminous coal, up from 10.4m tonnes to 11.6m tonnes while production of bituminous or coking coal rose only marginally from 6.13m tonnes to 6.32m tonnes despite the fact that Cardinal, an important mine, which had been closed for five months in 1981, was back in full operation. Prospects, however, over the next two to three years are looking bleak.

The bituminous mines of Western Alberta, situated in the foothills of the Rocky Mountains, can hardly be unaffected by two projects in British Columbia, Quintette Mining and Bullmoose, which involves a Japanese equity interest and appears to have a large proportion of their prospective output, 5.7m tonnes and 1.7m tonnes respectively, destined for the biggest market within the Pacific Rim under long-term contract.

As it is, several mines have been badly affected by a shrinking market in which Japan very much holds the whip hand and is proving a tough bargainer. Output at the McIntyre mine, which has a capacity of 2m tonnes, has dropped to 800,000



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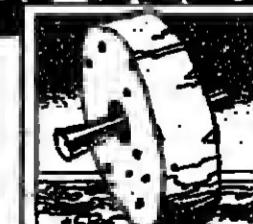
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ALBERTA IV

Banks hit by losses on energy loans, says Nicholas Hirst

Lending spree brings headaches

THE FINANCIAL community in Alberta has been drawing in its horns after several years of explosive growth. On the back of the oil and gas boom, Calgary became the financial capital of Western Canada.

The Royal Bank, the Toronto Dominion, the Canadian Imperial Bank of Commerce and the Bank of Montreal, all have specialised energy lending divisions there.

Alberta has the second highest value of outstanding loans in the country. With less than 9 per cent of the population, 25 per cent of Canada's outstanding loans of C\$72.9m (U.S.\$58.5bn) have been made in the province. In terms of loans over C\$50m at C\$8.3bn it pushes Ontario, with 26 per cent of the population, into second place.

Its high concentration of large loans reflects the high exposure to large scale oil and gas projects and the financing of the encouragement given by government to the takeover of foreign-owned oil companies.

Some C\$9bn moved out of the country in response to the Canadianisation policy of the National Energy Programme. The lending spree in 1981 helped give the big five Canadian chartered banks the best year in their history, but it gave them headaches for the future.

"It turned out," said Ross Curtis, vice president in charge of the Bank of Montreal's petroleum division in Calgary, "the debit side was that some

of that debt couldn't be serviced."

The well-publicised troubles and proposed C\$11bn rescue for Dome Petroleum is only one of a slew of acquisitions which have run into trouble. Of the C\$2.2bn of loan loss provisions made by the big five Canadian banks in 1982, Alberta must account for more than its fair share.

With the boom in oil and gas came a boom in property as the oil companies and service groups moved into Calgary and Edmonton.

"A lot of people got into real estate speculation who didn't have the expertise to do so," said Gordon Lewis, vice-president and regional general manager of the Canadian Imperial Bank of Commerce in Edmonton.

The CIBC has two regional centres in Alberta, one in Calgary, the other in Edmonton. The Edmonton centre is less involved in direct oil and gas lending, servicing government and the more diversified industries there. But it wasn't isolated from the boom. It became almost too easy to make money.

"I think we as bankers also got caught up in the euphoria," Mr Lewis said.

For the banks, the downturn has meant a return to the basics. Special highly-trained teams have been moved in to work out problem loans and there is a tendency to return to high level lending decisions to

head office.

That tendency is likely to slow the growth of the province as a centre of financial expertise. There are doubts whether the new head of the Bank of Montreal's petroleum division, who replaces Mr Curtis on his retirement, will be based in Calgary.

It cannot help the attempt by the Calgary Chamber of Commerce to persuade the Federal Government to make the city an international banking centre with tax concessions for offshore deals similar to New York.

Bigger niche

During the boom years there was small but significant growth of new financial houses to provide a base of local understanding and expertise. In 1976, the Canadian Commercial Bank was set up with a head office in Edmonton. A wholesale operation, with largely institutional shareholders, it saw a niche in the market for companies with C\$5m to C\$50m in annual sales and credit needs from C\$1m to C\$10m.

Robert Spaine, its vice-chairman, says that the niche actually proved bigger than the original market surveys suggested. Foreign banks, which have followed in its wake, have tended to for bigger loans.

The CCB's assets grew from C\$24.9m in 1978 to just short of C\$2bn last year. Its image

has been hurt by the resignation of its chairman, Mr Howard Easton, prompted by concern over two private investments he had made in companies associated with the controversial Leonard Rosenberg.

Mr Rosenberg controlled two trust companies whose assets were seized by the Ontario provincial government to protect depositors' interests. In a highly unusual step, Mr Gerald Bouey, the Governor of the Bank of Canada made a statement assuring the financial community that the CCB was sound.

The Calgary-based Northland Bank was reorganised into a wholesale operation from a co-operative by the Merbanca group. Robert Wisner, a managing partner with Merbanca, saw the need for a locally-based operation specialising in corporate finance and was proved correct.

The financial community believes growth will return. It is weathering the storm. Robert Peters, a small, aggressive Calgary-based stockbroking group which has built up a formidable reputation in the oil and gas sector, made money last year, despite a 27 per cent decline in the oil and gas index on the Toronto Stock Exchange.

Mr Lewis of the CIBC in Edmonton said: "We are starting to see a trend back up again. There is a clear indication that the strong and well-managed companies are starting to pull themselves up again."

Downturn sharpens in building sector

THE ALBERTA Construction Association's annual forecast for work during 1983 carries the headline "Recession with a vengeance." It is an apt title. An industry which had grown solidly in the province for about 30 years and boomed from 1977 until last year is suddenly running out of new projects.

There is a glut of office space. In Calgary, where the boom in office building really took hold with 10m square feet of space being added in the course of five years, some 27 projects with a further 14.5m square feet of space have been postponed or cancelled. Initial ground work on some, including the second tower of the Bank of Montreal's First Canadian Centre, had been started but tenants are no longer to be found.

It is estimated there is at least 2m square feet of office space in Calgary without tenants. 10 per cent of the total space. By the end of 1983 there is likely to be 3m square feet of vacant space.

On top of the many tenants who will like to lease space they have taken now surplus to their needs, to sub-tenants, if only they could find takers. In Edmonton, the situation is similar but on a smaller scale with only about a third of Calgary's vacant space.

Into reverse

Industrial building has slowed as the economy has gone into reverse. At one time there were C\$12bn of petrochemical plants to be completed. Now that figure is down to about C\$6bn and as the work is completed there is little to replace it.

Mr H. L. Thomas, president of Cana Construction, the second largest construction company in Western Canada, which is completing a 56-storey building to be the headquarters of Petro-Canada, the state-controlled oil company, says he has never seen the industry as depressed as it is at the moment. He believes however, that a correction had to happen: "The rapid expansion was creating overheating of both prices and labour costs."

Unemployment in the industry has risen sharply. In September 1981, there were 117,000 people employed on construction work and the unemployment rate was 3.3 per cent. It was difficult to find the right kind of skilled labour.

By the end of last year only 90,000 workers were employed in the industry and the unemployment rate had soared to 22.4 per cent, the highest of any sector in the province.

To alleviate the sharpness of the downturn, the Alberta Government last year announced a C\$2bn public works programme. Mr Norman Fleming, deputy minister of public works outside the petrochemical industry, the public sector now accounts for between 25 and 30 per cent of new projects.

It is not easy to say when the upturn will come. There are some signs that lower mortgage rates may be spurring a rise in starts of single detached houses, but the apartment building business remains extremely depressed.

N. H.

Farmers feel the pinch

BEFORE THE oil man came to Alberta the rancher and farmer reigned supreme. Now agriculture accounts for slightly less than 5 per cent of the gross domestic product. It remains extremely important, however, for more than 37 per cent of the beef, cows and helpers in Canada are to be found in Alberta.

The province has 28 per cent

of Canada's occupied farm land. It grows 33 per cent of its winter wheat and 23 per cent of its spring wheat, 43 per cent of the country's rapeseed and 47 per cent of its barley.

Mechanisation and improved cultivation techniques have sharply increased the harvest. Production of the principal crops rose from 10.4m tonnes to

15.1m tonnes over the past decade with wheat production almost doubling.

As the Albertan economy

boomed

on the back of the oil and gas industry increasing numbers of the new rich moved out of the towns to buy small holdings taking advantage of tax reliefs available to "hobby

farmers."

Land prices rocketed. Between 1976 and 1981 the value of farmland and buildings rose from C\$10.6bn (U.S.\$8.65bn) to C\$30.6bn. The average Albertan farmer now has more than C\$500,000 paper worth in land and buildings alone. By the value of bales of land is small compensation for the increasingly poor returns from bale labour. The Alberta farmer is feeling the pinch.

"We are not getting enough income to offset the increases in prices of fertiliser and fuel," said Ralph Cosser who farms 2,450 acres outside Edmonton.

"If we put all the money we have invested here in the bank and took the interest we wouldn't have to do a damn thing."

It is a common complaint. In

government and even in the agricultural associations, officials warn that the farmer is a natural complainer, that for him nothing ever goes as well as it should.

This time, however,

the farmer has something to complain about. The worldwide recession, rising interest rates and the ever increasing cost of new machinery and repairs have taken a heavy toll.

Some 60 per cent of the beef cattle in Alberta is on grain farms. During the cold winter months much of the barley produced in the province is used to fatten the livestock. The system should give the farmer some protection against the price swings in the agricultural cycle.

"Usually when livestock was bad," said Cliff Wulf, executive director, international marketing at the Alberta Department of Agriculture, "grain was good, but so happens that both sides are hurting at the same time."

Across the province farmers are hanging on, waiting for an upturn. "I would be surprised if anyone is making money," said Hugo Wearnmouth, a rancher near Calgary. "Cattle prices are depressed, but the prices of things we have to buy are not."

Lower income

Projections for farm income

from last year and in the current year, in the understated phrase of the Alberta Agricultural Department's statistics branch are not encouraging.

Net farm income in 1982 is

estimated at C\$735m, down 25 per cent on 1981, and a further fall of 14.3 per cent to C\$630m is expected this year.

In constant dollars the net farm income in 1983 will be the lowest recorded in Alberta for 25 years, but in 1987 net income amounted to 36 per cent of total cash receipts. In 1983, net income will be only 18 per cent of cash receipts.

Had the last few years followed

years of plenty, the farmers would be in a better position.

Grain producers had a good year in 1981. Cash receipts from crops exceeded livestock for the first time since 1975 and net farm income overall rose by 34 per cent. But 1979 and 1980 were not especially buoyant.

The record crop shipments

and production in 1981 failed

to provide the kind of cushion of profitability there had been in the past and for beef producers 1981 was not a good year.

Hog prices rose to record

levels in mid-1982 and cattle

prices improved. Help for the

producers should benefit. There is still land available in Alberta for new cultivation. The Government expects that as bottlenecks are ironed out in the late 1980s exports of grain will increase and by 1990 western producers could be shipping an extra 8m metric tonnes a year worth C\$1.6bn at current prices.

With grain producers paying realistic rates it will become increasingly advantageous for them to sell more produce in Alberta, benefiting the beef producer. In fact the effective subsidy given by the Crow rate has tended to distort the pattern of agriculture within the province.

While grain could be shipped out extremely cheaply, beef has had to be transported at the full commercial cost. Gradually this distortion should end. A hoped-for side effect is an increase in food processing and beef packaging within the western provinces.

But there are doubts as to whether an increase in beef production can be sold without producing an over supply which would further damage prices.

If the Government is right, the amendments to the Crow rate will aid agriculture throughout the West, but for the farmers at the moment what it needs is a rise in world prices. A cutback in calving as beef prices softened is now translating through into supply, and beef producers see the chance of higher prices over the next two years. The grain producers can only hang on and hope that the cycle turns.

In the long term, the grain

Nicholas Hirst

All these securities have been sold. This announcement appears as a matter of record only.

New Issue



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ALBERTA V

"We have to avoid any domino effect of a cut in oil prices," says Peter Lougheed, Alberta's Premier, in an interview with Richard Johns

MR PETER LOUGHEED is the longest serving political leader in Canada, having been chosen chief of the Progressive Conservative Party in Alberta in 1965. He has been consistently in office as Premier of the province for over 12 years and is just starting his fourth term after his overwhelming victory in last November's elections.

A big campaign has been launched to draft Mr Lougheed as national leader of the Canadian Tories by supporters who see him as the only saviour of the divided party after Mr Joe Clark's resignation. He insists: "I am committed to carrying out my responsibilities to Alberta."

This week he visits London as part of a tour aimed at raising finance for Alberta on the international market and encouraging foreign investment in the province. He was in the midst of preliminary work on drawing up Alberta's budget when he gave this interview in Edmonton. Here are excerpts from that interview.

Q. It must be difficult to make budget estimates amid the current uncertainty over oil prices?

A. Yet, it is.

Q. How do you view a reduction in them which now looks inevitable?

A. It depends on how it's done. The crucial part is that it does not have a domino effect.

Q. If there is any drop surely Alberta, like the UK, will have to make some adjustment to its tax rates?

A. We are in a different situation because we have an agreement with the Federal Government under which we are only allowed 75 per cent of the international price for our "old oil" (discovered before 1951). We have to assess that first. We also have to consider whether a drop will be short-term or medium-term.

Q. What about the strange situation where Canada is importing oil and Alberta now has a capacity of nearly 200,000 barrels a day "shut-in"?

A. It's ridiculous. The issue has to be resolved. It does not make sense to Canada with its need to make an economic recovery.

Q. The bulk of the Albertan oil field back is "older oil" and therefore cheaper than the imported?

A. It's not so much that. The problem is from the economic point of view, that you can only produce at a certain rate. That money (from the "shut-in" oil) does not come back into the economy stream for 10 to 15 years. It's like kicking yourself on the shins.

Q. What about the pace of oil and gas exploration?

A. It was pretty good during the fall and is fairly good right now.

Q. The Alberta Government



Peter Lougheed: relations with Ottawa less stressful

has paid a lot in subsidies,

he hasn't lit?

A. We reduced royalties last April and I think we had to

because of the situation with

regard to the high debt rolls of

the companies, high interest

rates and falling gas sales. We

believe the conventional oil and

gas industry is strengthening.

We think they are paying off

their debts pretty quickly. Their

cash flows are pretty good now.

Q. How do you view the

National Energy Board's recom-

mendation for a big increase in

the quantity of natural gas

authorised for export?

A. That's taken away one

hurdle—the regulatory one. If

the market were there we could

export more. What we are work-

ing on aggressively with

industry and the Government is

marketing our gas in the

present confused situation in

the U.S. So we are going

through some difficult times but

I think that it will be short-

term or medium-term.

Q. What about the proposed

project to sell liquefied natural

gas to Japan? It appears that

the proceeds to Alberta pro-

ducers might not be very

significant.

A. We'd only be supportive

of the plan if the netback to

the producers was comparable to

netbacks from sales to other

markets.

Q. Alberta's relationship with

Ottawa has been very strained,

in the past not the least as a

result of the National Energy

Programme...

A. It's been very strained.

They have a view, a highly

centralist view. They would

prefer that we did not have a

federal state. We've forced

them on the constitutional and

energy issues to respect the

federal character again. It's

obvious that for our mutual

interest we have to work closely

together.

Q. Would you describe rela-

Nicholas Hirst explains the strained relations with Ottawa

Battle over natural resources

IT IS HARD to find anyone in the West and in Alberta in particular who has a good word to say about Federal Prime Minister Pierre Trudeau or his Liberal Government. "It is the whole feeling that we are not getting our fair share from Ottawa," said Wayne Clifford, an executive director with the Alberta Department of Federal and Intergovernmental Affairs.

That feeling was brought into sharp focus in February last year when Gordon Kehler of the Western Canada Concept, a separatist organization, won a surprise victory in a by-election for the provincial assembly.

It shook the complacency of Premier Peter Lougheed's Government. In power for 12 years, Mr Lougheed's Progressive Conservatives were dealing with an incipient recession for the first time.

The Western Canada Concept seemed an unlikely vehicle to topple Lougheed, a disorganized party it had no clear idea how to secede from the Canadian federation. But Lougheed set about convincing Albertans they were better off in the confederation.

He brought in a mildly redistributive budget and decided the time had come to re-negotiate the Alberta Heritage savings trust fund, built up from Alberta's oil royalties, to ease the pain of economic downturn. For two years all its income was diverted to subsidies, mortgage interest payments for homeowners and small businesses.

The WCC was trounced in the general provincial election last November. Premier Lougheed's Progressive Conservatives won 73 out of the 79 seats. Mr Kehler failed to get elected and his party failed to gain any representation, but with 10 per cent of the votes cast, the WCC and the anti-Ottawa constituency it represents are ignored at the Government's peril.

Antipathy to Ottawa and the East in general has its roots in history. Alberta became a

province in 1905 but it took another 25 years of struggling for it to gain the right held by other provinces to own its own natural resources.

That right has been the main source of tension between the Federal and Provincial Governments for the last decade. But the antipathy also has a political bias. None of the prairie provinces of Alberta, Saskatchewan and Manitoba have a single Federal Liberal MP.

Alberta regards itself as a bastion of free enterprise and sees Ottawa as a central interventionist bureaucracy for ever, trying to increase its power. Albertans fear that before their province prospered with the oil boom it was ignored. After the oil boom, the Government wanted control of the oil fields.

The fight over control of resources came to a head with Ottawa's proposals for a National Energy Program in October 1980. Lougheed saw the NEP as an attempt to remove control of all management from the province and the Federal Government. In 1987, in exchange for land and mineral resources the railway agreed to provide a fixed rate charge for western grain moving through Canada for all time.

Indiation has made the cost of shipping grain many times the Crow freight charge. As a result the railways—the agreement was extended to the Canadian National Railway in the 1920s—have been unwilling to invest in much needed expansion.

Alberta wanted the rate charged. It also wanted to protect its farmers from increased costs. But it believed any subsidies should be given in a way that would encourage food processing.

Another fight could develop. It may not be as fierce as the battle of the National Energy Programme, but it will serve to reinforce the view, widely held in the province, that Ottawa does not have Alberta's best interests at heart.

Winter Olympics boost for tourism

WINTER IS a serious event in Alberta. The continental climate produces a bone-chilling cold. A constant blue-grey trail flows out of car exhausts. Car parks are equipped with electric sockets to plug in engine block heaters fitted to cars to help them start. Hotel doormen wear fur coats.

I would not use that word. I would say they were not so standard as they were. But there are on-going issues such as the shut-off oil. I think it's inherent in a federal state when you've got 23m people spread across a huge land mass you're going to have those factors. Observers from afar should realize you have no national institution in Canada where regional views are expressed. Unlike the U.S. we do not have an elected Senate.

So that puts the pressure on the western premiers to work as effectively as we can with central government. And we get criticised in this office (by Ottawa) whenever we do. And we get criticised in the province when we do anything by way of a compromise. As you know from the election results of last November we seem to have pretty solid support. One of the issues that is current and I think important for your readers is that Alberta has led the campaign to abolish the Foreign Investment Review Agency.

We want investors from the UK and all over the world to come to Canada. They've made very positive contributions in the past... The agency did not really become the problem it is today until it was linked to the National Energy Policy. I think that the two together created a nationalist perception of Canada—the impression that the foreign investor was somehow unwelcome.

Yet only around 5 per cent of Alberta's tourist revenues come from skiing. It is the summer season that brings in most of the tourists that accounted for C\$1.3bn of revenue in 1981, around a tenth of the Canadian total.

Summer offers the unparalleled scenery of the Rockies. A drive out of Edmonton or Calgary to Jasper and Banff makes an easy weekend break from a business conference and there is always the annual Calgary stampede, a rodeo-cum-carnival.

Revenues down

Last year the tourist trade as a whole suffered from the recession with revenues down by around 10 per cent and a further decline is expected this year. But business travel, around 25 per cent of the total, has been holding up.

This year will see some 300,000 visitors and participants to the world university games in Edmonton in July. But it is the Winter Olympics which should provide a lasting draw and improvement in tourist facilities.

But the Winter Olympics have been dogged by controversy. The sites originally chosen for the cross-country sled events have not had snow for three years and has been changed. The bob sleigh and toboggan events have been moved from the original setting. But the greatest controversies have been over the way the games were to be organised and the site for the spectacular downhill events.

Frank King, chairman of the organising committee of business men who won the games for Calgary, said that his department tries for co-operation rather than confrontation.

Alberta pushed hard for the National Energy Board to authorise increased exports of natural gas longer term contracts. Last month it got what it wanted when the NEB indicated that with Cabinet approval it was prepared to authorise 11.5 trillion cu ft of new exports to the United States and Japan.

Alberta's pressure has also resulted in authorisation for oil exports allowing oil wells to produce nearer their full capacity.

The province is less happy with the way the Federal Government intends to amend the Crow's Nest Pass Freight Act. The Crow rail was freed in an agreement with the Canadian Pacific Railway and the Federal Government. In 1987, in exchange for land and mineral resources the railway agreed to provide a fixed rate charge for western grain moving through Canada for all time.

Indiation has made the cost of shipping grain many times the Crow freight charge. As a result the railways—the agreement was extended to the Canadian National Railway in the 1920s—have been unwilling to invest in much needed expansion.

Alberta wanted the rate charged. It also wanted to protect its farmers from increased costs. But it believed any subsidies should be given in a way that would encourage food processing.

N. H.

* A trade and investment mission sponsored by the UK Institute of Directors will visit Alberta in late June this year.

Welcome to Alberta House

This year Alberta House celebrates seventy years of operation in

London. It is considered the Province's link with Europe. The office is equipped to handle enquiries about investment and business opportunities, employment and travel in Alberta, as well as educational and cultural matters. Alberta House also provides information and assistance to Alberta companies regarding trade opportunities in Europe.

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In the spring of 1911, a small, pioneer electric company switched on its generators and brought the miracle of electric power to the citizens of Calgary, Alberta. Today, that same power company supplies more than 50% of the electric energy requirements in Alberta (Alta.).

A disagreement over how many of the key organisers should be paid professional managers rather than volunteers, resulted in the committee asking for and receiving the resignation of its paid chief executive officer David Leighton appointed just 10 months before. Frank King, the 35-year-old president of Amigo International, a Canadian chemical company, was now taken over as chief executive and will remain an unpaid volunteer. Mr King maintains that if the Calgary International could be run by volunteers so can the Olympics.

In its original proposals to the international committee, the organising committee fixed on an area called Mount Sparrowhawk and adjoining mountains, for the downhill events, which after the Olympics would provide a first-class competition and recreational resort.

But cost estimates on building Sparrowhawk proved higher than expected. Infrastructure costs are enormous," said Frank King. In its place, the organising committee has chosen Mount Allan.

The problem with Mount Allan is a lack of snow—snow-making equipment will be essential—high winds and doubt over whether the terrain is suitable for a world-class downhill course. Snow-making equipment can be put in for C\$7m, a relatively small amount in a total budget of

C\$42m. The problem of the terrain is less easy to solve. The organising committee's intention is to develop Mount Sparrowhawk cheaply, in addition to Mount Allan, as a training and competition hill.

Another fight could develop. It may not be as fierce as the battle of the National Energy Programme, but it will serve to reinforce the view, widely held in the province, that Ottawa does not have Alberta's best interests at heart.

N. H.

Financial stability

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13 European countries are represented in this year's list. Britain leads with 233 followed by West Germany with 79, on down to Norway, Finland and Ireland with less than 6.

The FT's tables rank the top publicly-traded companies, including banks throughout Europe. And one table ranks the top UK companies, with an analysis of major UK trends.

The articles which accompany the figures explain some of the surprises - for instance why Marks and Spencer comes No. 48 measured by sales, but shoots up to No. 4 measured on the FT's market capitalisation scale.

The FT survey is a double-first. The first time European companies have been measured in a way which makes comparisons meaningful. And the first of what will now be an annual survey.

This 8-page survey gives you the base for future reference. Reprints are available price £2.50 from the addresses below.

No FT... no comment.

Reprints available from: Nicola Banham, Financial Times, Bracken House, 10 Cannon Street, London, EC4P 4BY. Tel: 01-248 8000 or Susan Boswell, Financial Times (Europe) Ltd., Goliathstrasse 54, D-6000 Frankfurt-am-Main 1. Tel: 061-7598. Price £2.50 (including postage).

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Financial Times Monday February 21 1983

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Cw

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Chg

Vol

Trd

Int'l

Financial Times Monday February 21 1983

31

INDUSTRIALS—Continued

	Stock	Price	Last	Chg.	C.W.	Y.M.	P/E
Aug.	Oct-Inter-City 20s	42	177.9	+0.0	1.8	3.92/3	13.6
Feb.	Plastics Tech 20s	128	11.0	-0.1	0.0	1.02/1.17	1.6
Aug.	Johnson Source	112	1.0	-0.1	0.0	0.95/1.17	1.6
Nov.	Jameson Hldgs 10%	126	2.4	+0.1	0.0	1.9/2.1	7.1
July	Jones & Cattell	27	1.1	+0.1	0.0	1.9/2.1	7.1
Oct.	Ayer-Jones Chrs	295	4.9	+0.7	2.3	3.7/3.16	1.6
Jan.	Johnstone Corp 10%	227	1.5	+0.1	0.0	1.9/2.1	7.1
July	Johnstone Cos 10%	227	1.5	+0.1	0.0	1.9/2.1	7.1
Oct.	Johnstone Cos 10%	227	1.5	+0.1	0.0	1.9/2.1	7.1
Dec.	Kathmandu 10%	43	1.1	+0.2	0.0	1.9/2.1	7.1
May	Kathmandu 20s	110	1.5	+0.1	0.0	1.9/2.1	7.1
Apr.	Kerry Corp 10%	129	1.9	+0.1	0.0	1.9/2.1	7.1
Jan.	Kirkers E Ze Hldgs	47	1.1	+0.1	0.0	1.9/2.1	7.1
Oct.	Kirkers E Ze Hldgs	58	1.4	+0.1	0.0	1.9/2.1	7.1
Dec.	Kirkers R.C. Inc 10%	58	1.4	+0.1	0.0	1.9/2.1	7.1
May	Kirby Lawers	27	1.1	+0.1	0.0	1.9/2.1	7.1
Oct.	Kite Group 10%	419	11.2	+1.5	1.7	6.1/6.1	1.6
Jan.	Kite Group 10%	419	11.2	+1.5	1.7	6.1/6.1	1.6
Sept.	Kite Group 10%	419	11.2	+1.5	1.7	6.1/6.1	1.6
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Oct.	Kite						

SECTION III

FINANCIAL TIMES SURVEY

Monday February 21, 1983

Pension Fund Investment

Buoyant investment returns over much of last year have brought Britain's pensions industry to a fresh pitch of prosperity. Its great wealth, however—assets of over £80bn—makes it a focus of growing debate about its functions in society

Prosperity invites wider public role

BY BARRY RILEY

THESE ARE prosperous days for Britain's occupational pension schemes. Swollen by the buoyant stock market over the past year, their aggregate assets probably now total well over £80bn. Those assets are continually being added to by net cash inflows which, despite a slight hiccup in the second quarter of 1982, are running at more than £6bn a year.

The returns on portfolio investment in 1982 were extremely high. Thus the total return on long-dated gilt-edged securities (capital appreciation plus interest) topped 50 per cent; the return on UK equities, as measured by the FT-Actuaries All-Share Index, was 29 per cent.

Sterling's weakness has boosted the return on overseas equities and although the results will have varied widely from one fund to another, a return of around 30 per cent was probably common last year.

Only UK property among the major classes of assets turned in disappointing performance—the return of perhaps little more than 5 per cent.

What has made these high returns in most asset categories especially encouraging is that they have been achieved at a time of collapsing inflation. From 12 per cent in 1981, retail price inflation halved in 1982 and no latest figures are running at under 5 per cent year-on-year.

The real return on investment has therefore been very substantial. Assuming an average return across all assets of 30 per cent for 1982, the real return will have been some 23 per cent. Strictly speaking, though, this may be a slight exaggeration because pension fund liabilities are linked to employees' earnings rather than general price levels and the fall in wage inflation has not yet been so complete.

Nevertheless, the implications for future wage inflation are clearly hopeful as far as pension schemes' liabilities are concerned. Those numerous funds which top up their payments to existing pensioners either partially or fully in line with retail price inflation will find the burden easier than in any year for more than a decade.

Another less noble reason for financial prosperity in pension schemes is that the recession in the economy has caused a large-scale shakeout of employees. It is common (though not universal) practice that so-called early leavers receive only a deferred pension frozen in nominal terms. An unusually large exodus of scheme members can therefore provide a significant boost to the fund's actuarial solvency. But there can also be an outflow of lump sums and early pension payments.

At any rate, pension funds

MARKET VALUE OF PENSION FUND ASSETS (£bn)

	1979	1980	1981	1982
Private sector	22.6	31.5	36.4	49.0†
Local authority	5.0†	7.5†	8.0†	10.8†
Other public sector	12.3	15.7	18.7	24.1†
Total	40.9	54.7	63.1	82.9†

Source: Financial Statistics or † Phillips and Drew estimate.

reflected in lower contribution rates (and even the possibility of contribution "holidays" has been discussed). On the other hand, scheme members will press for improved benefits, notably contractual indexation of pensions in payment and of deferred pensions to which early leavers are entitled.

Better picture

But the base year 1972 was in many ways a freak. The 20-year picture is better, with substantial real returns on UK equities being only partly offset by the poor performance of gilts, leaving a theoretical average return of near 1 per cent in real terms.

This may be an optimistic view of the actual experience of UK pension funds, which have probably shown small negative returns (though very likely less than 1 per cent real) over 20 years. Still, there has been a consistent recovery since the nadir was reached in 1974. Two out of the past three years (1980 and 1982) have shown very good returns indeed.

If the better returns prove to be durable, pension schemes will be able to consider how the benefits should be utilised. Already there has been a favourable effect on companies, in that the wave of emergency topping-up of pension funds, so common in the second half of the 1970s, has died away.

The next step could well be that hard-pressed companies will demand that better investment performance should be

reluctant to pay for.

Nevertheless, with the Government gradually increasing the availability of index-linked gilts and so making it harder for funds to claim that they cannot guarantee to match inflation, the need for inflation-proofing of benefits will remain a hot issue for the pensions industry.

At this stage, however, most schemes appear to be concentrating on a policy of diversifying their assets still further rather than of concentrating on indexed gilts.

Rush overseas

The major feature of pension fund investment policy in the past couple of years has, of course, been the rush overseas, which began in earnest after the end of exchange control late in 1979 and has built up since then.

For a start, 10 per cent was often quoted as a target for exposure to overseas equities but many funds (especially those managed by merchant banks) are now aiming higher than this.

It is said, however, that 20 per cent is something of a sticking point for pension scheme trustees.

The increasing perception during 1982 that sterling was overvalued and heading for a fall acted as a spur to fund man-

agers to invest overseas. Indeed, handsome currency gains have been achieved, even though the initial underlying investment returns in most overseas equity markets have not been notably better than those obtainable on the booming London Stock Exchange.

Official statistics show that pension funds invested £1.26bn in overseas equities in 1980, rising to £1.59bn in 1981 (against £1.5bn invested in UK equities in that year).

By the third quarter of 1982 more money was actually being invested by UK pension funds in overseas equity markets, notably those of the U.S. and Japan, than was going into UK equities—the figures for July-September were £396m against £308m.

At times, significant levels of investment in foreign (mainly dollar) bonds have also been taken place, these probably being regarded as short-term trading vehicles rather than as long-term holdings.

Such movements into the international markets have reflected a noticeable change of attitude among pension funds, which often used to argue quite firmly that because they had UK liabilities expressed in sterling—the pensions of scheme members—a potentially risky mismatching occurred when funds bought overseas assets.

This no longer appears to be felt so strictly. In fact one City merchant bank, Guinness Mahon, is launching a multicurrency cash deposit fund largely aimed at pension fund clients, an indication that some pension funds are ready to let go of their pedestal.

The argument is that, in the end, pensions are determined by international prices of commodities like food and energy,

so that currency matching is not a fundamental requirement. To some extent the high volume of overseas investment may be a temporary phenomenon, reflecting the unusually low weighting of international assets in pension fund portfolios after many years of exchange controls and also the desire to exploit the high level of sterling while it persisted.

Resentment

But the rush abroad has created resentment across the left of the political spectrum and the pension fund industry will have to be prepared for retaliation should the Labour Party ever return to power. The TUC is developing its proposals for a National Investment Bank and is generally urging that the vast capital resources of the pensions industry should be used to build up the British economy rather than being encouraged to roam the rest of the world in search of a likely profit.

Even in the event—likely, as it seems at present—of a Conservative victory at the next General Election, the pension funds will face political challenges. They have already responded to criticism that they have neglected the area of finance for small businesses and now face demands for a flexible response to the problems of depressed regions and crumbling inner cities.

More and more, in addition, they are coming under pressure to fulfil a proprietorial role in industry and commerce, by intervening where necessary to strengthen management in quoted companies.

In an actuarial sense the pension funds have made encouraging progress in the past few years. In a political sense, they have a great deal yet to do.

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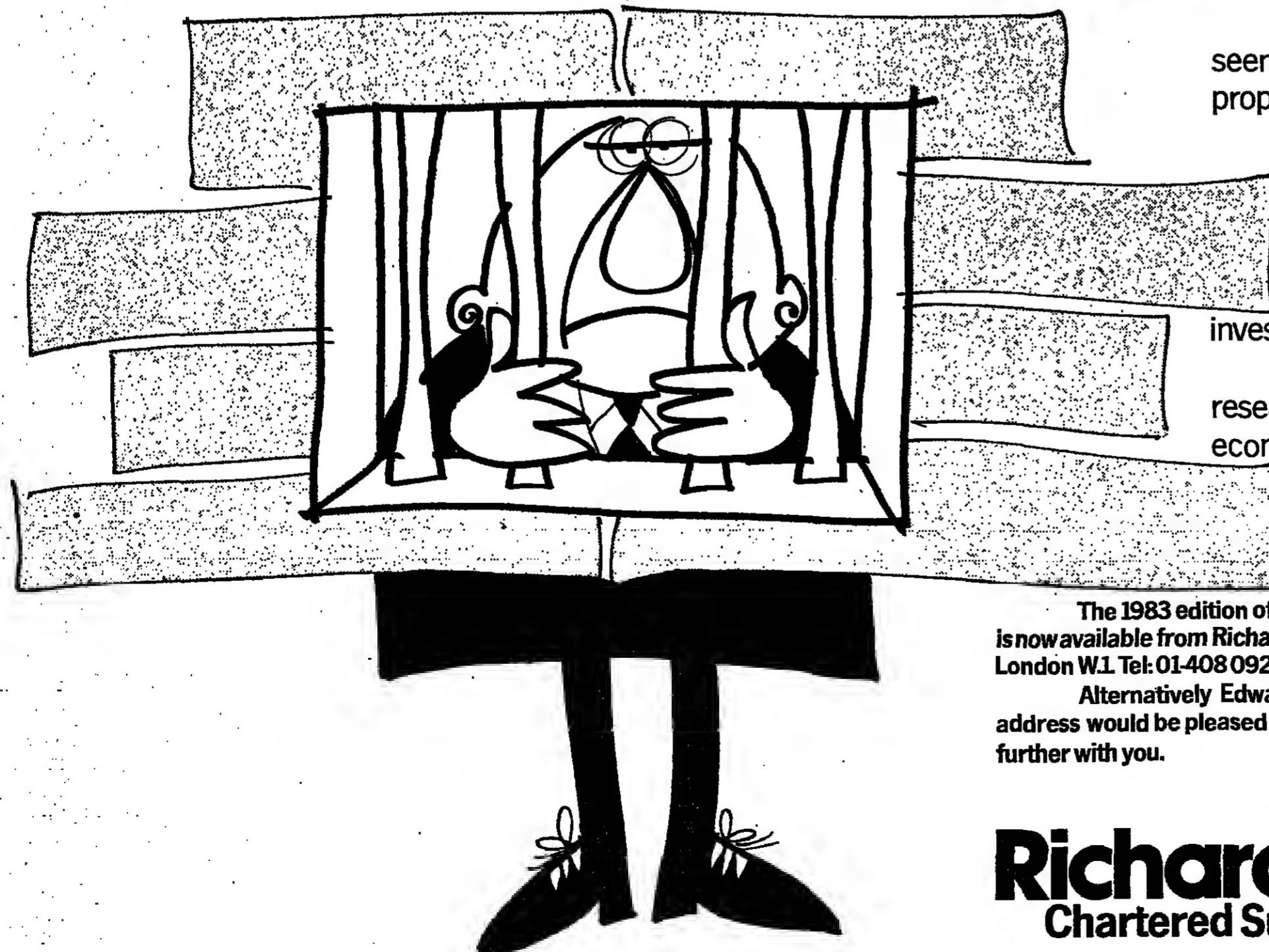
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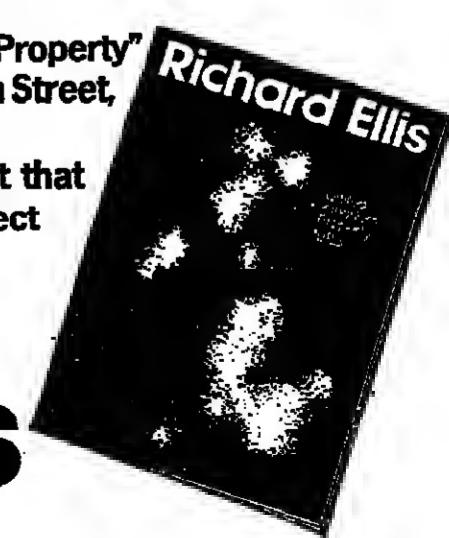
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PENSION FUND INVESTMENT II

Unemployment trims the contributions

THE SQUEEZE on the economy by private sector pension funds has gradually caught up with fell to £1.6bn against £1.8bn in the pension funds over the past the corresponding period of two years. Following the cash flow was extremely buoyant cash flow was already falling from the records generated by the highly inflationary environment of the late 1970s, the funds' finances are now being affected by the twin factors of declining inflation and rising unemployment. Official figures for the first three quarters of last year suggest that the pension funds may have generated only as much net inflow last year as in 1981.

By far the most important factor in this slowdown is the rise in unemployment, which imposes a two-way restriction. Overall numbers in jobs are now falling, putting a brake on new income from contributions; at the same time pension funds are having to find the cash to finance early retirement and lump sum payments. The outflow on such payments seems to have been particularly strong in 1982, as corporate reorganisations began to bite more deeply on white-collar employment, where the funds' obligations are higher. But at the same time the funds' long-term liabilities have also been reduced.

Private funds have clearly been the most deeply affected by the recent economic Central Statistical Office figures show that in the first two quarters of last year net new investments

began after the removal of exchange controls in 1982. In the first nine months of last year it continued strongly until at least the middle of last year, according to the official statistics. Unofficial estimates suggest that the outflow has shown no signs of slackening as yet. Indeed some analysts argue that the prospect of an early election and the return of a Labour Government that would probably reintroduce exchange controls is helping stimulate the move overseas.

The drive overseas is a new element in the funds' policy of risk diversification. Many funds, in both the private and public sectors, now have a target for overseas assets holdings between 15 and 20 per cent of their total holdings. At the same time they have also taken advantage of the strength of sterling over the last few years to buy overseas securities at attractive prices—which look even better now in terms of investment income as sterling depreciates.

Official figures give no clear breakdown on the direction of these outflows. It is strikingly clear, however, that the move began in the last three months of 1979 and has accelerated steadily since then. The quarterly outflow of the pension and life funds combined rose from £144m in the third quarter of 1979 to £685m in the correspond-

947m.

Virtually all of this decline is explained by the squeeze on the private sector pension funds, which reduced their expenditure virtually across the board in 1981. A slight upward move in property investment, from £330m to £367m, was more than counteracted by a decline from £260 to £1.6bn in ordinary share acquisitions and from £1.4bn to £970m in gilts. In the first half of last year the private funds ran down their gilt investments even more sharply, presumably taking advantage of the strength of the market overseas.

About 90 per cent of these investments, according to the official statistics, went into equities, almost certainly in U.S. and Japanese markets, where there is sufficient liquidity

to attract the pension funds. Some money has also gone into property; but the most striking change in the last year was a switch into Government-issued bonds—particularly in the U.S.

Flow of funds

TERRY DODSWORTH

where yields remained exceptionally high during 1982.

The strength of expenditure overseas at a time of stagnating cash flow has meant a drift downwards in domestic investment. In 1981 the pension funds spent only £1.8bn in the gilt market against £2.1bn in the previous year, while investment in ordinary shares fell from £2.2bn in 1981 to £1.6bn. In the first half of last year there was a further dip in gilt investment to £1.26bn against £860m—while ordinary share investment rose only slightly from £921m to

£947m.

In the first half of last year, the nationalised industries also began to be hit by similar pressures of a stagnating cash flow. Net acquisitions by the nationalised funds fell from £1.2bn in 1981 to £970m in 1982. Hence the investments of these funds were cut back in most sectors, apart from property.

The local authorities

contrast, enjoyed relatively buoyant cash flow during the same period, stepping up their investments particularly in the equity and property markets.

Third quarter figures for last year show a sharp dip in gilt investment of gifts as they took profits in the extremely firm market conditions.

The main question now

is whether cash flow will recover this year. This has been a subject of considerable debate recently, with some commentators arguing that the funds have already passed the peak of their financial strength. But in a recent paper Simoo & Coates predict a renewed upswing in 1983, arguing that exceptional lump sum payments have been the main influence on inflating outflows on liabilities during 1981 and 1982. This would explain a jump in commitments which is higher than would be expected from the underlying rise in inflation and growth in the number of pensioners.

THE VALUE of British pension fund assets has grown from £10bn in 1971 to more than £80bn today. It is an awesome position of capital—and as tempting to the politician as the proverbial honey pot.

Even Conservative Ministers, in a period of heavy restraint on public expenditure, could reduce liquidity in the London debt market. The signs are at the moment that funds are continuing to maintain their exposure overseas and that these flows may even pick up as the possibility of a change of government and re-imposition of exchange controls is highlighted during an election period.

In order to counteract these trends, it is felt that the authorities may step up their issues of index-linked bonds to divert funds into the home market.

The first such demand to claim public attention came in a minority report to the Wilson Committee's findings on the workings of Britain's financial system. A group consisting mainly of trade unionists, with TUC leader Mr Len Murray conspicuous among them, argued the case for a National Investment Bank to be financed by pension fund money, which would aim to stimulate growth by supporting investment in industry.

Since then the idea has been expanded. In a report to the TUC Congress and Labour Party Conference last year the TUC-Labour Party Liaison Committee proposed that the new bank should channel both public and pension fund finance towards investment priorities laid down by a new Department of Economic and Industrial Planning.

The TUC meantime has produced a much wider critique of pension funds. This attacks the outmoded nature of trust law under which they operate and poor standards of accountability in the pension fund movement, as well as laying blame for lack of industrial investment partly at the pension funds' door.

In a report on pension fund investment and trusteeship it claimed that there had been too little investment in venture capital and too much investment in property and overseas securities at a time when large parts of British industry were being forced to close down. At the same time the TUC argued strongly for pension fund investment in local enterprise boards.

Unless the Labour Party's fortunes improve rapidly and dramatically, these proposals will not find their way into legislation in the short term. But they do affect the climate of opinion. A growing number of trade unionists who sit on pension scheme trustee boards are bound to pay closer attention to the political implications of their investment activities.

In one particular respect the likelihood has been increased by the Government. By proposing that the rules for contracting out of contributions to union political funds should be revised, the Green Paper produced in January by Employment Secretary Mr Norman Tebbit has widened a debate about the financing of political parties that has until now been relatively muted. Union trustees do not have the majority voting power to ensure that their own pension funds refuse to invest in companies that contribute to Conservative Party funds—but that may not prevent them from stirring the pot noisily.

In the past, however, most trade union trustees have been content to go along with the investment policies set out by their funds' investment managers. They tend to be both conservative, with a small "c", and dubious about the merits of any investment proposals that do not appear to be in the narrow financial interests of the beneficiaries. Interestingly, many of the participants at the TUC's pension fund conference last November were not convinced of the case for the National Investment Bank and felt that its role and modus operandi needed clarification.

But the scope for more radical action has been underlined by the arrival of Mr Arthur Scargill on the pension fund scene. On succeeding Mr Gormley (now Lord Gormley) as president of the National Union of Mineworkers he took the unprecedented step, in his capacity as a trustee of the Mineworkers Pension Scheme, of refusing to accept the scheme's business plan for the year.

With his fellow union trustees he rejected the fund managers' proposal that there should be further investment in overseas securities and property. He also opposed investment in oil and other energy-related businesses which were in competition with coal.

There is a growing body of opinion which feels that the institutions should throw more of their financial weight behind the country's economic recovery and development.

Union campaign highlights social issues

In one sense Mr Scargill is acting with more responsibility than those unwise appointed trustees who are content to give unquestioning support to their fund manager. "If I'm the manager of a fund as a trustee, then I'm going to manage it and I'm not having somebody from the centre of London with a carnation in his buttonhole telling me what to do," is how he recently put his point of view.

There are, moreover, many trustees on the management side in British industry who feel the same as he does about buying shares in competitor companies. Yet the political dimension of his actions is undoubtedly controversial.

To some extent the emotive arguments about the direction of investment are misleading. There has always been some measure of direction whether of a blanket kind, such as the long-standing exchange controls which the Government lifted in 1979, or a more specific kind. It is not widely recognised, for example, that local authority pension funds have been restricted by statutory limits on their investment in overseas securities, property and unquoted securities.

Critics on the Left also argue that pension fund investment is anyway affected by a different sort of direction. Mr Richard Minns, for example, has claimed in recent books which have had considerable influence in Labour and trade

Political pressures

JOHN PLENDER

union circles, that an excessive proportion of pension fund investments are channelled by merchant banks advisers into the financial and banking sectors of the stock market reflecting a disproportionate (and historic) preoccupation with finance at the expense of manufacturing. Deep-seated social attitudes are said to affect the pattern of portfolio investment as well as the level of industrial investment.

Yet nothing can disguise the fundamental difference of view between the City and the Labour-TUC camp over the role of pension fund money in British industry. While the City Capital Markets Committee and others have put counter-arguments to the TUC on the National Investment Bank and on investment in those areas that the Left regards as unproductive, there is no sign that anyone has changed his views.

What can be said is that there is a growing recognition of the need for some wide form of legislation to govern the pension funds' activities, covering disclosure, the legal framework and supervision. Admittedly there are still some members of the National Association of Pension Funds who continue to view the prospect of legislation with unremitting hostility. But theirs is an increasingly isolated position and it is noteworthy that the NAPF's authority as well as the quality of its response to current pensions issues has been publicly questioned recently by the President of the Institute of Actuaries.

In fact legislation is inevitable. In his response to the Occupational Pensions Board's latest report Mr Norman Fowler, Secretary of State for Social Security, declared that the Government accepted in principle the need for legislation at least on disclosure. A Whitehall working party under a senior official of the Department of Health and Social Security is to take a wider look at the law and conventions governing the conduct of pension funds.

As for the pension fund trustees and managers themselves, they have also tended recently to take a broader view of the financial interests of their beneficiaries. An obvious case in point is their discreet contribution to the lobby for socially conscious investment, especially in the small business area where economic returns can be had.

Meanwhile the overseas investment controversy could eat more of the public's attention as a general election approaches. The struggle to lay a political hand on the pensioners' £70bn seems certain to intensify.

* Economic Planning and Industrial Democracy — The Framework for Full Employment. TUC-Labour Party Liaison Committee, 1982.
† Pension Funds and British Capitalism by Richard Minns, Hinesmore, 1980. Take over the City — the case for public ownership of financial institutions by Richard Minns, Pluto Press, 1982.

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PENSION FUND INVESTMENT IV

No rush for index-linked gilts

WHEN INDEX-LINKED gilts were introduced two years ago pension fund managers ran off to check what the small print of their personal pension schemes said about premature retirement.

After all, the argument went, why should not pension fund trustees sack their highly-paid portfolio managers and associated research teams, liquidate their holdings and put all the money into a range of index-linked gilts with appropriate redemption dates?

Certainly the average pension fund manager could be forgiven for wondering whether all his frenzied activity over the last 10 years in price-watching, forecasting, buying and selling was worth it. At the end of it all he achieved an average annual nominal rate of return of 11.5 per cent, according to figures just published by stockbrokers Phillips and Drew. With inflation running at an average rate of 14 per cent from 1973 to 1982, this translates into an average real return of minus 2.2 per cent per year - a worrying statistic for funds whose liabilities are becoming increasingly inflation-adjusted.

With index-linked gilts he can now achieve an average real return of plus 2.9 per cent with no risk whatsoever (unless the Government decides that we will all be lost — and without doing a stroke of work). As Mr Alan Baker, managing director of Warburg's investment management, said: "Index-linked gilts are an effective way of opting out of the rat race."

Yet 21 months after their introduction on December 31 1982 index-linked gilts made up only 3.5 per cent of the average portfolio of private sector pension funds (according to Phillips and Drew estimates). No less striking, the holdings of conventional gilts were as high as 20.2 per cent despite the fact that accelerating inflation has ensured that their average real return has been negative for 40 years.

In fact since March 1981, some pension fund managers have started to view index-

linked gilts less as a substitute for conventional gilts than as a substitute for property investment, although opinions are divided.

"Most trustees still regard index-linked and conventional gilts as being alternative ways of making the same form of investment," said Mr Baker. "But it might be better to regard them like property holdings with six-monthly rent reviews or even as equities in UK plc."

All the forces of conservatism favour continued holdings of fixed-interest Government securities which for many years made up the largest part of pension fund portfolios. For most of the past century trustees were legally restricted to investing only in Consols and ever the 1825 and 1951 Trustee Acts gave the official seal of approval to conventional gilts - hazard-free investments (thus overlooking the hazards of inflation).

As Mr Mick Newmarch, managing director of Prudential Portfolio Management, said: "Conventional wisdom of 20 years ago was that gilts were the safest thing to hold. And today, although many trustees and portfolio managers take a risk-averse view, the risk is defined only in nominal terms. Very few are prepared to admit that they should have no conventional gilts in the future even though this might be the most sensible course for them to take."

Some of the more sophisticated fund managers openly admit the risks they are taking by holding fixed nominal interest Government securities. But with the nominal redemption yields on long-dated high coupon conventional gilts standing at around 12 per cent (and thus more attractive than index-linked gilts if inflation remains below 9 per cent), this is a risk they are prepared to take.

Mr Geoffrey Dutton, a director of Lazard's, which has achieved a higher than average rate of return over the past five and 10 years for the pension funds under its management, said: "We believe you have to take a view and take risks. Investment

is something which is more of an art than a science."

Actuaries have added to the pressure on pension fund managers to achieve a higher real rate of return than that offered by index-linked gilts (about 2.2 per cent). They normally stipulate a rate of return 1 to 2 per cent above the annual

possibilities of equity investment abroad.

Mr David Mumford, director of the Schroder Group merchant bank, said: "Pension fund trustees may be cautious but they don't overlook the fact that over 30 to 50 years ordinary shares produce a higher real

value of the property.

A modified and slightly riskier version of this scheme is one introduced a year ago by the Building Trust, which links the debt repayable by the home owner to an index of national house prices. The interest to be paid is two-thirds of that set by the building societies for conventional mortgages.

Even over the last 12 months, which was not an outstandingly good period for bond prices, the nominal return on an investment in the Building Trust was 13.5 per cent, or 7.5 per cent above the rate of inflation. Yet, while the demand for Building Trust mortgages in the first three months of 1982 totalled £1.5 billion, the supply of funds in the first year reached only £1.1 billion, according to managing director Mr Robin Ellison.

Similarly, investment in the Lazard's scheme has reached only £2.4m, nothing like enough to satisfy demand. "It is a matter of waiting for pension fund trustees to understand and get used to the idea," said Mr Tony Puckridge, of Lazard Securities.

The pension fund managers complained of the lack of liquidity of the investment while the funds remained small. "We would swamp them," said one. "It is a matter of everyone waiting for everyone else."

But perhaps the underlying reason has something to do with the conservatism of pension fund trustees in an inflationary age and their reluctance to extrapolate from the experience of the 1970s. It is not just coincidence that index-linked gilts were introduced just as inflation began to decline to its lowest level for 13 years and the short-term profit potential of conventional gilts soared. As Mr Baker said: "What investors need is a good dose of inflation agreed to make them realize the value of the guarantee of index-linked securities."

Inflation

COLIN WOLMAN

average rise in wages and salaries, which themselves have increased over the last 50 years or so by an average of about 2 per cent more per year than the retail price index.

The Government Actuary has been more lenient in his decision that 3 per cent is a reasonable real rate of return over the retail price index for a pension fund to achieve. The Committee of Inquiry into the value of pensions backed by Sir Bernard Scott took an even more conservative view, considering that 3 per cent real was at the top end of reasonable requirements, taking into account "the relative power of capital and labour."

In addition, all the requirements laid down by actuaries take into account the fees that have to be paid by an actively managed fund to its portfolio managers. Once this element is removed, the lower range of actuarial demands is close to 2 per cent.

Nevertheless, it remains true that, ignoring short-term fluctuations, an investment in a diverse portfolio of equities would have produced a higher real rate of return than 2.1 per cent since the 1960s. A paper submitted to the Institute of Actuaries by Mr David Willis uses the FT-Actuaries 50-share index (and its predecessor) to show that between 1930 and 1980 the gross real rolled-up return (achieved by re-investing all dividends) from UK equities was 4.2 per cent per year. And this ignores the

Foreign assets accepted as major element

AT THE beginning of this year sterling was in a strong retreat and the gilt-edged market was rapidly losing the remarkable gains of 1982. One explanation was readily to hand. UK institutions, with the pension funds to the fore, were shifting their portfolios out of Britain to protect themselves against the possibility of a Labour victory, a crashing pound and soaring interest rates.

With no statistics for the first quarter of 1983 so far available, it is not possible to gauge accurately the strength of overseas investment. But the mere fact that this explanation is preferred is a striking indication of the way in which overseas investment has assumed a major dimension for institutional fund managers.

The turning point was October 1979, when the Conservative Government swept away the aged machinery of exchange control legislation. Pension funds, previously hedged in by the dollar premium, were then free to invest overseas purely on the basis of available returns.

That, at least, was the theory. In practice overseas investment has been a considerably more complicated matter. Fund managers, particularly in the public sector, have been answerable to trustees who have often been suspicious of investment outside the UK on political as well as purely commercial grounds.

Fund managers have also needed to justify the accumulation of foreign currency assets as a match against liabilities which are denominated overwhelmingly in sterling. The U.S. pension fund industry,

Investing abroad

JOHN MAKINSON

bought in expert advice on Silicon Valley stocks, venture capital equity or property investment in Idaho. As for Hong Kong or South Korea, outside information has been essential.

Finally, pension funds have been torn between the belief that their primary responsibility is to produce a return and the view that, over the long-term, total returns are all that matter. Japan has for the past 10 years on average produced total returns in sterling terms — far in excess of the equity return available on the FT-A Share Index. Yet in terms of yield the Tokyo Stock Exchange lags far behind either London or New York.

It is therefore not surprising that the past three years have failed to establish any broad consensus within the pension fund industry about the optimal level of overseas investment. On

CONTINUED ON NEXT PAGE

average, holdings of overseas assets have risen from about 5 per cent of total holdings, in the months before October 1979, to about 15 per cent.

But those figures disguise considerable variations among even large and sophisticated pension funds. The Courtaulds fund, for example, will admit to having 23 per cent of its assets overseas — more than treble the level of two years ago — while Imperial Group, admittedly a heavy direct investor in U.S. property, still has only about 2.1 per cent of its assets in overseas securities.

Many investment managers would argue that these numbers are in any case fairly irrelevant. It is quite possible to invest overwhelmingly in overseas earnings through UK companies listed on the London Stock Exchange. The largest UK companies earn, in aggregate, at least 50 per cent of their profits either from exports or from translated overseas earnings — a fact which is no small influence on their dividend policy, as the past three years have shown. Conversely, it is easy enough to gain an exposure to UK earnings by buying a foreign company with a large British subsidiary.

In the tobacco industry an investment in BAT Industries of the UK is in large measure a judgment based on the prospects of tobacco consumption in the U.S. and in Brazil. To obtain a UK exposure it would be as well to buy the shares of American Brands, whose UK subsidiary — Gallaher — has a far larger presence in the British tobacco market than BAT itself. Equally, it is clearly

30%
20%
10%

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PENSION FUND INVESTMENT V

Sophisticated spread of monitoring services

THE GROWING size and complexity of pension funds have made it essential for them to be monitored with increasing precision. With such huge sums being diverted into pension schemes, hard-pressed companies are urgently looking for ways of trimming the costs and the achievement of a good investment performance is one way of doing this.

Even modest improvements could mean reductions in contributions of, say, 1 or 1 per cent of the wages bill—by no means an insignificant sum. Before it is possible to work ways of stepping up portfolio performance it is necessary to know precisely how the investment managers are already performing in relation to others.

To meet this requirement a number of sophisticated performance measurement services have been developed. On the domestic UK scene some of the leading firms of consulting actuaries such as Bacon & Woodrow or R. Watson organise pooled reports on their many clients. Assessments are also produced by several employee benefit specialists like MPA or Cubic Wood.

Another important performance measurement service is operated by stockbrokers Wood Mackenzie from Edinburgh and these brokers are also marketing an international service aimed at U.S. plan sponsors. Another international service is provided by Frank Russell, advisers to many U.S. pension schemes.

Perhaps the easiest fund managers to monitor are the life offices which operate managed funds for pension schemes. These publish unit prices (on both bid and offer bases) and MPA has already brought out a comprehensive analysis of performance for calendar 1982.

It might seem simple enough to compare changes in middle prices over a year but in practice the life offices run various specialised funds—in equities, bonds, property and maybe overseas equities or cash as well—and may operate a discretionary switching system among them.

As far as the pension fund client is concerned, therefore, performance is not just a matter of the achievements of the underlying portfolios but also depends on the timing of

Discretionary performances	(Time-weighted annual rate of return per cent)	
	1982	1975-82
Top result	45.1	22.3
Average result	32.8	17.2
Bottom result	20.0	15.0
FTA All-Share Index	23.9	18.7
FTA All-Stocks Index	41.8	13.0
MPA Property Index	8.3	16.5
Cap Int World Index	28.8	—
Cash Index	13.4	14.0
Earnings Index	8.0	14.0
Retail Price Index	5.4	11.5

Switches among the various study, for example, embraced 235 funds. The median fund underperformed the FT-Actuaries All-Share Index by 3.2 per cent in 1981, a fairly typical result over the years. This underperformance was entirely the result, however, of the fixed interest elements of the funds. Taking the equity portions of the funds separately the median performance was 0.2 per cent ahead of the All-Save and over a period of years the funds have generally kept almost in line with this index.

The net result, the trustees hope will be that the fund in aggregate will perform more closely in line with the median fund performance each year than would be the case if the fund had a single manager. Yet no matter how they diversify the fund management responsibility the trustees will now and then have to take awkward decisions on the basis of the shafts of performance measurement statistics with which they are showered.

Normally performance is measured every three months. It would plainly be wrong to fire a manager after a single bad quarter but the threat is enough to give rise to anxiety that such frequent measurement can distort the judgment of investment managers.

In the U.S. there is frequent talk of quarterly window dressing by investment managers as they divest poorly performing shares in order to get them out of the portfolio list by the quarter's end.

In a bull market the riskier shares (with high beta coefficients) will tend to outperform the market as a whole, which may look good for a while, but they also tend to fall faster in a bear phase.

Such analysis is still rare in the UK but it is common for pension fund consultants to develop a perception of the "style" of various investment management houses. Some, especially the so-called "boutiques," go all out for analysis which aims to separate out the extra returns which can be obtained from investing in more volatile shares.

In the UK this practice is not so evident but on the other hand there has been widespread criticism of pension fund managers for selling shares to so-called down raiders motivated by the desire to make quick profits.

It is up to the trustees to strike the right balance here. To tolerate bad performance year after year would not be discharge their responsibilities properly. Frequent performance measurement adds an element of competition and keeps investment managers on their toes.

Performance measurement

BARRY RILEY

It is only over longer periods than any consistent picture can be built up. Over five years the Life Association of Scotland emerges as top performer out of 24 offices on discretionary performance.

Whereas the life offices are open to public scrutiny, self-managed pension schemes only participate in performance measurement services on a confidential basis and only the general pattern is published, without the individual names. It also takes much longer to collect the data so performance statistics for 1982 will not be published for some months yet.

However, the 1981 analyses are available and the Watson

and MPA reports are available.

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As far as the pension fund client is concerned, therefore, performance is not just a matter of the achievements of the underlying portfolios but also depends on the timing of

those which are having to contemplate the sale of their gilt-edged because of the divestment or closure of subsidiaries.

The basis of calculation is in itself rather suspect. Many British companies built up large property portfolios, in the days before the abolition of exchange controls, mortgaged against U.S. debt. The proportion of overseas assets in the total portfolio can therefore be measured either on a gross basis or after the deduction of often

very attractive—fixed-rate mortgage finance.

The relative underperformance of UK financial markets has recently tended to boost the overseas component. Over the 12 months to the end of January investors will have received a total return of 26.2 per cent out of the FT All-Share Index. Yet, according to Wood Mackenzie, the Capital International World Index has outperformed the UK by 13.3 per cent in sterling terms.

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CONTINUED FROM PREVIOUS PAGE

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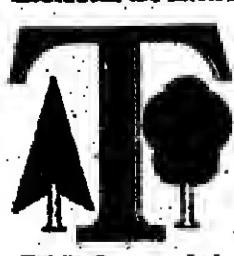
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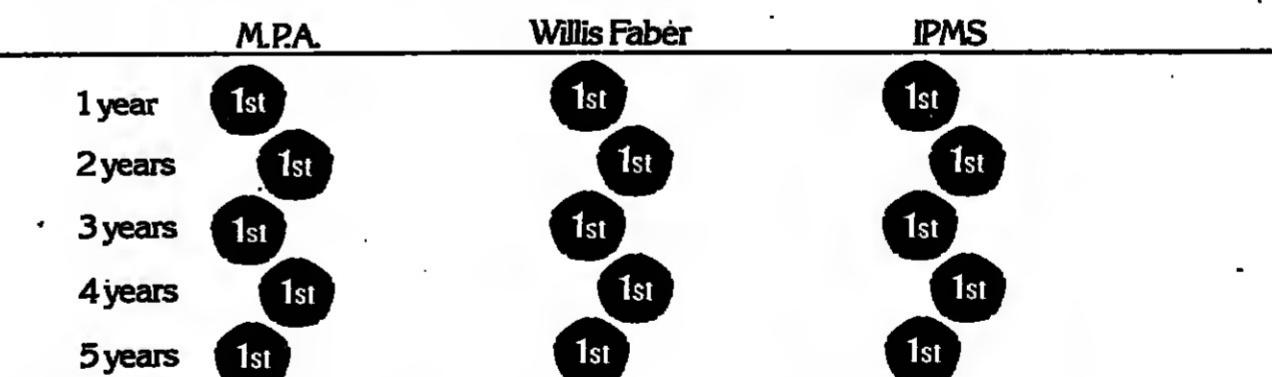
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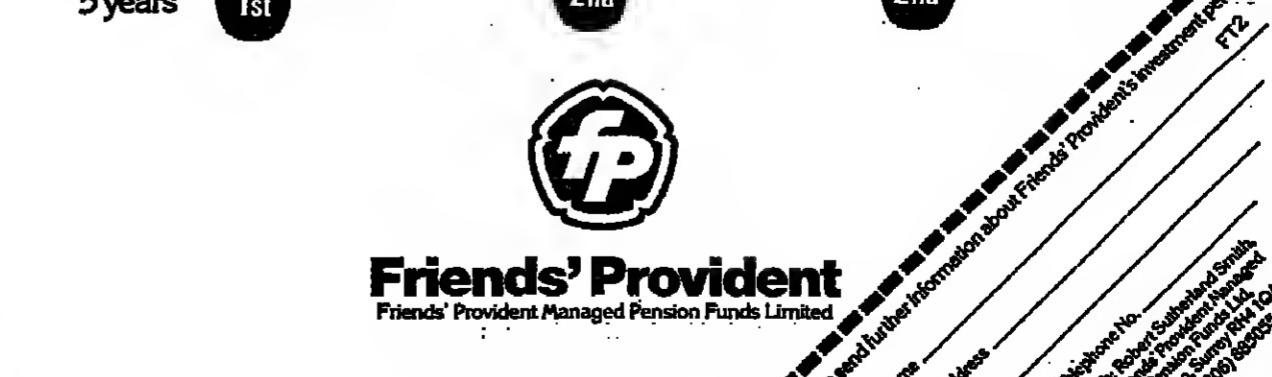
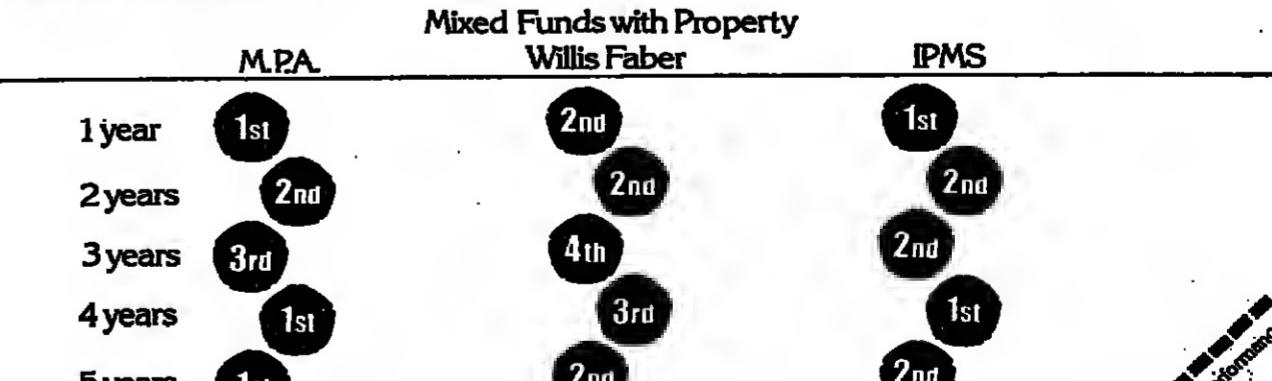
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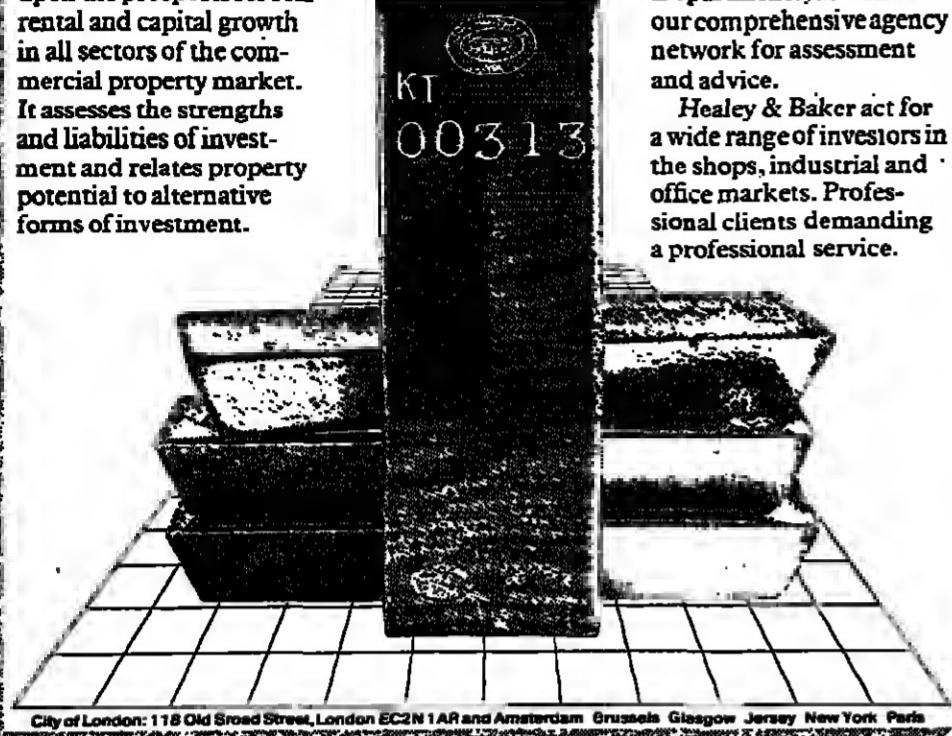
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Provident Mutual v the average pension fund

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Provident Mutual v inflation

Provident Mutual's Diversified Fund's rate of return has never fallen below the rate of increase in the Retail Prices Index over longer periods, and has usually been substantially

PENSION FUND INVESTMENT VI

Cash and advice for small outfits

COMMITMENTS TO U.S. VENTURE CAPITAL FUNDS

(Independent private firms only)

	Total committed (£m)	1980	1981	1982	1983	Per cent of total
Pension funds	197	200	474	30	23	23
Individuals and families	102	201	290	16	23	21
Insurance companies	88	132	200	13	18	14
Foreign	55	90	188	8	10	18
Corporations	127	142	175	19	17	12
Endowments and foundations	92	102	96	14	12	7
Total	661	867	1,423	100	100	100

Source: Capital Publishing Corporation.

VENTURE capital has been much in the spotlight on both sides of the Atlantic during the last two to three years. But it is worth bearing in mind that even in the U.S. it remains little more than a sideshow for the big pension funds.

The pool of venture capital available to back new inventions and new technologies in the U.S. currently totals around \$6bn, of which perhaps 20 to 30 per cent comes from pension fund sources (as the accompanying table illustrates, the bulk of the balance is subscribed by individuals, insurance companies and large corporations).

In absolute terms the figures may seem large but set against U.S. pension fund assets of well over \$700bn, pension fund activity in the venture capital field appears, to say the least, somewhat peripheral.

The same goes for the UK, undoubtedly the country which has so far taken the lead in developing this type of financing in Europe. A recent survey of the UK venture capital scene carried out by Venture Economics, the UK subsidiary of the Boston-based Capital Publishing Corporation, shows that pension funds subscribed almost £20m of the near £150m estimated to have been raised by independent venture capital firms between 1978 and August last year. This £20m does not include "venture" money invested directly by pension funds into small high growth companies but whatever the total is a drop in the ocean of UK pension funds' £80bn of assets.

If statistics suggest that venture capital is of marginal importance to pension funds, the reverse is not true. The last couple of years in the UK have been notable for the significant increase in specialist venture capital funds run by professional managers and financed by traditional institutions such as insurance companies, investment trusts, merchant banks and of course the major pension funds. Venture capitalists rely for a living on crumbs from the rich men's table.

Backing small companies is of course hardly new. What marks the new breed of venture capitalist is his ability and willingness to commit management time and management resources as well as providing money. Typically he would point out that this "hands on" or "pro

active" approach is vital to the success of small fast growing markets in an era of rapidly changing markets and fast moving technology.

This investment style is essentially imported from North America—many of the UK funds, for instance, have a U.S. parent or associate—but despite hostility in some quarters to what is considered a creeping and perhaps inappropriate foreign influence certain pension funds have recently shown a much greater willingness to play the venture capitalist game.

Initially venture capital was considered needless risky, if not tantamount to gambling with members' contributions, while the absence of a flow of income from a venture capital situation in the early years upset actuaries' calculations.

Today there seems to be a growing number of pension fund managers prepared to accept the long-term potential and allocate at least modest sums to support the new breed of venture capital funds.

The £10m APA Venture Capital Fund, for instance, was not

particularly successful in attracting pension fund money when it was launched in November 1981. A total of £1.4m was subscribed by private sector funds, including Rank Hovis McDougall, Kodak, Honeywell and the privately owned W. S. Atkins Group. A further £1.8m was put up by the British Council and National Water Council pension funds and local authority funds run by Merseyside, Manchester, West Midlands and South Yorkshire.

Mr Ron Cohen, APA's managing director, who was closely involved with the money raising, points out that other pension funds were interested but were in many cases barred by

their trust deeds—one, for instance, did not invest in "illiquid assets overseas" including Jersey where for tax reasons APA is based.

Mr David Cookson, managing director of Advent Management, which is the £10m Advent Eurofund, has found potential pension fund subscribers less forth-

coming. Although his funds have a certain amount of indirect pension fund support through merchant bank shareholders, he feels that others are put off by "partly perhaps because of valuation problems and the lack of an ongoing income."

Mr Colin Clive, of Thompson Clive, on the other hand, manages one £25m fund which is owned entirely by pension fund shareholders—one-third of this is held by CIN Industrial Finance, the direct investment branch of the National Coal Board pension funds. He says that in his experience pension funds were among the earliest and most enthusiastic backers of venture capital in the UK and that they speak for 30 per cent of Thompson Clive's other £10m pension fund.

Clive's grouse is that more pension funds would be attracted but for the tax treatment of UK-based venture capital funds. He has put in a strong plea to the Treasury that limited companies carrying on the business of venture capital should be treated like investment trusts for the pur-

pose of Capital Gains Tax. In other words they would be exempt and therefore attractive to great funds like pension funds. Such a move would be welcomed by managers who have the cumbersome and expensive task of operating from an offshore tax haven to avoid

CGT.

CIN Industrial Finance,

which besides Thompson Clive also supports the Lovat Enter-

prise Fund and Development

Capital, is one of the most

active pension funds in the

"venture" field. As well as the

"indirect" route CIN has its

own specialist team of 15 or

investment managers respon-

sible for finding a wide range

of opportunities on their own

account—small quoted com-

panies, development capital

situations, management buy-

outs, syndicated projects and

oil and property deals for ex-

ample. On assets total about

£140m and some £45m a year

has been allocated for new in-

vestments.

A spokesman for CIN ex-plained that the level of ven-

ture capital commitments "de-

pends on the number of suffi-

ciently attractive possibilities

and our ability to monitor them."

"My impression is that pension funds generally are much

more interested in this area

than a year ago. The search for

companies to back is highly

competitive, with the number

of funds and intermediaries in

the market getting bigger all

the time. We recently met an

entrepreneur, for example, who

had been offered terms by four

different institutions."

Mr Tom Heyes, head of the

investment department of the

£2bn ICI Pension Fund, says

the fund "is not over-interested

but like others we are express-

ing some interest in venture

capital and small companies

It will always be a pri-

mary activity. Most funds are

so structured that they don't

have the expertise or the num-

bers of staff to do the monitor-

ing. You can't just throw a

junior analyst into the job be-

cause while the sums may be

small the problems you run up

against are just as great as those

you find with big companies."

Heyes points out that the £1.2m

fund has just invested £1m in

Baker Street, a new £1.2m fund

advised by Development Cap-

ital. He remains cautious,

though, given that UK funds

"are still pretty thin on the

ground."

"In the U.S." he adds,

"there are plenty of funds so

you can work out quite easily

the costs of going through an

intermediary relative to doing it

it yourself. It is too early to

do this in the UK but in prin-

ciple we are certainly interested

in putting up more money for

this sort of activity."

Mr Donald MacDonald of the

Honeywell Retirement Plan is

also keen on "going in with

people who know the business"

Honeywell's U.S. pension fund

has been very active in the

venture capital field via inter-

mediaries but Honeywell's

commitment in the UK is still

relatively tiny.

"Being a young company our

earliest new projections around the

turn of the century are positive,

so we have decided to move

about 30 per cent of our assets

into long-term situations. This

is in line with our own

investment philosophy," he says.

Over at the £500 Post Office

Staff Superannuation Fund, Mr

George Dennis says that the

managers have grabbed their

slice of the action both through

PENSION FUND INVESTMENT VII

Overseas exempt funds are a favoured channel

SINCE the abolition of exchange controls in October 1979 the world has been the pension fund managers' oyster. Until then a relatively small proportion of pension fund money was channeled abroad.

The flow of funds was very much restricted right after controls were lifted. In 1979 only 7.4 per cent of pension funds' \$47bn cash flow was earmarked for foreign markets. Since then on average about 20 per cent of the industry's cash flow has left these shores for foreign parts.

Pension fund managers suddenly found themselves in the closing months of 1979 faced with the problem of how best to invest overseas. For those without sufficient expertise in the world, the obvious answer was to go through a middleman who already had a sound track record of fund management in the desired foreign specialty.

One fairly cheap way of getting access to this experience was to buy holdings in a unit trust. Most pension fund managers tend to buy units in exempt funds which are free of Capital Gains Tax even though with the abolition of CGT on authorised unit trusts in 1980 the main obstacles to authorised vehicles were removed.

Mr Donald Walker, Fisons fund manager, has invested £3.5m of the group's £100m in exempt unit trusts. He chooses not for "the reasons but rather for size." I would prefer to be in a big fund if I am going to be put in a single investment portfolio," he said.

Fund managers fear that if they invest in small funds and other investors start to sell their holdings they are liable to be left in a vulnerable position.

The other reason why fund managers tend to opt for exempt funds is their belief that these are more stable and less susceptible to withdrawals when investment opportunities elsewhere beckon more strongly. This view is perhaps borne out by the flow of funds into Far Eastern exempt funds last year, when this area of the world was playing second fiddle to the U.S. As the accompanying

Specialists

ROSEMARY CURR

together the total is less than the amount of pension fund money which left Britain during the first nine months of 1982 alone.

That said, a handful of exempt trusts invested overseas have shown relatively healthy asset growth in the past few years. The bulk of exempt trusts, however, are small and slothful; either because they are not actively marketed or are too small to appeal to pension fund managers.

North American property trusts appear to be the hottest growth area at the moment. Traditionally pension fund managers have been keen to delegate their property portfolio to unit trust groups as this cuts down administrative costs and gives them a broad spread of investments. There are nine North

EXEMPT UNIT TRUSTS

Type	Number	Size (£m)	Size (£m)
		as at 31.12.81	as at 31.12.82
North American	15	155	252
Far Eastern	15	249	364
International	7	42	52
UK Property	20	1430	1482
N. American Property	9	na	218
UK Equity	29	na	606

Source: The Wyatt Co., London

American property assets which are exempt; six of them were started last year. Their growth underlines the appeal of the specialist fund for pension fund managers when compared to the small, albeit growing, sector of international exempt funds.

North American funds did well in what was undoubtedly a fine year for Wall Street, showing perhaps that pension funds managers, like their unprofessional brethren, can be swayed by the sniff of short-term gain.

The laggard in the exempt fund asset stakes is UK property funds, the largest group, but with the gloss knocked off property these funds are no longer exerting much pulling power.

An examination of last year's figures shows that most of the asset growth was limited to a handful of large funds. In other words the gap between the members of the big league and the tiddlers widened.

Most of the larger exempt trusts are run by stockbrokers or merchant banks who use them as a handy place to invest in-house pension fund money. As a result there are some smaller exempt funds with extremely impressive track records which have been either cold-shouldered by fund managers or simply not actively marketed.

One star performer, for example, is GT Pensions Exempt, which has grown by 327 per cent according to Planned Savings in the five years to January 31 last. GT says it is looking at ways of marketing this fund but sees it as simply one of the options it can make available to pension fund managers.

Henderson Pension Fund Management, with seven exempt funds, has the widest range.

Some 450 pension funds have placed a total of £100m in these vehicles. However, only two, North American Exempt and Japan Exempt, are substantial in size, together accounting for £94m. Mr Colin Day, HPFM's managing director, said: "The big funds use them to get experience of areas they can't cover."

This aspect of actually learning from the unit trust managers was underlined by Thorn-EMI's Bob Good. About £10m out of £275m is invested in exempt funds of Thorn-EMI but a smaller sum is placed in investment trusts.

Mr Good said: "I go to meetings and discuss policy with the unit trust managers. I raise questions about the performance. In fact I monitor their progress quite closely."

As well as his holdings in exempt trusts Mr Good has chosen to invest £1m in authorised unit trusts because of their performance." Most of his unit trust holdings are in overseas funds as "we do not have the in-house expertise."

Exempt funds have not on the whole been marketed that fiercely. However, with heightened competition in the unit trust industry more groups can be expected to be actively seeking pension fund money in the future.

Entrusted to London care

CONTINUED FROM PREVIOUS PAGE

dabbled in areas like oil and gas or leveraged buyouts and—as an important part of this process—have often made important commitments to foreign equity markets.

Many big funds have earmarked 5 or 10 per cent of their assets for investment overseas, the idea being that so long as the foreign markets are not highly correlated with Wall Street's movements the overall effect will be to reduce fluctuations in the value of the scheme's assets. Risks will be lower.

Of course, when the dollar is strong and U.S. equity prices are rising the effect will not look very clever. On the other hand, the pendulum should swing in the other direction in due course.

Even so, it can still be im-

portant to choose the right moment to shift funds abroad. The past year or two have not turned out to be at all favourable in this respect but some London-based fund managers now think that the timing looks much better.

On most measures, after all, the dollar has become highly overvalued against other important currencies such as the yen, the Deutsche mark or the pound. This is not to say that the position will necessarily improve in the near future. But given a very long-term view, which pension funds can appropriately take, it seems a relatively advantageous time for Americans to buy overseas assets.

Some of the U.S. banks and investment advisers are in a good position to secure the management contracts for the

overseas portfolios of ERISA funds. Morgan Guaranty, for instance, is probably the leader in the field.

Even so, Morgan Guaranty runs this operation from London rather than New York (with back-up from a string of other world-wide offices) and seems to be the rule in U.S. plan sponsors' like to choose advisers with demonstrable overseas experience.

Why the UK? The tradition of international investment out of London and Edinburgh is obviously the main reason, with particular expertise in the Far East and some of the older Commonwealth countries. Naturally, the Americans are not normally looking for knowledge of the

U.S. (although sometimes they allow their London managers to operate a truly global fund rather than the more normal non-U.S. portfolio).

Other factors which favour London include its geographical position, straddling the time zones between Tokyo and New York and the advantage of the English language (though British fund managers have to learn to cope with the special jargon of American financial market theory and practice).

But although a British fund management house may have the expertise, marketing it to ERISA funds in the U.S. can be a difficult and expensive process.

One or two London merchant banks teamed up with American partners, examples being Rowe Price-Fleming and Actis International. The danger in such arrangements is that the partners' interests may not always permanently coincide. Warburg was left in the lurch last year and forced to rebuild its own marketing effort when Aetna Life transferred its affections to Samuel Montagu, in which it bought a 40 per cent stake.

Among the other British merchant banks, Morgan Grenfell, Schroders and Barings have carved out positions and several independent investment management houses have also emerged with important ERISA clients. Some of the names are well known—GT Management and Ivory and Stine in Edinburgh.

It is by no means an easy market to penetrate. To be taken seriously an adviser must be able to demonstrate strength in depth and will have to be prepared to spend a great deal of time and money on initial presentations and subsequent client contact.

To take an example, GT Management maintains offices in Paris, Munich, San Francisco, Hong Kong and Sydney as well as London and the costs are such that it can be uneconomic to handle accounts of less than \$15m.

From this point of view, the big banks which already have global branch networks in place could well have an advantage, though their international operations will normally have been designed with banking rather than investment expertise in mind.

In the end the successful advisers will have to produce good performance for their clients. The ERISA plan sponsors are usually willing to pay relatively high fees to their overseas portfolio managers, recognising that this is a high cost business, but they will also be expecting those fees to result in high investment returns.

Meanwhile the international portfolio managers dream about the potential of the ERISA market. If U.S. pension plan sponsors come to believe universally that to invest 5 or 10 per cent of the portfolio overseas is desirable, then the \$5bn or so currently being managed in London and elsewhere could multiply many times over.

Is property still profitable?

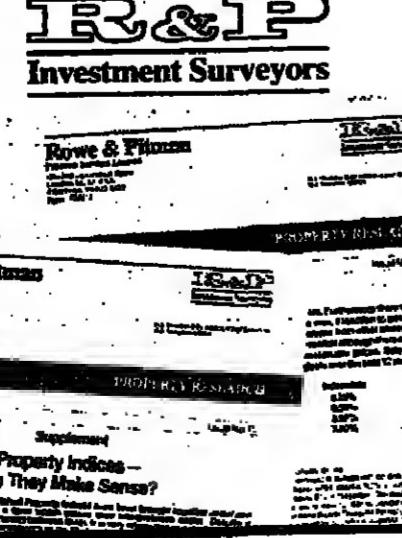
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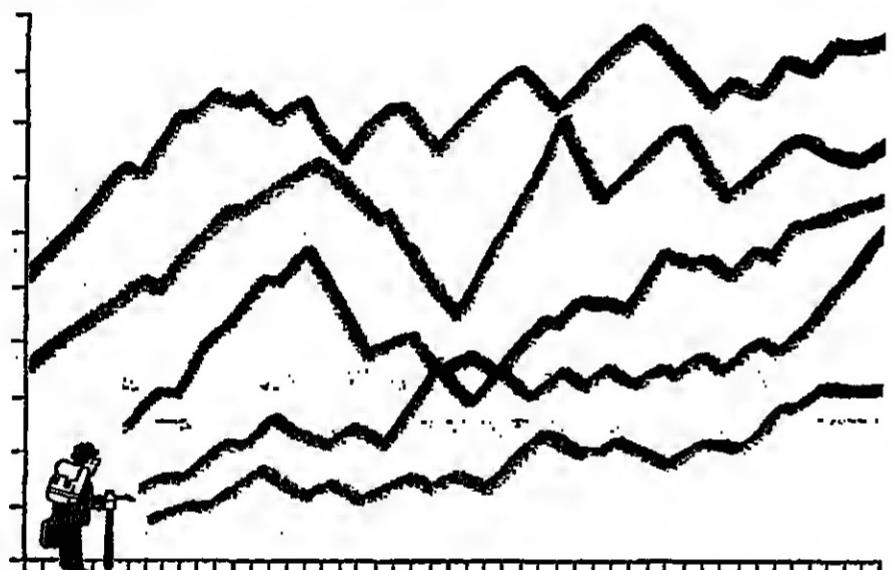
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PENSION FUND INVESTMENT VIII

Traditional hedging value challenged

"THERE IS no compelling magic about going into property just at the moment," says Mr Peter Archer, head of the Lazard Property Unit Trust. "There is a transition in people's thinking taking place as they adjust from a high-inflationary economy to a low-inflationary one."

"Pension funds have been reducing their involvement in property investment by moving money into index-linked gilts, which have taken over the role of the inflation-hedging investment."

Traditionally institutions have thought of property as one of the best hedges against inflation. The income from it was thought to be relatively secure—certainly compared with that from equities—and yet able to grow faster than inflation in many cases. As Mr Michael Mallinson from the Pru says:

"In a growing economy a limited but essential resource will grow in value. The only problem lies in identifying which sorts of property will prove a limited resource and which will not."

But while our economy is not growing, but stagnating, is property such an attractive investment for pension funds and other institutions?

Between 1985 and 1970 office rents showed a real growth of 6.6 per cent. In the period 1970-76 this slowed down to 4.1 per cent. But in the last six years rental growth has not even kept pace with inflation: there is a shortfall of 3.5 per cent. Therefore property's traditional role as a hedge against inflation has been challenged. As Peter Archer says: "Property has to adjust to a different set of rules. People will start to recognise its merits as a solid rather than exceptional performer. It will be less volatile than equities; it will provide an element of stability in a portfolio."

How have pension funds reacted to this slow-down in rental growth? According to figures from the Central Statistical Office, pension fund investment in "land, property and ground rents" fell from £217m

in the first quarter of 1982 to £201m in the second quarter and £183m in the third. This decline in involvement in property follows a two-year trend.

Part of the reason is that pension funds have been aiming at a target percentage of their portfolios for property investment over the last 10 to 15 years. It may be that this target has been reached and so activity is lower. Since 1987 property investments have risen

in new buildings and in those vacated by previous tenants. There was little rental growth except for prime property in two centres—the City of London and Manchester—where supply was more restricted.

In the West End of London, several large companies such as ICI, Commercial Union and Esso announced plans to relocate outside London. Town near the new M25 have therefore become an area for investment.

The shake-out in UK manufacturing industry saw an increasing amount of space coming on to the industrial market and demand was weak, even in the more desirable locations. Investment in shops intended to be concentrated in "second tier" towns in South East England such as Oxford, Cambridge and Norwich.

What about prospects for 1983? According to Richard Ellis: "There is little indication in property markets of any increase in activity over the next few years, probably in the 12-20 per cent range."

But in the short term the relatively poor performance of rental growth and property prices must also have taken its toll. In the year to March 1982, according to chartered surveyors Richard Ellis, rental values of a selection of office properties increased by an average of only 3.8 per cent in the preceding 12 months. Growth was lowest for the industrial sector but offices and shops suffered too. Demand for prime properties in the letting market was remarkably stable throughout the country, while secondary and tertiary properties coming on to the market became increasingly difficult to let.

The amount of money committed to development since the late 1970s caused a substantial increase in the supply of new property in 1982. Therefore prospective tenants had greater choice, causing rents to remain virtually static.

A lot of new office space came on to the market in 1982, both

in terms of timing for investment is becoming ever more important and in 12 months' time, the best opportunities may just possibly have been missed."

Peter Archer agrees with this analysis: "At the moment there is a reduced flow of money going into property. But by the end of this year there may be more because equities may be overbought by them. Property will continue to have an appeal to institutional investors in that it is secure."

So some of the short-term出售 of funds may be made up within the next year or two. Whether in the long term property will occupy a smaller part of funds' portfolios remains to be seen.

Little of the above applies to investment in agricultural land and forestry, two traditionally much more stable assets. A recent survey by Savills, the surveyors, and Roger Tyn and Partners, land economists, concluded that the institutions own about 2.5 per cent of the area of crops and grass in Britain, worth around £700m;

It also discovered that the institutions are buying about 50,000 acres a year—between 8 and 12 per cent of all UK farmland sold.

Rents have nearly kept pace with inflation throughout the period 1985-81 but real returns—rent and capital—has outperformed the Retail Price Index by 27 points over the period 1971-1981. Grade 1 land was 174 points higher than the RPI over the same period.

As long as the large element of subsidy remains, agricultural land will remain attractive as a relatively stable investment, occupying a small part of a fund's portfolio.

But perhaps it is the risk involved in commercial property investment that can make it more attractive than investments with fixed returns. Peter Archer concludes: "At the end of the day, property is going to seem an attractive alternative to the index-linked gilt because there is always the possibility of beating it. It's going to be a premium on good management."

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management for excessive perks and pay-offs. The Post Office pension fund has been particularly active on this score. Among those to have been taken to task are Associated Communications Corporation, Burton Group and Marks and Spencer.

Sir Arthur Knight, former chairman of Courtaulds, argued in his recent Fairbairn lecture at Lancaster University that such action falls short of fulfilling the institutions' potential for bringing about industrial change. Some in the City also claim that conspicuous crusing of this kind is really a public relations exercise.

Yet this may be to underestimate the extent to which the larger investors have been drawn into the reconstruction of the problem cases of British industry. The conventional wisdom of the institutional world is that while fund managers may lack the right kind of skills to tell industrial management how to manage, they can at least try to put in new management to more responsible ownership.

In many cases the resulting management reshuffle fails to attract public attention. But in the present deep recession any large company in financial trouble is almost certain to be the subject of a co-ordinated attempt by shareholders and bank creditors to work out a long-term survival plan, with the Bank of England's Industrial Advisory Service playing a crucially constructive part.

While insurance companies and pension funds are not directly within the Bank's supervisory aegis, they can be encouraged to take a broad view of their beneficiaries' interests when the Bank is in persuasible mood.

An obvious recent case is Turner & Newall, where Prudential, M & G and other big shareholders were parties to an arrangement whereby Sir Francis Tombi was brought in to attempt to sort out problems of recession, long-term decline and liabilities arising from asbestos. Poor recent results from the Rank Organisation have precipitated a similar response from the institutions.

Yet it could be argued that in both these cases the crusade was undertaken somewhat late in the day. Rank, in particular, has been the subject of mounting discontent in the City for as long as most people can remember.

It remains to be seen, too, how far the pension funds are prepared to go in launching a more extensive lifeline for the manufacturing sector. For some time the clearing banks have been speculating anxiously for an alternative to repossessing for the growing number of their clients who languish in what is